

MONTHLY FINANCIAL REPORT

Period 9 - End of December 2019

OVERALL SUMMARY

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GENERAL FUND REVENUE FORECASTS AND WEIGHTED RISKS

Revenue Forecast - (Period 9- December 2019)

DACHS	Children's Retained	DEGNS	DOR	BfFC *	CORPORATE	Total
(£m's)	(£m's)	(£m's)	(£m's)	(£m's)	(£m's)	(£m's)

*Note: the figures shown in each period for BfFC relate to their prior month reported figures

Forecast Outturn

Period 02	(0.003)	-	1.094	0.200	-	(0.671)	0.620
Period 03	(0.003)	-	1.025	0.294	(0.040)	(3.431)	(2.155)
Period 04	(0.003)	-	0.942	(0.200)	(0.040)	(3.370)	(2.671)
Period 05	(0.003)	-	0.662	(0.011)	1.575	(4.360)	(2.137)
Period 06	(0.003)	-	0.643	(0.079)	1.651	(4.979)	(2.767)
Period 07	(0.009)	-	0.643	0.045	1.186	(4.693)	(2.828)
Period 08	(0.009)	-	0.643	0.045	1.460	(5.281)	(3.143)
Period 09	(0.008)	-	0.399	0.116	1.608	(5.230)	(3.115)
Period 10							-
Period 11							-
Per 9 Change	0.001	-	(0.244)	0.071	0.148	0.051	0.027

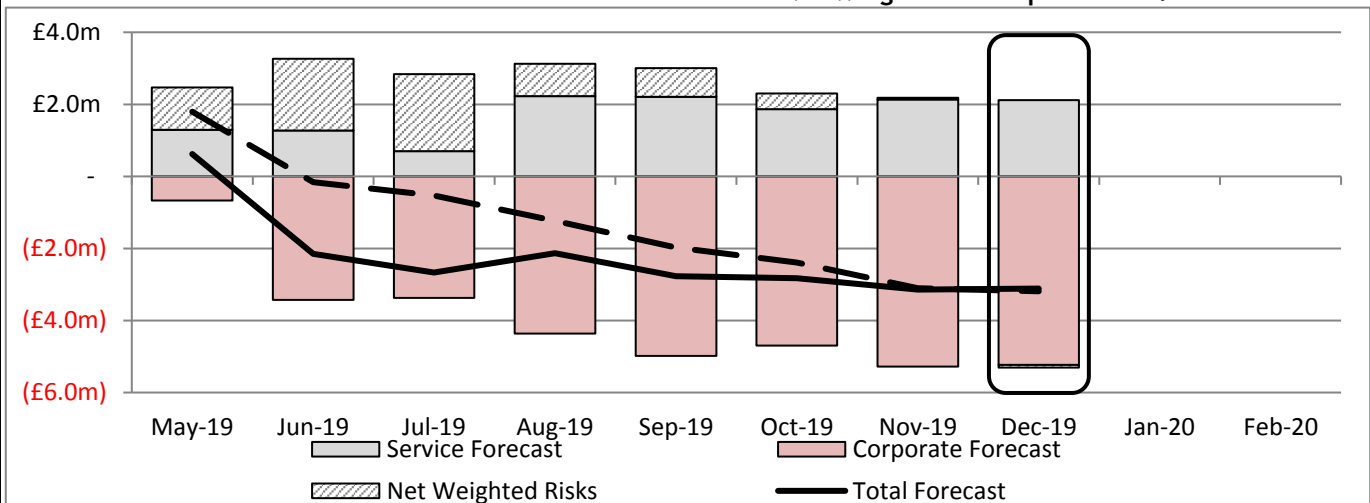
Weighted Risks and Opportunities

Period 02	0.742	-	0.434	-	-	-	1.176
Period 03	0.069	-	0.281	(0.020)	1.660	-	1.990
Period 04	0.069	-	0.432	(0.020)	1.660	-	2.141
Period 05	0.069	-	0.220	(0.020)	0.630	-	0.899
Period 06	-	-	0.007	(0.016)	0.800	-	0.791
Period 07	-	-	(0.026)	0.029	0.435	-	0.438
Period 08	-	-	(0.026)	-	0.067	-	0.041
Period 09	-	-	-	-	(0.075)	-	(0.075)
Period 10							-
Period 11							-
Per 9 Change	-	-	0.026	-	(0.142)	-	(0.116)

Total Forecast Outturn and Weighted Risks / Opportunities

Period 02	0.739	-	1.528	0.200	-	(0.671)	1.796
Period 03	0.066	-	1.306	0.274	1.620	(3.431)	(0.165)
Period 04	0.066	-	1.374	(0.220)	1.620	(3.370)	(0.530)
Period 05	0.066	-	0.882	(0.031)	2.205	(4.360)	(1.238)
Period 06	(0.003)	-	0.650	(0.095)	2.451	(4.979)	(1.976)
Period 07	(0.009)	-	0.617	0.074	1.621	(4.693)	(2.390)
Period 08	(0.009)	-	0.617	0.045	1.527	(5.281)	(3.102)
Period 09	(0.008)	-	0.399	0.116	1.533	(5.230)	(3.190)
Period 10	-	-	-	-	-	-	-
Period 11	-	-	-	-	-	-	-
Per 9 Change	0.001	-	(0.218)	0.071	0.006	0.051	(0.089)

Below barchart shows the trend in Estimated Forecasts with Net Weighted Risks per month.



GENERAL FUND REVENUE FORECASTS AND WEIGHTED RISKS

GENERAL FUND SAVINGS TRACKER

Total General Fund

DACHS (£m's)	DEGNS (£m's)	DOR (£m's)	CORPORATE (£m's)	TOTAL (£m's)
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Period 8

Red	1.219	0.960	0.194	0.969	3.342
Amber	0.470	0.030	-	-	0.500
Green	0.525	3.318	0.425	0.311	4.579
Blue	1.372	2.015	0.357	0.555	4.299
Total	3.586	6.323	0.976	1.835	12.720

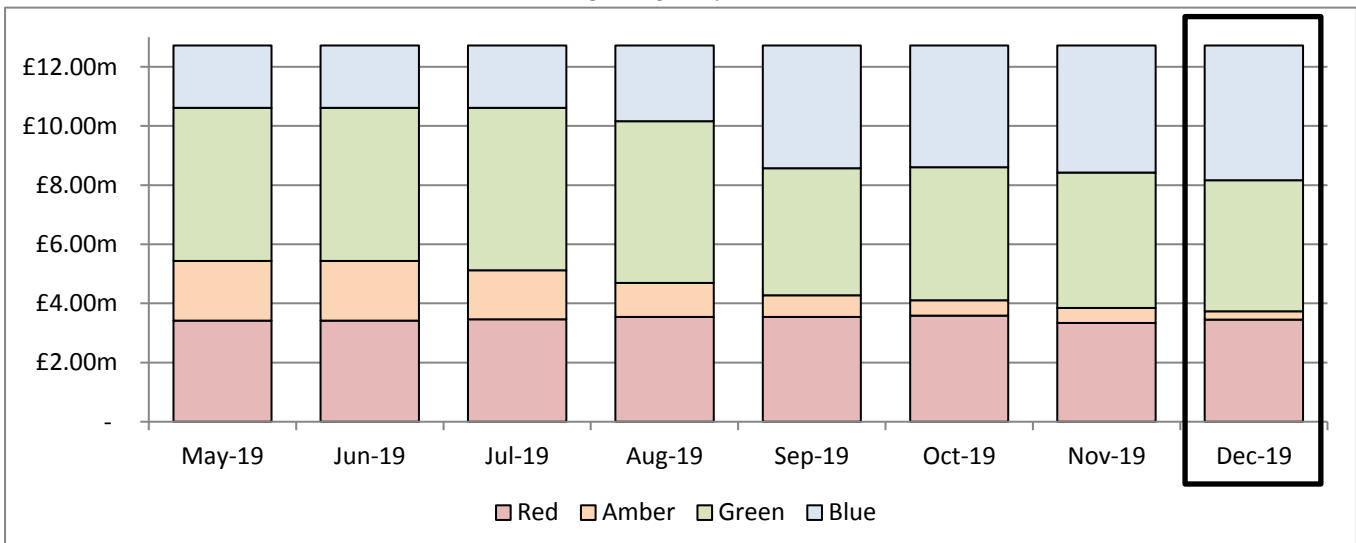
Period 9

Red	1.419	0.960	0.194	0.880	3.453
Amber	0.250	0.030	-	-	0.280
Green	0.525	3.318	0.305	0.280	4.428
Blue	1.392	2.015	0.477	0.675	4.559
Total	3.586	6.323	0.976	1.835	12.720

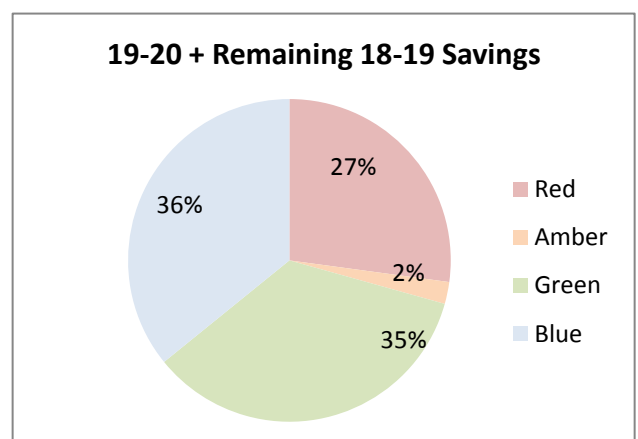
Period 9 Change

Red	0.200	-	-	(0.089)	0.111
Amber	(0.220)	-	-	-	(0.220)
Green	-	-	(0.120)	(0.031)	(0.151)
Blue	0.020	-	0.120	0.120	0.260
Total	-	-	-	-	-

The below bar chart shows the rated 17-20 Savings target by "RAGB".



In total £12.720m of Savings are being monitored (£9.559m of approved 2019/20 Savings plus £3.161m of Savings from prior years that still remained to be delivered). The current Savings tracker identifies the status of those Savings on a R-A-G-B basis and at the end of Period 9, £4.428m are rated as green (35%); £0.220m as amber (2%); £3.453m as red (27%) and the remaining £4.559m (36%) as having a blue status.



Revenue Position and Forecast - Period 9

Total General Fund

Latest Revenue Position and Forecast

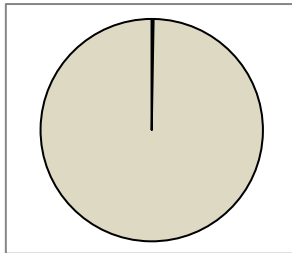
	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<u>Objective Analysis:</u>						
Adults Care and Health Services	27,029	27,025	(4)	36,053	36,045	(8)
Economic Growth & Neighbourhood Services Resources	13,639	13,891	252	18,193	18,592	399
Children's Services retained by the Council	11,255	11,252	(3)	15,012	15,128	116
Children's Services delivered by BFFC *	2,137	521	(1,616)	695	695	0
TOTAL SERVICE BUDGETS	89,969	76,638	(13,331)	117,851	119,966	2,115
Corporate Items	14,557	13,288	(1,270)	14,953	9,723	(5,230)
TOTAL INCL CORPORATE	104,526	89,925	(14,601)	132,804	129,689	(3,115)
Funding:						
Business Rates (NNDR)	(32,448)	(32,461)	(13)	(41,957)	(41,957)	-
Council Tax	(70,461)	(70,490)	(29)	(91,109)	(91,109)	-
New Homes Bonus	-	(2,804)	(2,804)	(3,739)	(3,739)	-
NNDR Rebate (2018-19)	-	(463)	(463)	(463)	(463)	-
TOTAL FUNDING	(102,910)	(106,219)	(3,309)	(137,268)	(137,268)	-
Movement to Reserves	-	-	-	4,464	7,579	3,115
NET CONTROLLABLE COST	1,616	(16,293)	(17,909)	-	-	-
<u>Subjective Analysis:</u>						
Employee Costs	89,201	89,091	(110)	119,016	118,812	(204)
Premises Costs	12,970	12,719	(251)	17,276	16,887	(389)
Transport-Related Costs	1,770	1,558	(212)	2,361	2,070	(291)
Supplies and Services	37,990	37,663	(327)	50,655	49,948	(707)
Contracted Costs	223,037	205,036	(18,001)	297,501	299,336	1,834
Transfer Payments	22,359	22,512	152	29,824	27,897	(1,927)
Traded Service Costs	-	-	-	-	-	-
Capital Financing Costs	-	-	-	-	-	-
Use of Earmarked Reserves	-	-	-	-	-	-
CONTROLLABLE COST	387,327	368,577	(18,749)	516,632	514,949	(1,683)
Fees & Charges	(60,250)	(59,080)	1,170	(82,561)	(80,817)	1,744
Traded Services Income	(42,716)	(42,688)	28	(56,949)	(56,811)	138
Grants & Contributions	(282,745)	(283,102)	(357)	(377,122)	(377,322)	(200)
CONTROLLABLE INCOME	(385,711)	(384,871)	840	(516,632)	(514,950)	1,683
NET CONTROLLABLE COST	1,616	(16,293)	(17,909)	-	-	-

*Note: the figures shown in each period for BFFC relate to their prior month reported figures

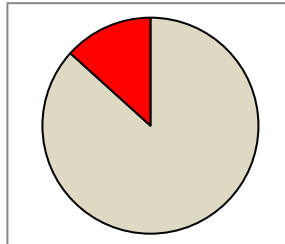
Revenue Position and Forecast - Period 9

Service Summaries

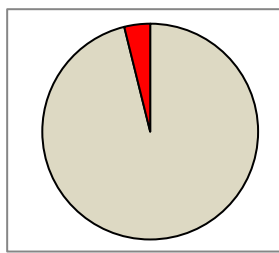
Adults Care and Health Services



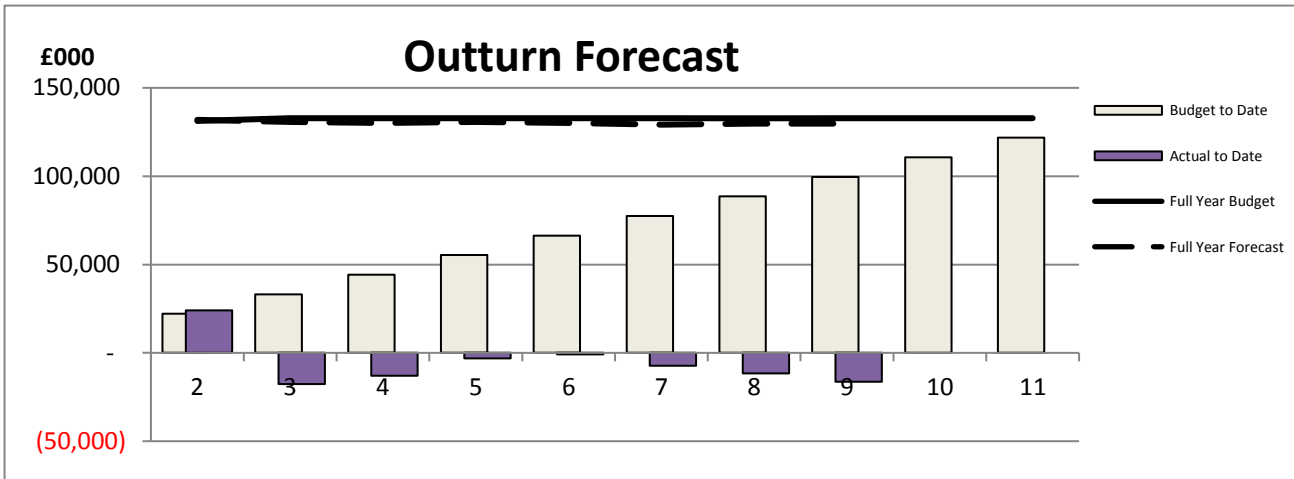
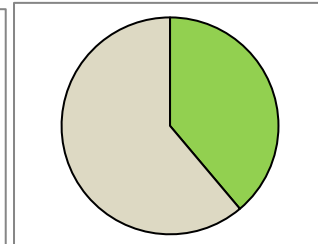
Economic Growth & Neighbourhood Services



Resources



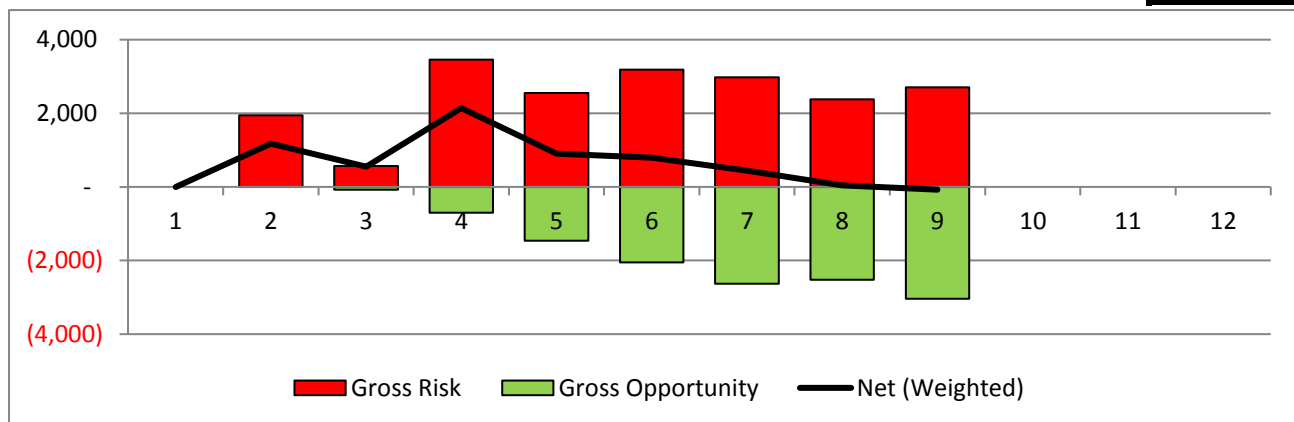
Corporate Items



Risks and Opportunities (£,000's)

- 1 Directorate of Adults Care and Health Services
- 2 Directorate of Economic Growth & Neighbourhood Services
- 3 Directorate of Resources
- 4 Children's Services delivered by BFfC
- 5 Corporate Items

	Risk	Opportunity	Weighted
1	-	-	-
2	-	-	-
3	-	-	-
4	2,705	(3,043)	(75)
5	-	-	-
Total:	2,705	(3,043)	(75)

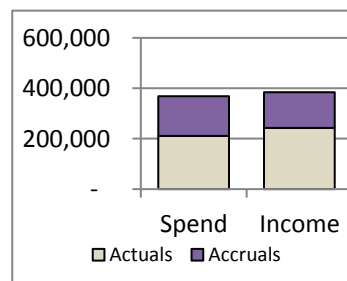


Budget Virements (£,000's):

- 1 Directorate of Adults Care and Health Services (33)
- 2 Directorate of Economic Growth & Neighbourhood Services 30
- 3 Directorate of Resources 53
- 4 Corporate Items (50)

Total: -

Actuals and Accruals:



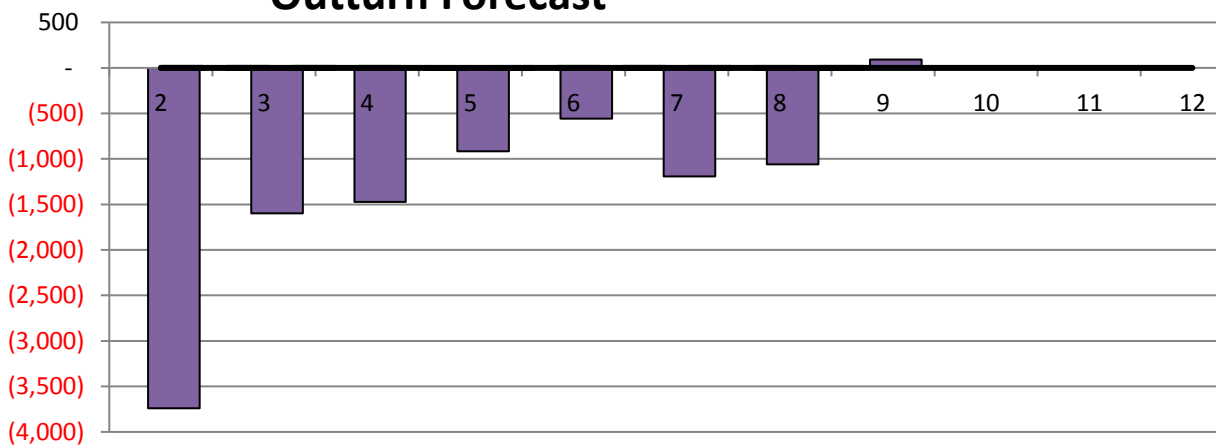
Revenue Position and Forecast - Period 9

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<i>Objective Analysis:</i>						
Responsive Repairs	1,721	1,618	(103)	2,294	2,294	-
Planned Maintenance	2,036	1,719	(317)	2,715	2,715	-
Major Works	11,759	5,036	(6,723)	15,678	11,064	(4,614)
Managing Tenancies	1,028	815	(213)	1,371	1,371	-
Management, Policy & Support	4,214	4,077	(137)	5,618	5,618	-
PFI	5,300	5,299	(1)	7,066	7,066	-
Rent Collection	978	884	(94)	1,304	1,304	-
Building Cleaning, Energy & other	2,162	1,360	(802)	2,883	2,883	-
Capital Financing	7,702	7,702	0	10,269	6,469	(3,800)
HRA Income	(29,049)	(28,420)	629	(38,732)	(38,932)	(200)
Movement to/(from) Reserve	(7,850)	-	7,850	(10,466)	(1,852)	8,614
NET CONTROLLABLE COST	-	90	90	-	-	-
<i>Subjective Analysis:</i>						
Employee Costs	2,703	2,541	(161)	3,605	3,605	-
Premises Costs	16,684	8,870	(7,814)	22,254	17,640	(4,614)
Transport-Related Costs	24	10	(14)	32	32	-
Supplies and Services	660	382	(278)	881	881	-
Contracted Costs	5,336	5,301	(35)	7,118	7,118	-
Recharges	11,684	3,995	(7,689)	15,586	11,786	(3,800)
Traded Service Costs	-	-	-	-	-	-
Capital Financing Costs	-	7,702	7,702	-	-	-
CONTROLLABLE COST	37,091	28,802	(8,290)	49,475	41,061	(8,414)
Gross Income	(8,054)	-	8,054	(10,743)	(10,743)	-
Traded Services Income	(26,040)	(26,713)	(672)	(34,735)	(26,321)	8,414
Grants & Contributions	(2,997)	(1,999)	998	(3,997)	(3,997)	-
CONTROLLABLE INCOME	(37,091)	(28,711)	8,380	(49,475)	(41,061)	8,414
NET CONTROLLABLE COST	-	90	90	-	-	-

£000's

Outturn Forecast



PERIOD 9 - CAPITAL PROGRAMME MONITORING

Dept	Scheme Name	2019/20 Approved Budget		2019/20 Forecast		2019/20 Forecast Variance		2019/20 Net Variance
		1 - Spend	2 - Funding	1 - Spend	2 - Funding	1 - Spend	2 - Funding	
GENERAL FUND								
1 - 1	Alternative premise for Learning Disability Respite Service & Learning Hub	150,000	-	150,000	-	-	-	-
	Alternative premise for Mental Health Supported Living Service & Wellness Hub	375,000	-	-	-	(375,000)	-	(375,000)
	Care and Support Dynamic Purchase Framework	138,000	(93,000)	-	-	(138,000)	93,000	(45,000)
	Disabled Facilities Grants (Private Sector-Ringfenced Grant)	993,000	(993,000)	1,104,000	(1,104,000)	111,000	(111,000)	-
1 -	DACHS Total	1,656,000	(1,086,000)	1,254,000	(1,104,000)	(402,000)	(18,000)	(420,000)
	Additional School Places - Contingency	-	-	-	-	-	-	-
	Avenue Expansion	194,000	(194,000)	184,000	(184,000)	(10,000)	10,000	-
	Blessed Hugh Faringdon - Asperger Unit 30 place expansion (SEN)	316,000	(316,000)	316,000	(316,000)	-	-	-
	Civitas- Synthetic Sports Pitch	329,000	(329,000)	10,000	(10,000)	(319,000)	319,000	-
	Cranbury College at JMA	894,000	(294,000)	75,000	(75,000)	(819,000)	219,000	(600,000)
	Crescent Road Playing Field Improvements	314,000	(314,000)	-	-	(314,000)	314,000	-
	Critical Reactive Contingency: Health and safety (Schools)	524,000	(524,000)	300,000	(300,000)	(224,000)	224,000	-
	Foster Carer Extensions	167,000	-	100,000	-	(67,000)	-	(67,000)
	Green Park Primary School	2,906,000	(2,906,000)	2,906,000	(2,906,000)	-	-	-
	Heating and Electrical Programme - Manor Pry Power	157,000	(157,000)	3,000	(3,000)	(154,000)	154,000	-
	Heating and Electrical Renewal Programme	821,000	(821,000)	399,000	(399,000)	(422,000)	422,000	-
	Initial Viability work for the Free School at Richfield Avenue	260,000	(260,000)	100,000	(100,000)	(160,000)	160,000	-
	Katesgrove Primary Trooper Potts Building	2,632,000	(2,632,000)	10,000	(10,000)	(2,622,000)	2,622,000	-
	Meadway Early Years Building Renovation	243,000	(243,000)	148,000	(148,000)	(95,000)	95,000	-
	New ESFA funded schools - Phoenix College	4,051,000	(4,051,000)	500,000	(500,000)	(3,551,000)	3,551,000	-
	New ESFA funded schools - St Michaels	2,517,000	(2,517,000)	2,517,000	(2,517,000)	-	-	-
	Primary Schools Expansion Programme - 2013-2017	740,000	(740,000)	250,000	(250,000)	(490,000)	490,000	-
	Schools - Fire Risk Assessed remedial Works	199,000	(199,000)	199,000	(199,000)	-	-	-
	Thameside SEN Expansion	66,000	(66,000)	66,000	(66,000)	-	-	-
	The Heights Permanent Site Mitigation	1,755,000	(1,510,000)	984,000	(758,000)	(771,000)	752,000	(19,000)
	The Heights Temporary School	71,000	(71,000)	71,000	(71,000)	-	-	-
2 -	DCEEHS Total	19,156,000	(18,144,000)	9,138,000	(8,812,000)	(10,018,000)	9,332,000	(686,000)
	Abbey Quarter	524,000	(524,000)	53,000	(53,000)	(471,000)	471,000	-
	Accommodation Review - Henley Road Cemetery	-	-	39,000	-	39,000	-	39,000
	Accommodation Review - Phase 2C (19 Bennet Road)	4,460,000	-	4,230,000	-	(230,000)	-	(230,000)
	Accommodation Review - Town Hall	291,000	-	291,000	-	-	-	-
	Air Quality Monitoring	97,000	(97,000)	64,000	(64,000)	(33,000)	33,000	-
	Bridges and Carriageways	2,443,000	(1,623,000)	2,350,000	(1,623,000)	(93,000)	-	(93,000)
	Car Parking - P&D, Red Routes, Equipment	100,000	(100,000)	350,000	(100,000)	250,000	-	250,000
	Car Parks Partnership	226,000	(226,000)	226,000	(226,000)	-	-	-
	Cattle Market Car Park	523,000	(523,000)	20,000	(20,000)	(503,000)	503,000	-
	CCTV	50,000	(50,000)	50,000	(50,000)	-	-	-
	Central Pool Regeneration	775,000	(483,000)	775,000	(675,000)	-	(192,000)	(192,000)
	Chestnut Walk Improvements	25,000	(25,000)	120,000	(38,000)	95,000	(13,000)	82,000
	CIL Local Funds - Community	25,000	(25,000)	-	-	(25,000)	25,000	-
	CIL Local Funds - Heritage and Culture	70,000	(70,000)	-	-	(70,000)	70,000	-

PERIOD 9 - CAPITAL PROGRAMME MONITORING

Dept	Scheme Name	2019/20 Approved Budget		2019/20 Forecast		2019/20 Forecast Variance		2019/20 Net
		1 - Spend	2 - Funding	1 - Spend	2 - Funding	1 - Spend	2 - Funding	Variance
	CIL Local Funds - Leisure and Play	301,000	(301,000)	265,000	(265,000)	(36,000)	36,000	-
	CIL Local Funds - Transport	217,000	(217,000)	-	-	(217,000)	217,000	-
	Community Hubs	589,000	(274,000)	589,000	(454,000)	-	(180,000)	(180,000)
	Community Resilience	58,000	-	44,000	-	(14,000)	-	(14,000)
	Culture & Leisure facilities	133,000	-	70,000	-	(63,000)	-	(63,000)
	Defra Air Quality Grant - Bus Retrofit	1,191,000	(1,191,000)	803,000	(803,000)	(388,000)	388,000	-
	Defra Air Quality Grant - Go Electric Reading	5,000	(5,000)	1,000	(1,000)	(4,000)	4,000	-
	Development of facilities at Prospect Park/Play	401,000	(200,000)	-	-	(401,000)	200,000	(201,000)
	Eastern Area Access Works	340,000	(340,000)	100,000	(100,000)	(240,000)	240,000	-
	Green Park Station	14,699,000	(14,699,000)	6,500,000	(6,500,000)	(8,199,000)	8,199,000	-
	Grounds Maintenance Workshop Equipment	50,000	-	-	-	(50,000)	-	(50,000)
	Invest in Corporate buildings/Health & safety works	2,268,000	-	1,500,000	-	(768,000)	-	(768,000)
	Invest to save energy savings - Street lighting	54,000	-	-	-	(54,000)	-	(54,000)
	Invest to Save Salix (match funding for Energy Efficiency Schemes)	411,000	-	73,000	(10,000)	(338,000)	(10,000)	(348,000)
	Leisure Procurement	542,000	-	375,000	-	(167,000)	-	(167,000)
	Local Traffic Management and Road Safety Schemes	292,000	(292,000)	130,000	(130,000)	(162,000)	162,000	-
	LTP Development	715,000	(715,000)	200,000	(200,000)	(515,000)	515,000	-
	NCN Route 422	423,000	(423,000)	423,000	(423,000)	-	-	-
	Oxford Rd Community Centre	-	-	181,000	-	181,000	-	181,000
	Oxford Road Corridor Works	322,000	(322,000)	4,000	(4,000)	(318,000)	318,000	-
	Playground equipment and Refreshment: Boroughwide	270,000	(44,000)	-	-	(270,000)	44,000	(226,000)
	Private Sector Renewals	406,000	-	200,000	-	(206,000)	-	(206,000)
	Pumping Station Upgrade Scheme (new)	250,000	-	-	-	(250,000)	-	(250,000)
	re3 extending range of recyclables	48,000	(31,000)	8,000	(8,000)	(40,000)	23,000	(17,000)
	Reading Football Club Social Inclusion Unit to SRLC	973,000	(976,000)	-	-	(973,000)	976,000	3,000
	Reading Town Centre Design Framework	86,000	(86,000)	86,000	(86,000)	-	-	-
	Reading West Station	199,000	(199,000)	199,000	(199,000)	-	-	-
	Replacement Vehicles	1,538,000	-	1,399,000	-	(139,000)	-	(139,000)
	Rogue Landlord Enforcement	75,000	(75,000)	75,000	(75,000)	-	-	-
	S106 individual schemes list	334,000	(334,000)	50,000	(50,000)	(284,000)	284,000	-
	Small Leisure Schemes	432,000	(200,000)	175,000	(175,000)	(257,000)	25,000	(232,000)
	Smart City Cluster project and C-ITS	1,877,000	(1,877,000)	1,650,000	(1,650,000)	(227,000)	227,000	-
	South Reading MRT (Phases 1 & 2)	362,000	(362,000)	362,000	(362,000)	-	-	-
	South Reading MRT (Phases 3 & 4)	6,947,000	(6,947,000)	6,947,000	(6,947,000)	-	-	-
	St George's Church Affordable Housing scheme	-	-	317,000	(317,000)	317,000	(317,000)	-
	The Keep	94,000	-	94,000	-	-	-	-
	Traffic Management Schools	295,000	(295,000)	95,000	(95,000)	(200,000)	200,000	-
	Tree Planting	22,000	-	3,000	-	(19,000)	-	(19,000)
	West Reading Transport Study - Southcote/Coley Improvements	72,000	-	35,000	-	(37,000)	-	(37,000)
	Western Area Access Works	128,000	(128,000)	128,000	(128,000)	-	-	-
	CIL Local Funds -Neighbourhood Allocation	-	-	239,000	(239,000)	239,000	(239,000)	-
	Central Library - Reconfiguration/Refurbishment	-	-	50,000	-	50,000	-	50,000
	Dee Park Regeneration - Housing Infrastructure Fund (school)	-	-	-	-	-	-	-
	Accommodation Review - Phase 2A & B	133,000	-	133,000	-	-	-	-
	Waste Operations - In Cab Waste Management System	70,000	-	-	-	(70,000)	-	(70,000)
3 - DEGNS Total		47,231,000	(34,279,000)	32,071,000	(22,070,000)	(15,160,000)	12,209,000	(2,951,000)

PERIOD 9 - CAPITAL PROGRAMME MONITORING

Dept	Scheme Name	2019/20 Approved Budget		2019/20 Forecast		2019/20 Forecast Variance		2019/20 Net Variance
		1 - Spend	2 - Funding	1 - Spend	2 - Funding	1 - Spend	2 - Funding	
	Cemeteries and Crematorium	60,000	-	96,000	-	36,000	-	36,000
	Universal Digital Systems	1,466,000	-	941,000	-	(525,000)	-	(525,000)
	Digital Transformation and Innovation	407,000	-	-	-	(407,000)	-	(407,000)
	Future ICT Operating Model	490,000	-	100,000	-	(390,000)	-	(490,000)
	ICT Infrastructure (Invest to save)	2,268,000	-	1,000,000	-	(1,268,000)	-	(1,268,000)
4 - DoR Total		4,691,000	-	2,137,000	-	(2,554,000)	-	(2,554,000)
	Delivery Fund (incl Equal Pay)	6,983,000	-	7,748,000	-	765,000	-	765,000
	Lease to RTL (Bus Purchase)	-	-	-	-	-	-	-
	Lease to RTL (Project Voyager)	-	-	5,200,000	-	5,200,000	-	5,200,000
	Oracle Capital Works - financed through reduced rental	207,000	-	247,000	-	40,000	-	40,000
5 - Corp Total		7,190,000	-	13,195,000	-	6,005,000	-	6,005,000
1 - GF Total		79,924,000	(53,509,000)	57,795,000	(31,986,000)	(22,129,000)	21,523,000	(606,000)
	Net Total	26,415,000		25,809,000		(606,000)		
	Homes for Reading - Share Capital	15,370,000	-	5,815,000	-	(9,555,000)	-	(9,555,000)
	Homes for Reading - Loan Finance	16,350,000	-	362,000	-	(15,988,000)	-	(15,988,000)
	Homes for Reading - Share Redemption	-	-	7,000,000	-	7,000,000	-	7,000,000
	Purchase of Commercial Property	149,923,000	-	35,205,000	-	(114,718,000)	-	(114,718,000)
3 - DEGNS Total		181,643,000	-	48,382,000	-	(133,261,000)	-	(133,261,000)
1a - GF Total		181,643,000	-	48,382,000	-	(133,261,000)	-	(133,261,000)
	Net Total	181,643,000		48,382,000		(133,261,000)		
All GF Total		261,567,000	(53,509,000)	106,177,000	(31,986,000)	(155,390,000)	21,523,000	(133,867,000)
	Net Total	208,058,000		74,191,000		(133,867,000)		

HOUSING REVENUE ACCOUNT

	Housing Revenue Account-Major Repairs	10,246,000	(10,246,000)	7,866,000	(7,866,000)	(2,380,000)	2,380,000	-
	Housing Revenue Account-Hexham Road	1,538,000	(1,538,000)	1,400,000	(1,400,000)	(138,000)	138,000	-
	Disabled Facilities Grants (Local Authority Tenants)	600,000	(600,000)	670,000	(670,000)	70,000	(70,000)	-
	Housing Revenue Account-Fire Safety works	3,294,000	(3,294,000)	1,128,000	(1,128,000)	(2,166,000)	2,166,000	-
	Housing Revenue Account-New Build - Conwy Close	1,169,000	-	1,174,000	-	5,000	-	5,000
	Housing Revenue Account-New Build and Acquisitions	8,864,000	-	2,729,000	-	(6,135,000)	-	(6,135,000)
	Housing Revenue Account-New Build - Phase 3	1,250,000	(147,000)	569,000	-	(681,000)	147,000	(534,000)
	Housing Revenue Account-New Build and Acquisitions from GF	298,000	(177,000)	133,000	-	(165,000)	177,000	12,000
	Housing IT System	-	-	111,000	(111,000)	111,000	(111,000)	-
	Capital Receipts	-	(3,131,000)	-	(1,348,000)	-	1,783,000	1,783,000
6 - HRA Total		27,259,000	(19,133,000)	15,780,000	(12,523,000)	(11,479,000)	6,610,000	(4,869,000)
2 - HRA Total		27,259,000	(19,133,000)	15,780,000	(12,523,000)	(11,479,000)	6,610,000	(4,869,000)
	Net Total	8,126,000		3,257,000		(4,869,000)		

MONTHLY FINANCIAL REPORT

Period 9 - End of December 2019

Other Details

For further information regarding this report, please contact:

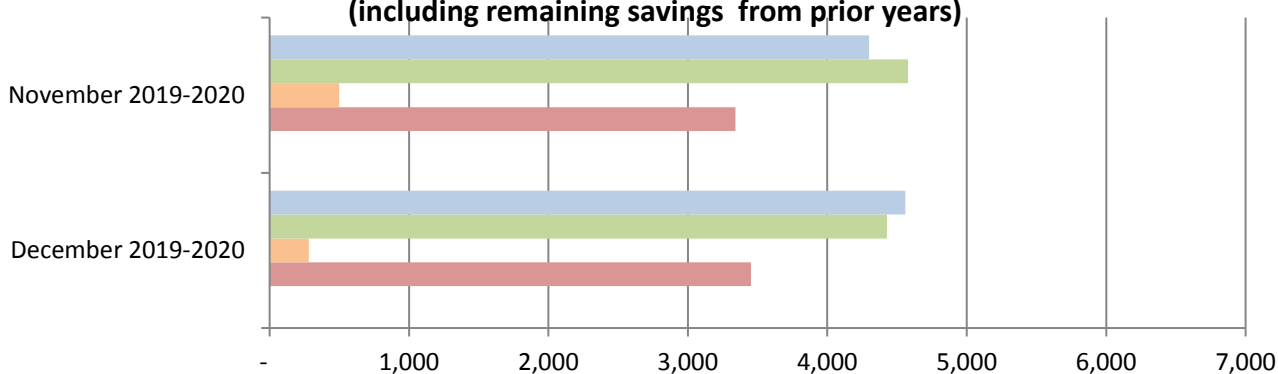
Matt Davis

Matthew.Davis@Reading.gov.uk

Savings 2019-2020 - End of December 2019

The below graphs shows the outstanding 2018-19 unachieved savings and 2019-20 savings programme. This totals £12.720m for the overall council, including £3.161m worth of savings not achieved during prior years.

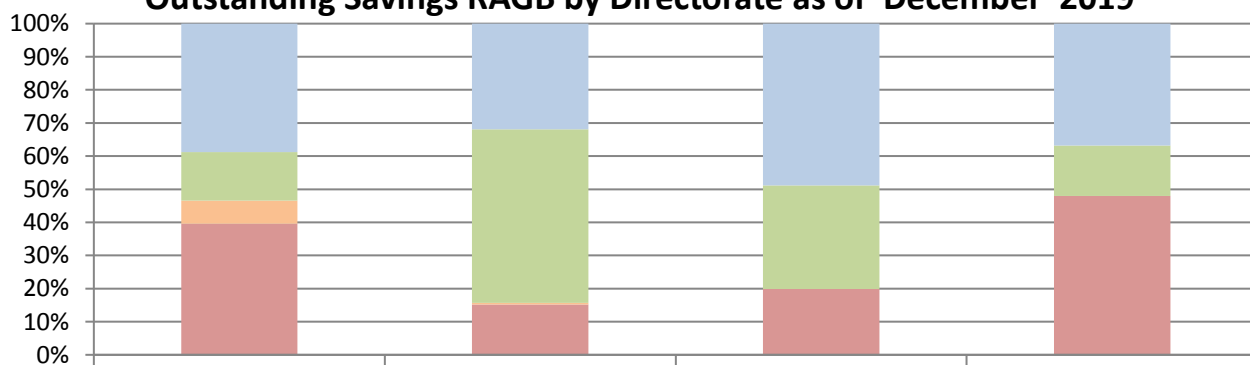
Total 2019-2020 Savings by RAGB compared to previous month (including remaining savings from prior years)



	December 2019-2020	November 2019-2020
Blue	4,559	4,299
Green	4,428	4,579
Amber	280	500
Red	3,453	3,342
Total	12,720	12,720

The next graph shows the current RAGB rating per directorate as at December 2019 and the percentage per area.

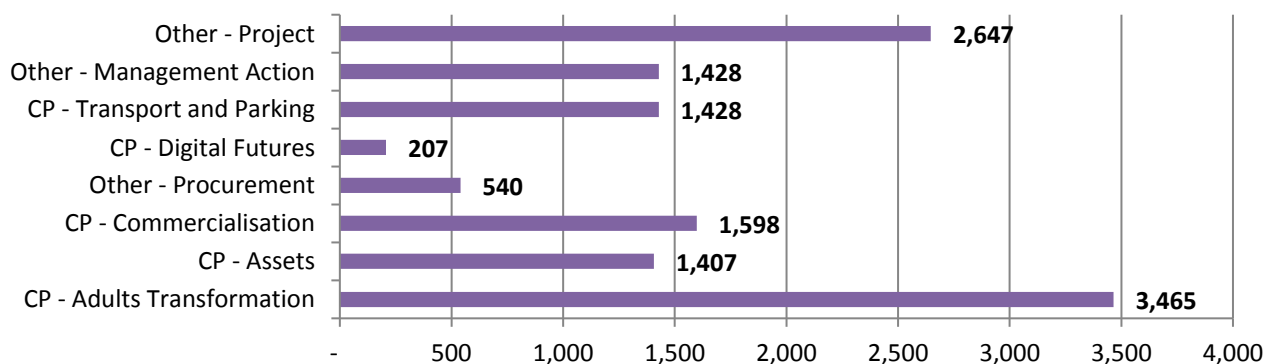
Outstanding Savings RAGB by Directorate as of December 2019



	DACHS	DEGNS	DOR	CORP
Blue	1,392	2,015	477	675
Green	525	3,318	305	280
Amber	250	30	-	-
Red	1,419	960	194	880

The Council has created delivery projects that have individual savings attached for review and to assist implementation. The data below shows the 2019-2020 budget savings and any remaining prior year savings per project.

2019-2020 and remaining prior year savings per project



List of Prior Years Savings with Red Rated Elements Still Outstanding

Savings

Ref	SAVINGS PROPOSAL	Prior Years Savings (£000s)					Mitigatable Amount	Mitigation Option	Variance	Mitigation explanation	Saving to be removed as part of MTFS refresh
		TOTAL	RED	AMBER	GREEN	BLUE					
DACHS01-B	Delivery Models for Commissioning, Prevention & Quality Services	250	250	0	0	0	250	Ongoing	0	Mitigated by Inflation award containment, review and rightsizing overachievement and CHC reviews	250
DACHS25-A & DACHS26-A	Deputies - Review the charging policy and implementation of CASPAR software to improve efficiencies	25	25	0	0	0	25	Ongoing	0	Income target undeliverable, mitigated as part of overall DACHS Outturn position and saving to be removed as part of 20/21 budget setting.	25
DACHS5-C	Increased usage of Assistive Technology and Equipment	200	150	50	0	0	175	One-off	0	Currently not being delivered, mitigated as part of overall DACHS placement monitoring position and new tech team proposed to deliver this and further savings targets in future years.	0
Digitisation (DACHS)	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	52	52	0	0	0	0	One-off/Ongoing	52	Potential Pressure if mitigation cannot be found - work required to find a permanent source of mitigation/delivery.	0
DENS27-C	Explore creation of coordinated enforcement operation across Regulatory & Transportation services	29	29	0	0	0	29	One-off	0	Further consultation required to gain support from members of a pilot to externalise a significant proportion of environmental enforcement activity. Mitigated in 19/20 within service position.	0
DENS37-A	Creation of 2 new works gangs, one to take on additional grounds maintenance work from internal and external sources and one to take on further external arboricultural and tree surveying works. Both proposals rely on compliance with the internal trading directive, sufficient administration support and full roll out of the digital agenda.	150	150	0	0	0	150	One-off	0	Ambitious income target that service growth has yet to meet. Mitigated in 19/20 within service position.	0

List of Prior Years Savings with Red Rated Elements Still Outstanding

Savings

Ref	SAVINGS PROPOSAL	Prior Years Savings (£000s)					Mitigatable Amount	Mitigation Option	Variance	Mitigation explanation	Saving to be removed as part of MTFS refresh
		TOTAL	RED	AMBER	GREEN	BLUE					
All Directorates											
DENS41-C	Review of Neighbourhood and Streetcare Services fees and charges and enforcement activity.	69	69	0	0	0	69	One-off	0	A gap in service delivery to achieve the saving as a result of grant funding coming to an end and the recruitment process required to secure new staff members. Team now recruited and saving forecast to be delivered 21/22. Mitigated in 19/20 within service position.	0
Digitisation (DoR)	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	52	52	0	0	0	52	One-off	0	To be mitigated by budget underspend. No business case has been submitted to remove from MTFS.	0
CSS14-B	EU Settlement card service - started January 2017 so should get FYE in 2017/18	27	27	0	0	0	0		27	Included in the savings tracker in error. Not included in the budget for 19-20	0
CSS25-C	Increase Income from fees and charges across the registration and bereavement service	15	15	0	0	0	15	Ongoing	0	Income target will not be achieved based on current trends. Potentially offset by increase in charges relating registrars service. Business case has been submitted to remove from MTFS.	15
CSS33-C	Convert Locum solicitors into Permanent Solicitors	33	33	0	0	0	0		33	No increased trading due to restructure of the team. Unable to mitigate this saving. No business case has been submitted to remove from MTFS.	0
CSS12-C (CSS22-B)	Christmas closure	120	120	0	0	0	120	One-off	0	Christmas closure leave offer did not generate enough income to meet the target. Mitigated by underspend on Corporate Contingency Budget. Plan to remove £100k as part of MTFS refresh	100
CSS43-C	Management and Staffing Review	148	148				0		148	Management structure did not achieve the expected savings. Plan to remove as part of MTFS refresh	148
DENS (CSS50-C)	Increased Fee income following review of Fees and Charges	60	23	0	0	37	0		23	Fees and charges review has not been completed due to higher priority tasks in Finance. Mitigated by underspend on Corporate Contingency Budget. Plan to remove as part of MTFS refresh	23
TOTAL of Prior Years Savings with Red Elements still Outstanding		1,230	1,143	50	0	37	885		283		561

List of Savings with Red rated elements within 2019-2020

Ref	SAVINGS PROPOSAL	Current Year Savings (£000s)					Mitigatable Amount	Mitigation Option	Variance	Mitigation explanation	Saving to be removed as part of MTFS refresh
Directorate of Adults Care and Health Services		TOTAL	RED	AMBER	GREEN	BLUE					
DACHS01-B	Delivery Models for Commissioning, Prevention & Quality Services	500	500	0	0	0	500	Ongoing	0	Mitigated by Inflation award containment, review and rightsizing overachievement and CHC reviews	500
DACHS25-A & DACHS26-A	Deputies - Review the charging policy and implementation of CASPAR software to improve efficiencies	25	25	0	0	0	25	Ongoing	0	Income target undeliverable, mitigated as part of overall DACHS Outturn position and saving to be removed as part of 20/21 budget setting.	25
DACHS3-C	Reducing Adult Social Care contracts spend(COMMISSIONING DELIVERY MODEL)	400	200	200	0	0	300	One-off/Ongoing	0	Mitigated as part of overall DACHS placement monitoring position, 50% of this saving is considered achievable on an ongoing basis and the remaining 50% is being removed and replaced as part of budget setting,	0
Digitisation	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	17	17	0	0	0	0	One-off/Ongoing	17	Potential Pressure if mitigation cannot be found - work required to find a permanent source of mitigation/delivery.	0
Directorate of Adults Care and Health Services		942	742	200	0	0	825		17		525
Directorate of Resources		TOTAL	RED	AMBER	GREEN	BLUE					
Digitisation	Digitisation saving apportioned out to each directorate, over and above already set directorate savings. Business cases to be approved by Digital Futures Board.	17	2	0	15	0	2	One-off	0	To be mitigated by budget underspend. No business case submitted to remove from MTFS.	0
CSS-L&D2	Income generation from charging for services, assuming new delivery model for legal services implemented	90	65	0	25	0	0		65	No increased trading due to restructure of the team. Business case has been submitted to remove from MTFS.	90
Directorate of Resources		107	67	0	40	0	2		65		90

List of Savings with Red rated elements within 2019-2020

Savings

Ref	SAVINGS PROPOSAL	Current Year Savings (£000s)					Mitigatable Amount	Mitigation Option	Variance	Mitigation explanation	Saving to be removed as part of MTFS refresh
		TOTAL	RED	AMBER	GREEN	BLUE					
Corporate											
CSS14-C (CSS39-A)	Procurement	130	99	0	31	0	99		0	No contract savings have been identified by the DEGENS directorate. Mitigated by underspend on Corporate Contingency Budget. Plan to remove as part of MTFS refresh	0
CSS43-C	Management and Staffing Review	444	444	0	0	0	444		0	Management restructure not started. Mitigated by underspend on Corporate Contingency Budget. Plan to remove as part of MTFS refresh	444
CSS44-C	Proposal to put in place a number of changes to staff terms and conditions and update the policy framework to reflect modern and best practice	50	50	0	0	0	50		0	Delayed due to challenging discussions with trade unions. A package of changes is now being explored with a view to making a proposal to the trade unions. This may take some time to finalise as the trade unions would need to ballot members and any changes could only be implemented after contractual notice has been served. 3 new salary sacrifice schemes have been introduced which will mitigate this. Mitigated by underspend on Corporate Contingency Budget.	0
DENS (CSS50-C)	Increased Fee income following review of Fees and Charges	60	60	0	0	0	60		0	Fees and charges review has not been completed due to higher priority tasks in Finance. Mitigated by underspend on Corporate Contingency Budget. Plan to remove as part of MTFS refresh	60
DENS32-C (DENS55-B)*	Achieve Full Cost Recovery & review Fees and Charges council wide.	25	25	0	0	0	25		0	Fees and charges review has not been completed due to higher priority tasks in Finance. Mitigated by underspend on Corporate Contingency Budget. Plan to remove as part of MTFS refresh	25
Corporate		709	678	0	31	0	678		0		529

List of Savings with Red rated elements within 2019-2020

Ref	SAVINGS PROPOSAL	Current Year Savings (£000s)					Mitigatable Amount	Mitigation Option	Variance	Mitigation explanation	Saving to be removed as part of MTFS refresh
		TOTAL	RED	AMBER	GREEN	BLUE					
Directorate of Economic Growth & Neighbourhood Services		TOTAL	RED	AMBER	GREEN	BLUE					
DENS03-A	Additional Income from Advertising - Further income to be generated from advertising . A separate report is included in the 5th December Policy Committee agenda.	25	25	0	0	0	25	One-off/Ongoing	0	4 of 15 planning applications did not obtain planning consent. Mitigated in 19/20 within service position.	0
DENS05-A	Townhall and Museum Additional Income	100	44	0	56	0	0		44	Delay to completion of building work. No mitigation £44k included in the £229k pressure. Delivery anticipated in 20/21 subject to performance.	0
DENS12-B	Introduce 'Live Screening' of high profile performances.	10	5	0	5	0	0		5	Delay to the procurement of live screening equipment. No mitigation £5k included in the £229k pressure. Delivery anticipated in 20/21 subject to performance.	0
DENS2-C	Parks & Open Spaces Invest to Save	65	65	0	0	0	4	One-off/Ongoing	61	Business growth has taken longer than originally projected. £4k mitigated as part of overall position, remaining £61k is a service pressure.	0

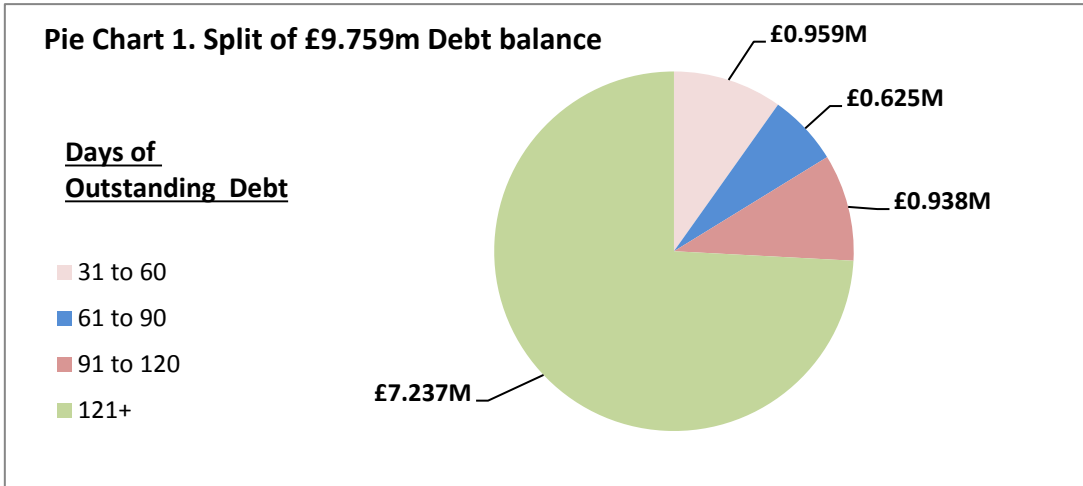
List of Savings with Red rated elements within 2019-2020

Savings

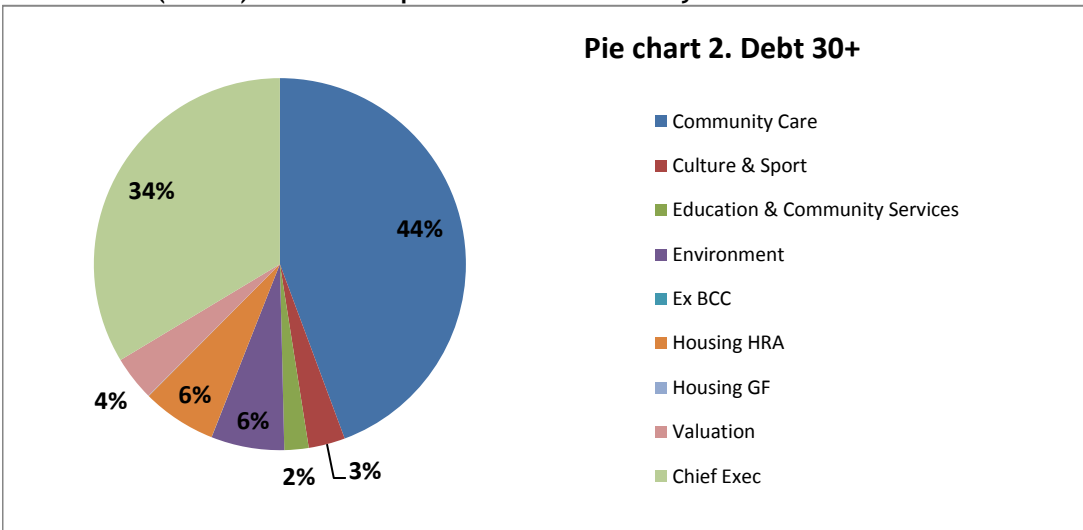
Ref	SAVINGS PROPOSAL	Current Year Savings (£000s)					Mitigatable Amount	Mitigation Option	Variance	Mitigation explanation	Saving to be removed as part of MTFs refresh
		TOTAL	RED	AMBER	GREEN	BLUE					
Directorate of Economic Growth & Neighbourhood Services											
DENS33-B	Review and increase all allotment rental charges and review plot sizes.	26	26	0	0	0	26	One-off/Ongoing	0	The service have been succesful in winning contracts but the associated income growth will not be realised until the next financial year. Mitigated in 19/20 within service position.	0
DENS29-C & DENS48-C & DENS22-C(DENS23-A)	Continue to review existing property holdings e.g. Old Civic Site and Southside./Increase income from commercial property acquisitions - additional stretch target	750	519	0	231	0	22	One-off/Ongoing	497	This proposal is dependant on suitable properties becoming available and the return of investment buisness case stacking up. £22k mitigated as part of overall service position, remaining £497k is a pressure.	0
DENS-ECD5	Theatres Fees and Charges Increases	40	20	0	20	0	0		20	Ambitious income target that service growth has yet to meet. No mitigation £20k included in the £229k pressure.	0
DENS24-C (Alternative to market testing)	Commercialisation - Alternative to Market testing	8	8	0	0	0	0		8	Elements of the saving proposal required review and amendment to ensure their viability. Mitigated in 19/20 within service position.	0
Directorate of Economic Growth & Neighbourhood Services		1,024	712	0	312	0	77		635		0
TOTAL of Savings with Red rated elements within 2019-2020		2,782	2,199	200	383	0	1,582		717		1,144
TOTAL of Savings with Red Elements in 19-20 and Prior Years		4,012	3,342	250	383	37	2,467		1,000		1,705

Debt Performance - End of December 2019

The pie chart below shows the sundry debt as at the end of Period 9 (in excess of 30 days old) to total £9.759m compared to £14.770m at the end of Period 8.

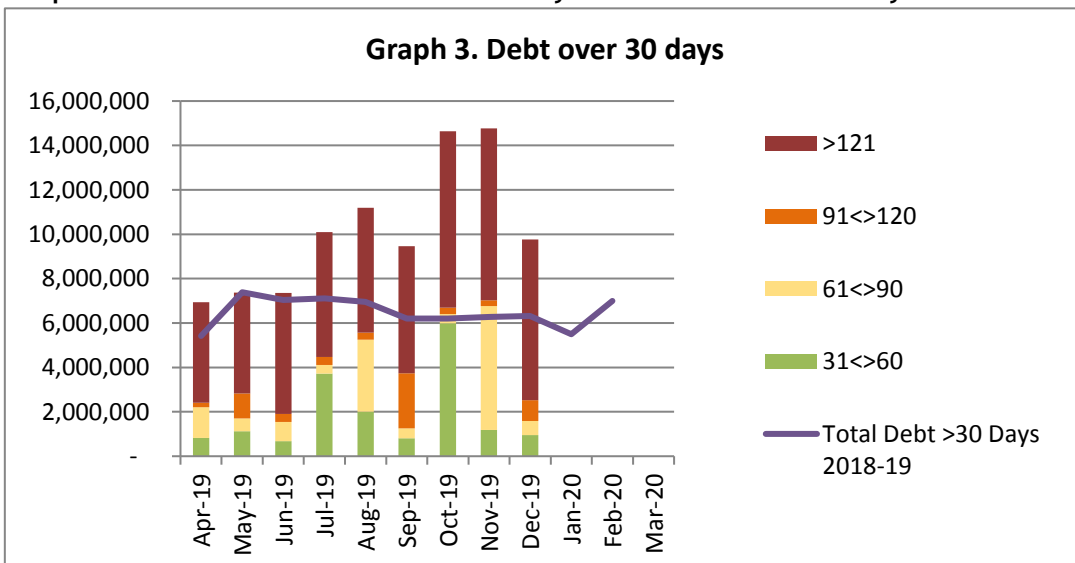


Pie Chart 2 (below) shows the split of debt over 30 days old



Note: Community Care includes Adult Client debt and invoices relating to NHS/CCG. As of Period 9, debt has been secured against 5 properties which totals £0.473m, however there is no guarantee that 100% of this is recovered upon sale of the property. Education Services includes the majority of Schools service level agreement invoices.

Graph 3 shows the trend of debt over 30 days for 2019-2020 financial year.

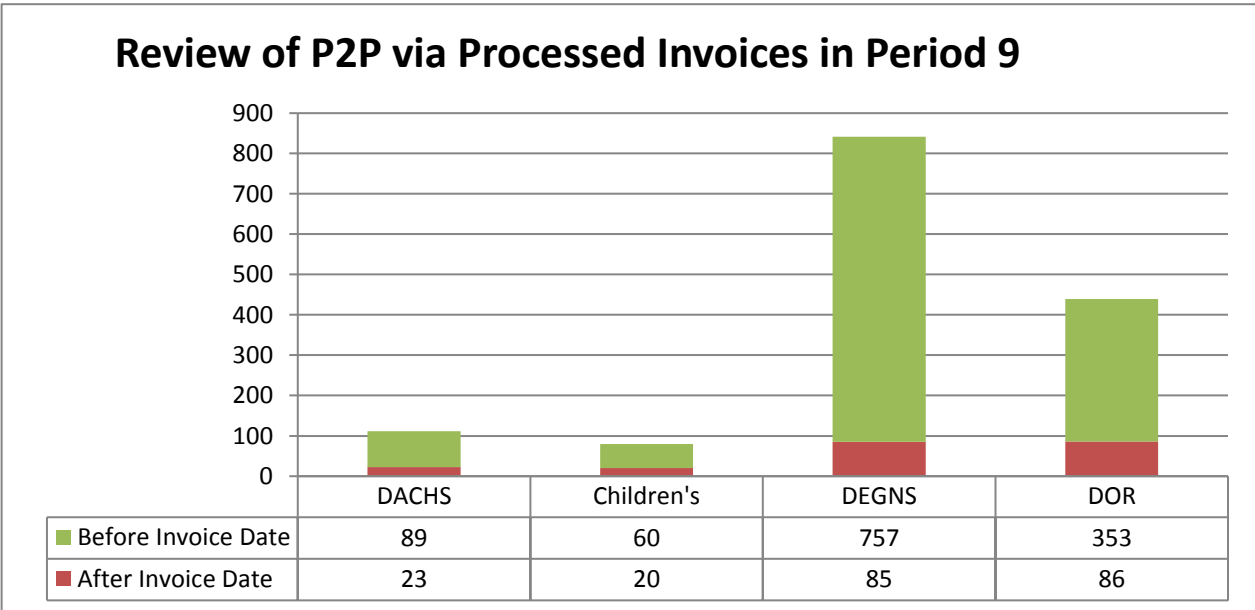


Debt over 121 days old has decreased by £0.507m to £7.237m since the end of period 8.

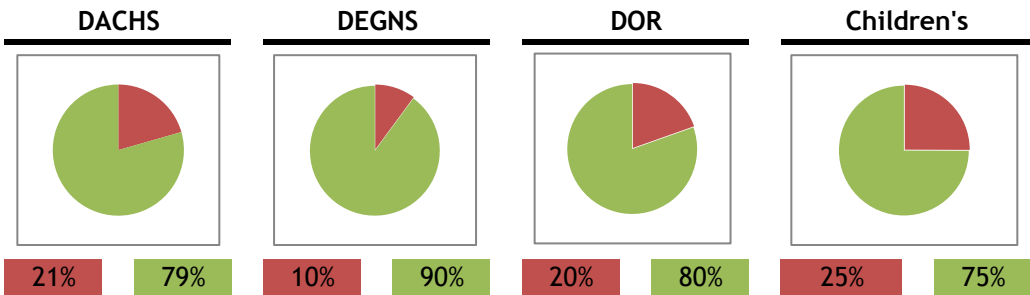
Purchase to Pay Performance - End of December 2019

The Council introduced a Purchase to Pay process in April 2016. The No Purchase order, No payment policy still has some adherence issues as shown in the bar chart

Chart 1 (below) shows the Purchase to Pay (p2p) performance for Period 9



PO created before invoice date
PO created after invoice date



Top 5 cost centres for raising purchase orders after the invoice date Period 9:

Cost Centre	Description	Directorate	No. Instances
4561	Refuse Collection	DEGNS	26
4552	Fleet Management	DEGNS	22
1306	Grounds Maintenance	DEGNS	18
2410	JA West Berks	DOR	17
1200	Hexagon Operations	DEGNS	12

Top 5 cost centres for raising purchase orders after the invoice date Period 8:

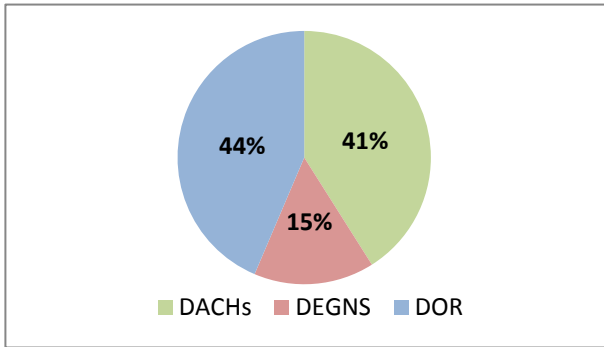
Cost Centre	Description	Directorate	No. Instances
4552	Fleet Management	DENS	35
2413	Slough - Inside JA	DOR	26
2410	Reading BC - BFfC	DOR	25
5921	Void Property Management	DENS	23
5970	Repairs	DENS	23

Agency and Staffing - End of December 2019

Agency contracts with the council as at the end of December 2019.

Number of agency workers by directorate

Directorate	Number of November Agency	Previous Month
DACHs	16	16
DEGNS	6	3
DOR	17	23
Total	39	42



Agency spend by directorate per quarter (£000s)

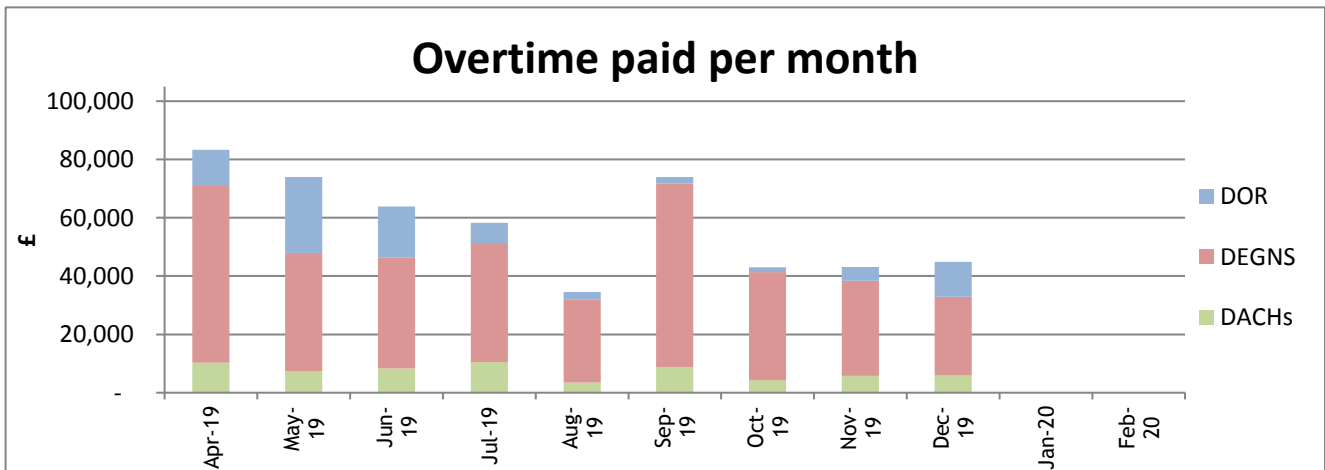
Directorate	2018-19 (£000s)				2019-20 (£000s)		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3
DACHs	501	491	368	456	344	394	410
DEGNS	424	420	345	423	312	403	391
DOR	805	685	580	486	314	447	611
Total	1,730	1,596	1,293	1,365	969	1,244	1,412

Overtime paid by directorate 2019-2020

Directorate	December 2019 Only	Actual to Date 2019-20
DACHs	£ 5,959	£ 64,808
DEGNS	£ 26,957	£ 368,280
DOR	£ 12,014	£ 86,009
Total	£ 44,930	£ 519,098

Agency staff by post name (top 5)

Post name	No.
Social Worker	8
Occupational Therapist	5
Case Progression Officer	4
Accounts Receivable	3
Driver/Sweeper	2



Redundancies within 2019-2020

Directorate	Redundancies Costs	No. of Redundancies
DACHS	£ 134,011	13
DEGNS	£ 186,012	4
DOR	£ 2,250	1
Total	£ 322,273	18

Redundancy expenditure will either be funded through the capitalisation directive if the redundancy relates to transformation or through use of the redundancy revenue reserve.

During December there was one redundancy at a cost of £26,245.