

MONTHLY FINANCIAL REPORT

End of June 2020

CONTENTS

	Page No:
Revenue Position and Forecast - General Fund [GF]	2
Revenue Position and Forecast - Directorate of Adult Social Care and Health Services [DACHS]	3
Revenue Position and Forecast - Directorate of Economic Growth & Neighbourhood Services [DEGNS]	4
Revenue Position and Forecast - Directorate of Resources [DOR]	5
Revenue Position and Forecast - Chief Executive	6
Revenue Position and Forecast - Housing Revenue Account [HRA]	7
Capital Programme - General Fund & HRA	8
 <u>Other Details</u>	
- Debt Performance	12
- Agency and Overtime Review	13
- Savings Summary	14

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Revenue Position and Forecast - Period 3

Total General Fund

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<u>Objective Analysis:</u>						
Adults Care and Health Services	9,369	9,967	598	37,492	40,235	2,743
Economic Growth & Neighbourhood Services	4,216	7,982	3,766	16,871	33,147	16,276
Resources	3,686	8,087	4,401	14,751	15,638	887
Chief Executive	395	514	119	1,581	1,994	413
Children's Services retained by the Council	(52)	230	283	710	710	-
Children's Services delivered by BFFC *	12,101	12,111	11	48,421	50,952	2,531
TOTAL SERVICE BUDGETS	29,715	38,892	9,177	119,826	142,676	22,850
Capital Financing Costs	3,681	(4,514)	(8,195)	14,731	16,193	1,462
Contingency	880	-	(880)	3,522	-	(3,522)
Other corporate budgets	3,209	(67,267)	(70,476)	12,841	12,363	(478)
Government Covid-19 Funding	-	(8,333)	(8,333)	-	(16,612)	(16,612)
TOTAL INCL CORPORATE	37,485	(41,223)	(78,708)	150,920	154,620	3,700
Funding:						
Council Tax Income	(23,994)	-	23,994	(96,014)	(96,014)	-
NNDR Local Share	(8,586)	-	8,586	(34,357)	(34,357)	-
New Homes Bonus	(997)	-	997	(3,988)	(3,988)	-
Section 31 Grant	(998)	-	998	(3,994)	(3,994)	-
Revenue Support Grant	(507)	-	507	(2,030)	(2,030)	-
One-off Collection Fund Surplus	(2,633)	-	2,633	(10,537)	(10,537)	-
TOTAL FUNDING	(37,715)	-	37,715	(150,920)	(150,920)	-
NET CONTROLLABLE COST	(230)	(41,223)	(40,993)	-	3,700	3,700
<u>Subjective Analysis:</u>						
Employee Costs	30,924	31,045	121	123,548	123,007	(541)
Premises Costs	4,545	4,084	(462)	18,027	18,020	(7)
Transport-Related Costs	600	578	(21)	2,400	2,388	(12)
Supplies and Services	16,920	17,386	466	67,479	66,616	(863)
Contracted Costs	50,142	(558)	(50,700)	200,649	207,170	6,521
Transfer Payments	5,023	6,567	1,544	20,146	20,146	(0)
CONTROLLABLE COST	108,153	59,102	(49,051)	432,250	437,347	5,097
Fees & Charges	(20,528)	(16,526)	4,002	(82,645)	(82,580)	65
Traded Services Income	(17,409)	(13,775)	3,634	(68,266)	(51,895)	16,371
Grants & Contributions	(70,446)	(70,024)	422	(281,339)	(299,172)	(17,833)
CONTROLLABLE INCOME	(108,383)	(100,325)	8,058	(432,250)	(433,647)	(1,397)
NET CONTROLLABLE COST	(230)	(41,223)	(40,993)	-	3,700	3,700

*Note: the figures shown in each period for BFFC relate to their prior month reported figures

Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<u>Objective Analysis:</u>						
Commissioning &	210	190	(20)	840	775	(65)
Adult Services Operations	8,794	9,408	614	35,191	37,967	2,776
Directorate & Other	309	319	10	1,237	1,279	42
Public Health	(125)	(126)	(0)	(502)	(502)	-
Preventative Services	181	176	(5)	726	716	(10)
Suspense	-	(0)	(0)	-	-	-
Inactive Codes	-	-	-	-	-	-
NET CONTROLLABLE COST	9,369	9,967	598	37,492	40,235	2,743
<u>Subjective Analysis:</u>						
Employee Costs	3,277	3,258	(20)	13,114	12,899	(215)
Premises Costs	70	70	0	279	279	-
Transport-Related Costs	15	15	0	62	62	-
Supplies and Services	1,871	1,881	10	7,485	7,527	42
Contracted Costs	11,052	12,059	1,007	44,225	48,752	4,527
Transfer Payments	183	184	0	733	733	-
CONTROLLABLE COST	16,468	17,466	998	65,898	70,252	4,354
Fees & Charges	(81)	(81)	0	(325)	(325)	-
Traded Services Income	(2,062)	(2,062)	(0)	(8,251)	(8,251)	-
Grants & Contributions	(4,956)	(5,356)	(400)	(19,830)	(21,441)	(1,611)
CONTROLLABLE INCOME	(7,099)	(7,499)	(400)	(28,406)	(30,017)	(1,611)
NET CONTROLLABLE COST	9,369	9,967	598	37,492	40,235	2,743

Risks and Opportunities (£,000's)

	Likelihood	Risk	Opportunity	Weighted
1 Covid-19 Funding Ceasing fully from Oct-20	Medium	719		360
2				-
3				-
4				-
5				-
6				-
7				-
8				-
Total:		719	-	360

Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<u>Objective Analysis:</u>						
Transportation	(36)	4,351	4,386	(143)	6,120	6,263
Planning & Regulatory Services	529	308	(221)	2,118	4,418	2,300
Housing and Neighbourhood Services General Fund	320	(531)	(851)	1,280	3,390	2,110
Cultural Services	1,014	2,131	1,117	4,057	7,748	3,691
Environmental and Commercial Services	3,591	2,270	(1,321)	14,370	15,079	709
Regeneration and Assets	(1,366)	(527)	839	(5,465)	(4,422)	1,043
DEGNS Overhead Accounts	164	183	19	655	815	160
Suspense	-	15	15	-	-	-
Inactive Codes	-	(217)	(217)	-	-	-
NET CONTROLLABLE COST	4,216	7,982	3,766	16,871	33,147	16,276
<u>Subjective Analysis:</u>						
Employee Costs	8,845	8,495	(351)	35,396	35,396	-
Premises Costs	3,187	2,731	(456)	12,754	12,754	-
Transport-Related Costs	575	474	(101)	2,302	2,302	-
Supplies and Services	6,161	5,895	(266)	24,653	25,476	823
Contracted Costs	2,226	1,212	(1,014)	8,906	8,369	(537)
Transfer Payments	65	5	(61)	262	262	-
CONTROLLABLE COST	21,060	18,812	(2,248)	84,273	84,559	286
Fees & Charges	(4,791)	(903)	3,888	(19,170)	(19,170)	-
Traded Services Income	(9,734)	(7,329)	2,405	(38,951)	(22,961)	15,990
Grants & Contributions	(2,319)	(2,598)	(279)	(9,281)	(9,281)	-
CONTROLLABLE INCOME	(16,844)	(10,830)	6,014	(67,402)	(51,412)	15,990
NET CONTROLLABLE COST	4,216	7,982	3,766	16,871	33,147	16,276

Risks and Opportunities (£,000's)

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<u>Objective Analysis:</u>						
Customer Services	524	640	116	2,096	2,251	155
HR & Organisational	457	1,686	1,229	1,829	2,072	243
Audit & Insurance	404	1,223	820	1,616	1,596	(20)
Procurement Services	90	341	251	358	529	171
Financial Services	598	772	174	2,392	2,770	378
Legal & Democratic	526	1,606	1,080	2,103	2,068	(35)
IT Services	1,089	1,203	114	4,356	4,351	(5)
Suspense	-	-	-	-	-	-
Inactive codes	-	617	617	-	-	-
NET CONTROLLABLE COST	3,686	8,087	4,401	14,751	15,638	887
<u>Subjective Analysis:</u>						
Employee Costs	4,451	4,955	504	17,811	17,963	152
Premises Costs	76	70	(6)	305	298	(7)
Transport-Related Costs	9	78	69	36	24	(12)
Supplies and Services	1,570	2,187	617	6,282	6,234	(48)
Contracted Costs	1,250	1,169	(81)	5,003	5,003	-
Transfer Payments	418	1,288	870	1,672	1,672	0
CONTROLLABLE COST	7,774	9,747	1,973	31,108	31,194	86
Fees & Charges	(477)	(362)	115	(1,907)	(1,842)	65
Traded Services Income	(1,242)	(21)	1,221	(4,971)	(4,625)	346
Grants & Contributions	(2,369)	(1,277)	1,092	(9,479)	(9,089)	390
CONTROLLABLE INCOME	(4,088)	(1,660)	2,428	(16,357)	(15,556)	801
NET CONTROLLABLE COST	3,686	8,087	4,401	14,751	15,638	887

Risks and Opportunities (£,000's)

	Likelihood	Risk	Opportunity	Weighted
1 Decrease in Recovery of Court Costs	Medium	65		33
2 Achievement of digitisation savings	High	65		42
3 Grant Funding at risk for children not attending nursery	Medium	200		100
4				-
5				-
6				-
7				-
8				-
Total:		330	-	175

Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<u>Objective Analysis:</u>						
Chief Executive	61	46	(15)	244	207	(37)
Corporate Management Team	155	149	(6)	621	621	-
Wexham Park Hospital	-	173	173	-	450	450
Marketing + Pub.Relations	166	128	(38)	664	664	-
Events & Engagement	-	-	-	-	-	-
Mayoralty + Civic	10	11	1	41	41	-
Lord Lieutenant	3	7	4	11	11	-
NET CONTROLLABLE COST	395	514	119	1,581	1,994	413
<u>Subjective Analysis:</u>						
Employee Costs	328	314	(13)	1,311	1,374	63
Premises Costs	-	-	-	-	-	-
Transport-Related Costs	-	11	11	-	-	-
Supplies and Services	88	193	105	353	668	315
Contracted Costs	-	-	-	-	-	-
Transfer Payments	2	-	(2)	7	7	(0)
CONTROLLABLE COST	417	519	101	1,671	2,049	378
Fees & Charges	-	-	-	-	-	-
Traded Services Income	(9)	0	9	(35)	-	35
Grants & Contributions	(14)	(5)	9	(55)	(55)	(0)
CONTROLLABLE INCOME	(22)	(5)	17	(90)	(55)	35
NET CONTROLLABLE COST	395	514	119	1,581	1,994	413

Risks and Opportunities (£,000's)

	Likelihood	Risk	Opportunity	Weighted
1 Temporary Place of Rest costs not shared out	Low	35		12
2				-
3				-
4				-
5				-
6				-
7				-
8				-
Total:		35	-	12

Revenue Position and Forecast - Period 3

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<i>Objective Analysis:</i>						
Responsive Repairs	592	216	(376)	2,366	2,366	-
Planned Maintenance	748	211	(537)	2,990	2,990	-
Major Works	2,863	438	(2,425)	11,450	11,450	-
Managing Tenancies	353	188	(165)	1,410	1,410	-
Management, Policy & Support	1,423	1,361	(62)	5,693	5,331	(362)
PFI	1,810	1,712	(98)	7,238	7,238	-
Rent Collection	341	263	(78)	1,363	1,363	-
Building Cleaning, Energy & ot	738	262	(476)	2,953	2,953	-
Capital Financing	1,325	2,100	775	5,300	5,300	-
HRA Income	(10,272)	(9,775)	497	(41,087)	(41,205)	(118)
Movement to/(from) Reserve	81	-	(81)	324	804	480
NET CONTROLLABLE COST	-	(3,024)	(3,024)	-	-	-
<i>Subjective Analysis:</i>						
Employee Costs	946	865	(82)	3,787	3,787	-
Premises Costs	4,614	820	(3,795)	18,464	18,464	(0)
Transport-Related Costs	8	1	(7)	33	33	-
Supplies and Services	227	41	(186)	909	4,678	3,769
Contracted Costs	1,822	1,714	(108)	7,291	7,291	-
Transfer Payments	3,253	3,370	117	13,018	9,367	(3,651)
CONTROLLABLE COST	10,871	6,811	(4,061)	43,503	43,620	118
Gross Income	(842)	-	842	(3,371)	(3,371)	-
Traded Services Income	(9,030)	(8,792)	238	(36,134)	(36,252)	(118)
Grants & Contributions	(999)	(1,042)	(43)	(3,997)	(3,997)	-
CONTROLLABLE INCOME	(10,871)	(9,835)	1,037	(43,503)	(43,620)	(118)
NET CONTROLLABLE COST	-	(3,024)	(3,024)	-	0	0

HRA - HOUSING REVENUE ACCOUNT

	2020/21	2020/21	2020/21	2020/21	2020/21
Scheme Name	Original Budget Spend (£,000's)	Approved 2019/20 Roll fwd/back Requests (£,000's)	Revised Budget Spend (£,000's)	Forecast Spend (£,000's)	Forecast Variance (£,000's)
General Fund Capital Programme					
Delivery Fund	4,069	1,481	5,550	5,550	-
Loan To RTL (Bus replacement programme)	5,000	1,349	6,349	700	(5,649)
Oracle Capital Works - financed through reduced rental	100	(29)	71	71	-
Purchase of Commercial Property	80,000	-	80,000	-	(80,000)
Corp Total	89,169	2,801	91,970	6,321	(85,649)
e-Marketplace & Equipment Renewal Portal Software	170	-	170	170	-
Mobile Working and Smart Device Replacement of Community Re-ablement Software	150	-	150	150	-
Social Care Premises	85	-	85	85	-
DACHS Total	1,405	117	1,522	1,022	(500)
Additional School Places - Contingency	500	-	500	500	-
Avenue Expansion	9	83	92	92	(0)
Blessed Hugh Faringdon - Asperger Unit 30 place expansion (SEN)		(15)	(15)	15	30
Civitas- Synthetic Sports Pitch	319	10	329	329	-
Cranbury College at JMA	819	75	894	894	-
Crescent Road Playing Field Improvements	314	(0)	314	314	0
Critical Reactive Contingency: Health and safety (Schools)	727	30	757	757	(0)
Green Park Primary School	-	876	876	876	(0)
Heating and Electrical Programme - Manor Pry Power	154	-	154	154	-
Heating and Electrical Renewal Programme	929	325	1,254	1,254	0
Initial Viability work for the Free School at Richfield Avenue	160	49	209	209	(0)
Katesgrove Primary Trooper Potts Building	6,981	2	6,983	6,983	0
Meadway Early Years Building Renovation	100	138	238	238	0
New ESFA funded schools - Phoenix College	6,300	77	6,377	6,377	0
New ESFA funded schools - St Michaels Primary Schools Expansion Programme - 2013-2017	101	76	177	177	0
Schools - Fire Risk Assessed remedial Works	490	35	525	525	(0)
Thameside SEN Expansion	203	193	396	396	(0)
The Heights Permanent Site Mitigation	-	66	66	66	-
The Heights Temporary School	918	428	1,346	1,346	(0)
	-	53	53	53	(0)
DCEEHS Total	19,024	2,502	21,526	21,555	29

Scheme Name	2020/21 Original Budget Spend (£,000's)	2020/21 Approved 2019/20 Roll fwd/back Requests (£,000's)	2020/21 Revised Budget Spend (£,000's)	2020/21 Forecast Spend (£,000's)	2020/21 Forecast Variance (£,000's)
Abbey Quarter	457	(10)	447	278	(169)
Accommodation Review - Phase 2A & B	-	133	133	33	(100)
Accommodation Review - Phase 2C (19 Bennet Road)	1,824	704	2,528	2,528	(0)
Additional Storage Capacity at Mortuary	15	-	15	15	-
Air Quality Monitoring	33	-	33	33	-
Bridges and Carriageways	1,669	(574)	1,095	1,095	(0)
Car Park Investment Programme	226	226	452	452	-
Car Parking - P&D, Red Routes, Equipment	200	(26)	174	174	-
Cattle Market Car Park	503	20	523	523	-
CCTV	-	50	50	50	-
Central Library - Reconfiguration/Refurbishment Feasibility		50	50	50	-
Central Pool Regeneration	-	587	587	587	0
Chestnut Walk Improvements	40	15	55	35	(20)
Christchurch Meadows Paddling Pool	35	-	35	35	-
CIL Local Funds - Community	52	-	52	52	-
CIL Local Funds - Heritage and Culture	115	-	115	115	-
CIL Local Funds - Leisure and Play	338	108	446	446	-
CIL Local Funds - Transport	435	-	435	435	-
CIL Local Funds -Neighbourhood Allocation	238	239	477	477	-
Corporate Office Essential Works	50	-	50	50	-
Dee Park Regeneration - Housing Infrastructure Fund (school)	6,000	-	6,000	600	(5,400)
Defra Air Quality Grant - Bus Retrofit	388	-	388	388	-
Defra Air Quality Grant - Go Electric Reading	54	(2)	52	52	-
Development of facilities at Prospect Park/Play	550	-	550	550	-
Disabled Facilities Grants (Private Sector)	1,055	-	1,055	1,055	-
Eastern Area Access Works	100	100	200	200	-
Electric Vehicle Charging Points	200	-	200	200	-
Food Waste and Smaller Bins	1,489	-	1,489	1,300	(189)
Foster Carer Extensions	100	-	100	70	(30)
Green Park Station	11,500	2,174	13,674	12,282	(1,392)
Grounds Maintenance Workshop Equipment	50	(24)	26	26	(0)
Invest in Corporate buildings/Health & safety works	1,768	(676)	1,092	1,092	-
Invest to save energy savings - Street lighting	258	-	258	150	(108)
Leisure Procurement	5,662	45	5,707	950	(4,757)

Scheme Name	2020/21 Original Budget Spend (£,000's)	2020/21 Approved 2019/20 Roll fwd/back Requests (£,000's)	2020/21 Revised Budget Spend (£,000's)	2020/21 Forecast Spend (£,000's)	2020/21 Forecast Variance (£,000's)
Local Traffic Management and Road Safety Schemes	359	16	375	375	-
LTP Development	200	199	399	399	0
NCN Route 422	-	219	219	219	(0)
New Kit/Vehicles for Commercial Services Dvlpt	122	-	122	122	-
Oxford Rd Community Centre	-	147	147	147	-
Oxford Road Corridor Works	318	4	322	322	-
Playground equipment and Refreshment: Boroughwide	494	(13)	481	481	0
Private Sector Renewals	300	-	300	240	(60)
Pumping Station Upgrade Scheme (new)	250	-	250	250	-
re3 extending range of recyclables	86	8	94	10	(84)
Reading Football Club Social Inclusion Unit to SRLC	1,496	-	1,496	-	(1,496)
Reading Town Centre Design Framework	-	86	86	86	-
Reading West Station	3,400	139	3,539	1,500	(2,039)
Renewable Energy	500	-	500	500	-
Replacement Vehicles	176	721	897	-	(897)
Rogue Landlord Enforcement	-	75	75	75	-
S106 individual schemes list	284	50	334	334	-
Salix Decarbonisation Fund	600	-	600	-	(600)
Small Leisure Schemes	237	21	258	258	(0)
Smart City Cluster project and C-ITS	227	-	227	227	-
South Reading MRT (Phases 1 & 2)	-	362	362	362	0
South Reading MRT (Phases 3 & 4)	2,536	4,418	6,954	6,954	(0)
South Reading MRT (Phases 5 & 6)	1,000	-	1,000	250	(750)
The Keep	-	94	94	94	-
Town Centre Improvements	450	-	450	320	(130)
Town Centre Street Trading Infrastructure	40	(6)	34	34	-
Town Hall Equipment	205	-	205	-	(205)
Traffic Management Schools	295	95	390	390	-
Tree Planting	50	(20)	30	30	-
Western Area Access Works	-	128	128	128	-
Highway Infrastructure Works	3,000	-	3,000	1,500	(1,500)
Harden Public Open Spaces to Prevent Incursion	35	20	55	51	(4)
Salix Re-Circulation Fund	588	(148)	440	200	(240)
Sun Street - Final Phase	145	37	182	182	-
DEGNS Total	52,797	9,792	62,589	42,418	(20,171)

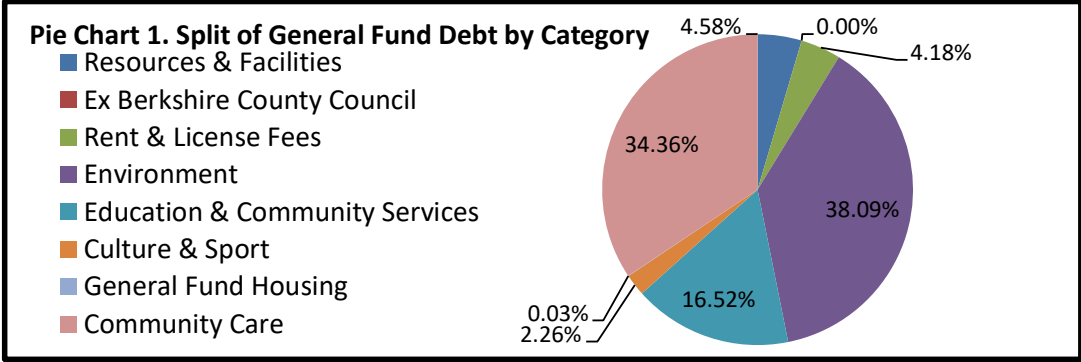
Scheme Name	2020/21 Original Budget Spend (£,000's)	2020/21 Approved 2019/20 Roll fwd/back Requests (£,000's)	2020/21 Revised Budget Spend (£,000's)	2020/21 Forecast Spend (£,000's)	2020/21 Forecast Variance (£,000's)
Customer Digital Experience	750	-	750	750	-
Universal Digital Systems	1,005	609	1,614	1,614	0
Future ICT Operating Model	5,429	(348)	5,081	5,838	757
ICT Infrastructure (Invest to save)	667	(222)	445	350	(95)
Re-Procurement / Reimplementation of Finance System	100	-	100	-	(100)
Cemeteries and Crematorium Cremator	100	(6)	94	300	(94) 300
DoR Total	8,051	33	8,084	8,852	768
Grand Total - General Fund	170,446	15,245	185,691	80,168	(105,523)

HRA Capital Programme

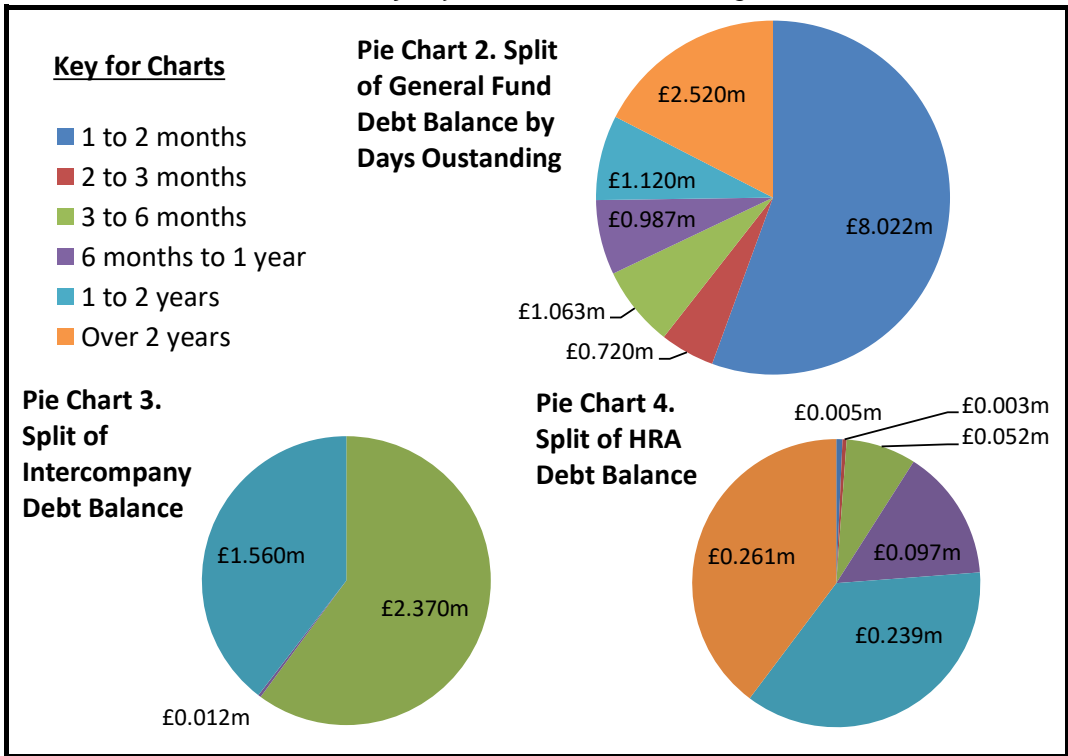
Major Repairs	11,066	584	11,650	11,650	-
Hexham Road	950	400	1,350	1,350	-
Disabled Facilities Grants	500	(77)	423	423	-
Fire Safety Works	977	(6)	971	971	-
New Build & Acquisitions - Phase 1	214	(1)	213	213	-
New Build & Acquisitions - Phase 2	12,205	664	12,869	12,869	-
New Build & Acquisitions - Phase 3	8,381	(136)	8,245	8,245	-
New Build & Acquisitions - (Ex General Fund)	77	(6)	71	71	-
Housing Mngt System	604	111	715	715	-
Grand Total - Housing Revenue Account	34,974	1,533	36,507	36,507	-

Debt Performance - End of June 2020

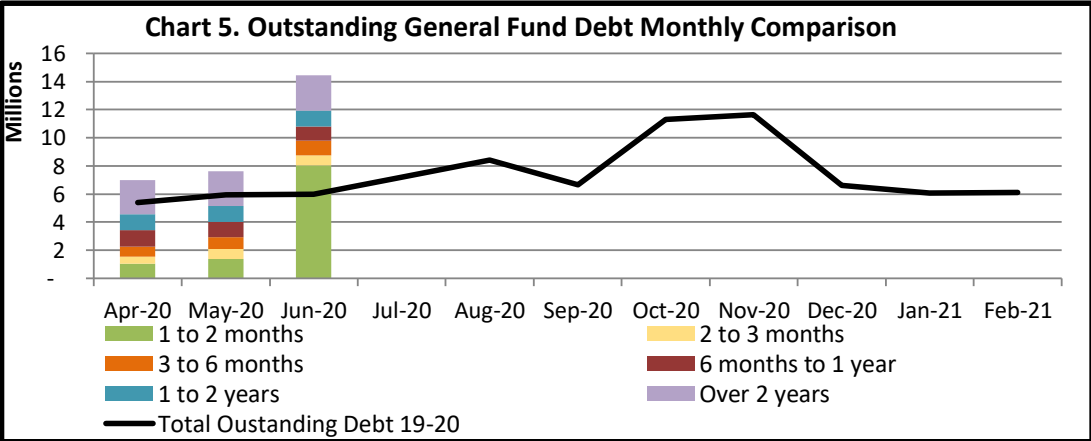
The pie chart below shows the sundry debt as at the end of Period 3 (in excess of 30 days old) to total £14.431m compared to £7.625m at the end of Period 2.



Note: Community Care includes Adult Client debt and invoices relating to NHS/CCG. As of Period 3, debt totalling £547k has been secured against properties, however there is no guarantee that 100% of this is recovered upon sale of the property. Education Services includes the majority of Schools service level agreement invoices.



Debt over 6 months old has decreased by £0.058m to £4.627m since the end of Period 2. Chasing these outstanding debts is being prioritised.



Agency and Staffing - End of June

Agency contracts with the council as at the end of Period 3.

Number of agency workers by directorate

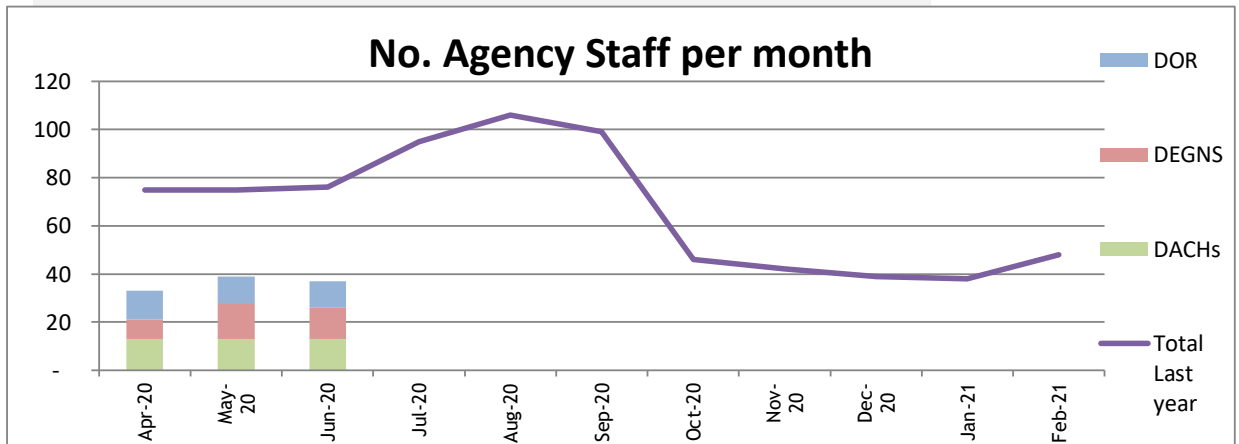
Directorate	Number of Agency Staff Period 3	Number of Agency Staff Period 2
DACHs	13	13
DEGNS	13	15
DOR	11	11
Total	37	39

Agency staff by post name (top 5)

Post name	No.
Social Worker	7
Site Assistant	4
Occupational Therapist	4
Groundsperson	4
Sweeper	2

Agency spend by directorate per quarter (£000s)

Directorate	2019-20 (£000s)				2020-21 (£000s)			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
DACHs	344	394	410	437	356			
DEGNS	312	403	391	364	271			
DOR	314	447	231	233	230			
Total	969	1,244	1,032	1,034	857			



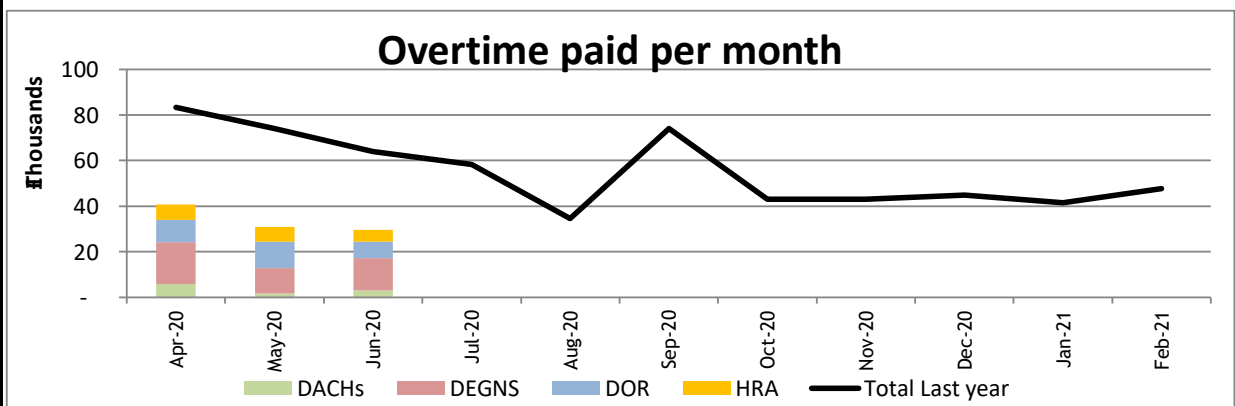
Redundancies within 2020-2021

Directorate	Redundancies Costs	No. of Redundancies
DACHS	£ -	0
DEGNS	£ -	0
DOR	£ -	0
HRA	£ -	0
Total	£ -	0

Overtime paid by directorate 2020-21

Directorate	June 2020 Only	Actual to Date 2020-21
DACHs	£ 3,123	£ 10,809
DEGNS	£ 14,170	£ 43,498
DOR	£ 7,140	£ 28,493
HRA	£ 5,262	£ 18,674
Total	£ 29,695	£ 101,474

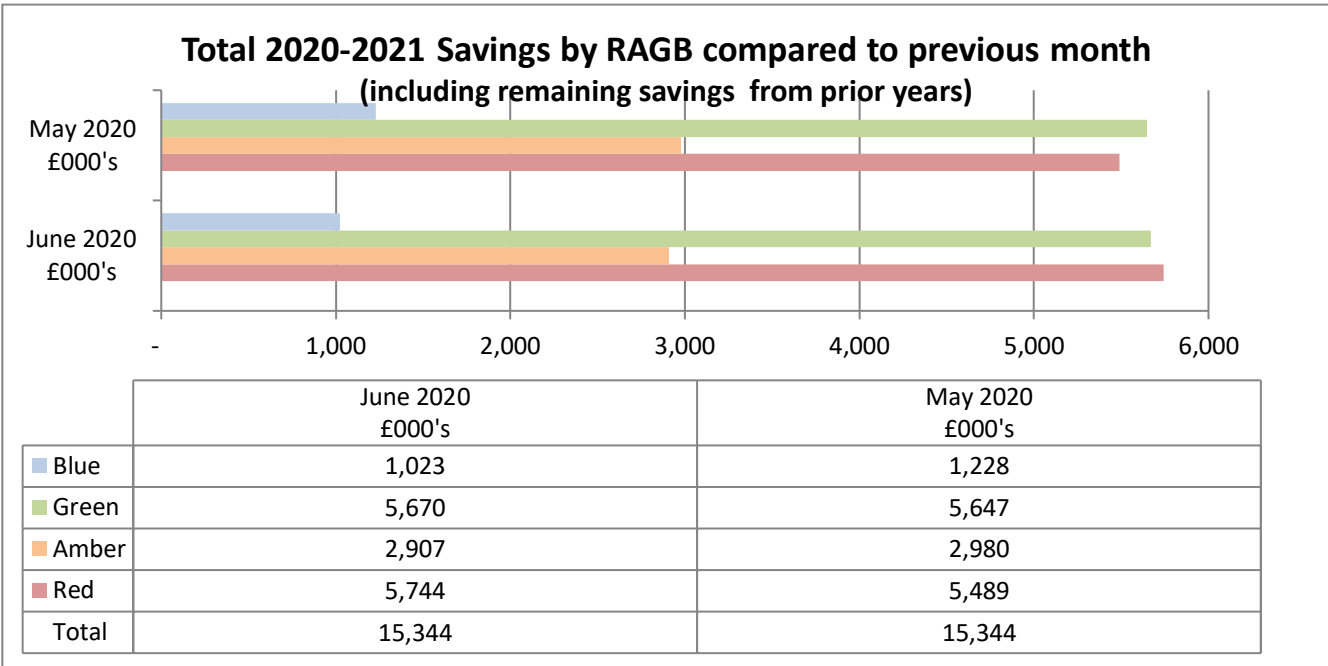
Redundancy expenditure will either be funded through the capitalisation directive if the redundancy relates to transformation or through use of the redundancy revenue reserve. Currently no redundancy charges have been reflected in the Period 3 monitoring.



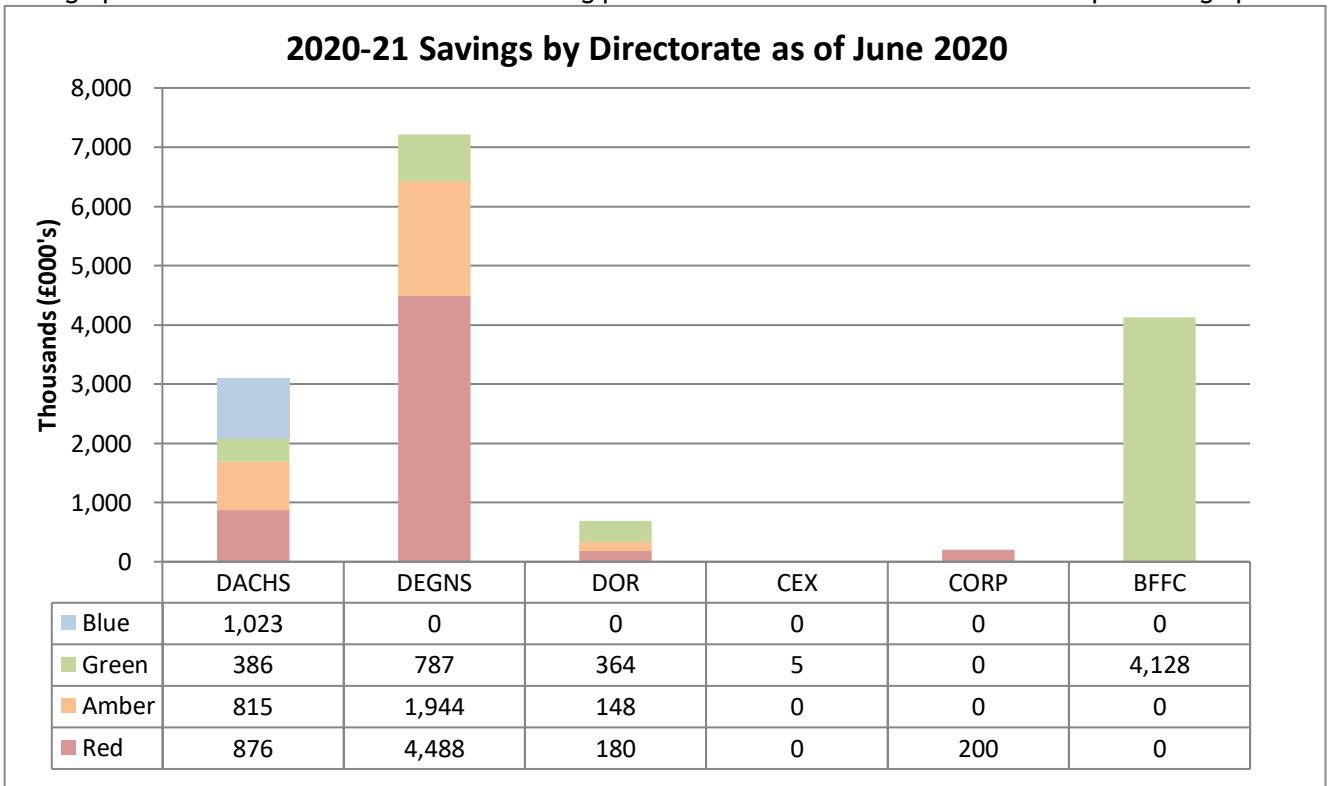
Savings 2020-2021 - End of June 2020

	Project delayed or unachievable and needs reviewing as part of MTF5
	Project has some issues or is at risk
	Project is progressing on track
	Project has been delivered and saving/income generation has been achieved

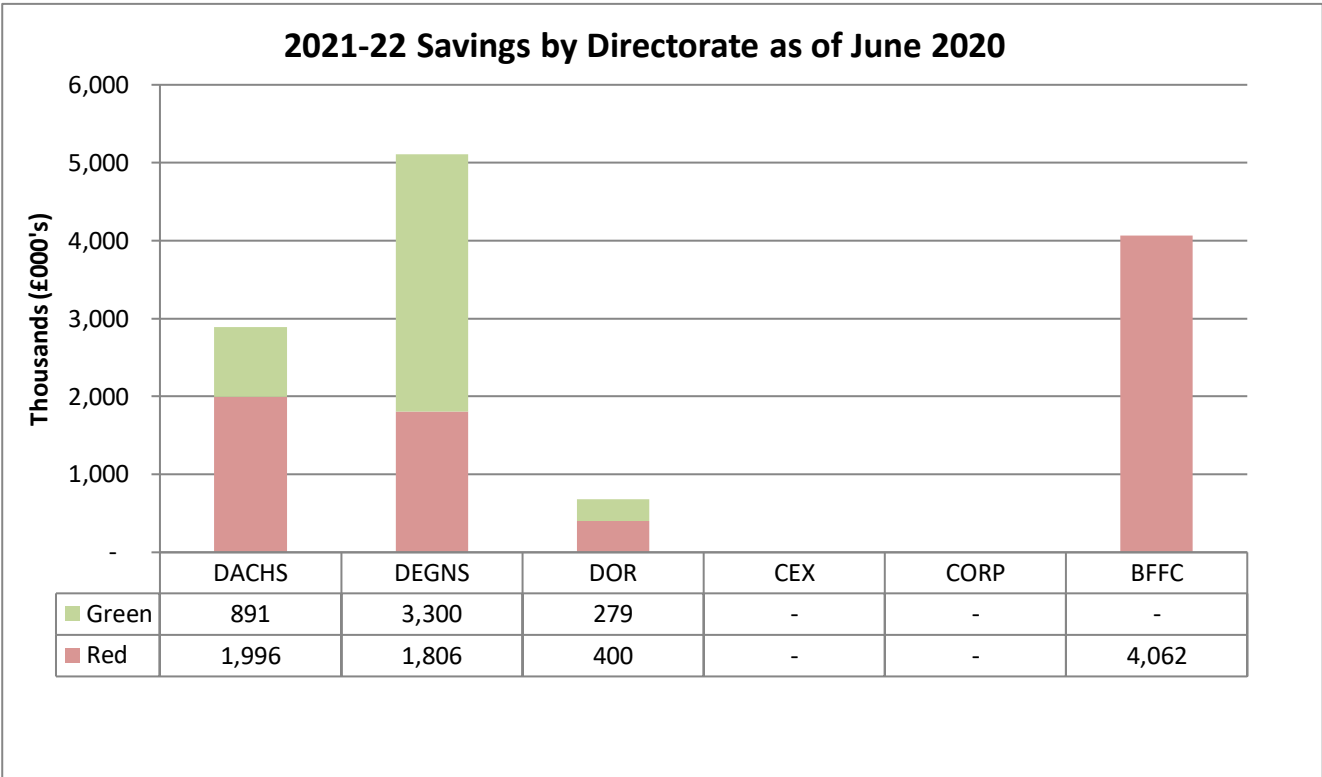
The below graphs shows the outstanding 2020-21 and prior year savings programme. This totals £15.344m for the overall council.



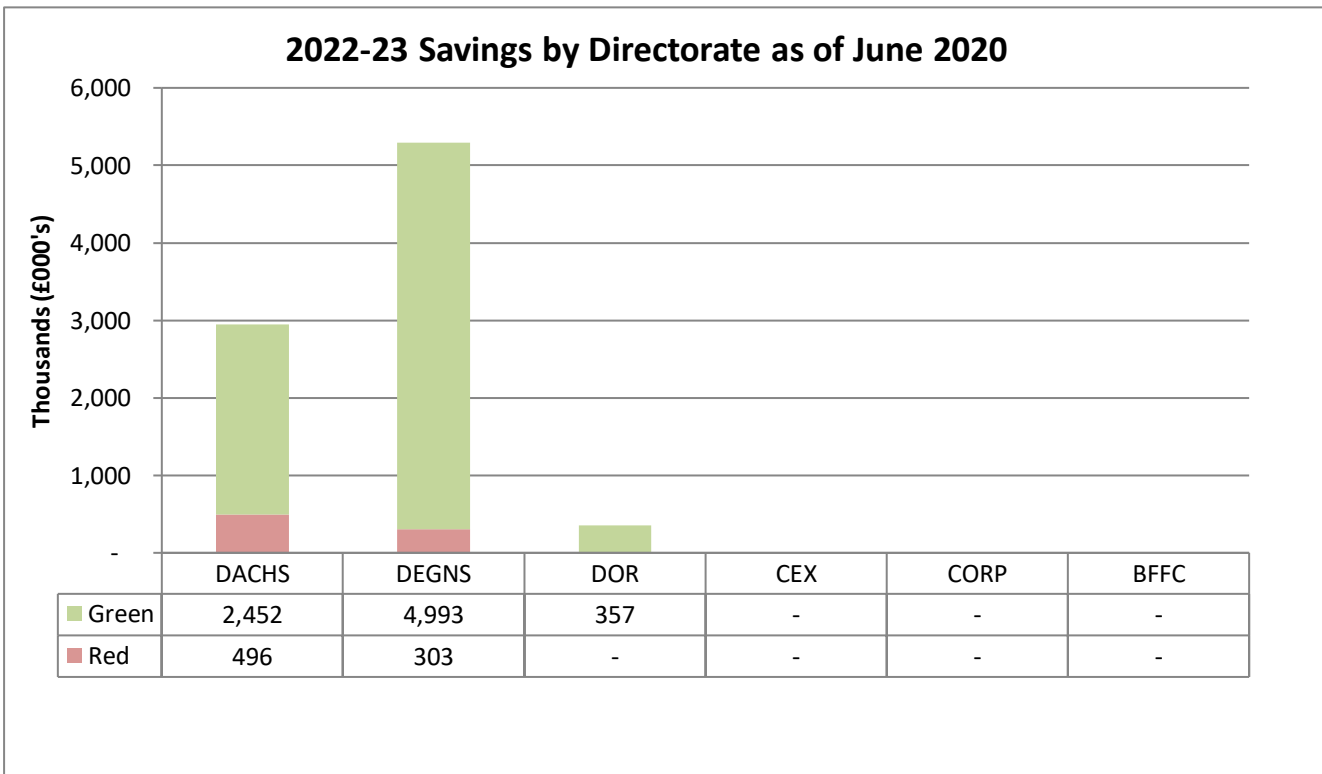
The graph below shows the 2020-21 RAGB rating per directorate as at June 2020 and the percentage per area.



The graph below shows the 2021-22 RAGB rating per directorate as at June 2020 and the percentage per area.



The graph below shows the 2022-23 RAGB rating per directorate as at June 2020 and the percentage per area.



List of Savings within 2020-21

Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Directorate of Adults Care and Health Services	RED	AMBER	GREEN	BLUE	TOTAL
Extension of Front Door Project; Stretch for Front Door Project	0	50	0	0	50
Reducing Adult Social Care contracts spend (Commissioning Delivery Model)	63	276	265	0	604
Mitigated - Delivery Models for Commissioning, Prevention & Quality Services	0	0	0	750	750
Mental Health and Locality Team Restructure	0	145	0	0	145
Extension of Provider Services	0	100	0	0	100
Review of Non Staffing Expenditure Budgets	0	0	0	273	273
Extension of Assistive Technology Project	50	0	0	0	50
Increased usage of Direct Payments	125	125	0	0	250
Income Maximisation	395	0	0	0	395
Increased usage of Assistive Technology and Equipment	150	50	0	0	200
Public Health Grant Reduction and Alternate Delivery Model	93	0	121	0	214
Digitisation Saving	0	69	0	0	69
Total Directorate of Adults Care and Health Services	876	815	386	1,023	3,100

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Directorate of Economic Growth & Neighbourhood Services	RED	AMBER	GREEN	BLUE	TOTAL
Strategic Transportation Savings	0	25	0	0	25
Smart Cities - communications saving	0	70	0	0	70
Review of Enforcement Contracts	0	0	50	0	50
Car park management processes through IT improvements and staff reductions	0	50	0	0	50
Bus Services Act - reduction in RBC requirement	15	0	0	0	15
Increased revenue from on-street Pay and Display	390	0	0	0	390
Increased income from Parking Enforcement	220	0	0	0	220
Increased provision of Red Routes	0	50	0	0	50
Extend Residents Parking permit areas	0	200	0	0	200
Increase to park permit charges	0	0	53	0	53
Review Public Car Park provision borough wide	200	0	0	0	200
Increase off street parking charges	0	300	0	0	300
Electric Vehicle Charging	0	3	0	0	3
Increase in fees and charges	0	2	0	0	2
Mandatory HMO Licensing	115	0	0	0	115
Discretionary HMO Licensing	65	0	0	0	65
Increase in charges for pre-planning application and planning fees	25	0	0	0	25
Proposed Fee Income Reading Festival	25	0	0	0	25
Reforecast income Licensing income budget	25	0	0	0	25
Increase in fees and charges	16	0	0	0	16
Reduction in professional specialist, management, enforcement and administrative resources; an increase to pre-planning application fees by 10%.	120	0	0	0	120
Town Centre Street Trading - New Pitches	30	0	0	0	30
Charge for pre-application for planning	25	0	0	0	25
Reduce expenditure on homelessness B&B and temporary accommodation	0	0	0	200	200
Reducing use of nightly paid emergency accommodation including B&B	0	0	0	(200)	(200)
Housing Property Services - income generation to General Fund	0	0	60	0	60
Housing Building Maintenance Income	0	31	0	0	31

Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Directorate of Economic Growth & Neighbourhood Services					
Homelessness Prevention Grant	0	0	212	0	212
Increase in fees and charges	0	0	3	0	3
Contribution from Public Health Grant	0	100	0	0	100
Additional Fees & Charges from Schools	0	110	0	0	110
Theatre Fees and Charges	50	0	0	0	50
Increase in fees and charges	26	0	0	0	26
Reduce costs in Library Services	0	49	0	0	49
Town Hall and Museum Additional income	100	0	0	0	100
Increase in Savings - Waste Operations	138	0	56	0	194
Food Waste and Smaller Bins	86	0	86	0	171
New kit and vehicles for commercial services development	0	0	21	0	21
Fundamental Service review of Highways	0	50	0	0	50
Increase in trading through Reading Commercial Services	0	50	0	0	50
Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3	0	0	103	0	103
Commercialisation Direct Services	133	108	20	0	261
Gross up budget for capital cost on recycling bins	19	0	0	0	19
Increase in fees and charges	0	0	4	0	4
Explore creation of coordinated enforcement operation across Regulatory & Transportation services	21	0	8	0	29
Review of Neighbourhood and Streetcare Services fees and charges and enforcement activity.	35	34	0	0	69
Additional income from advertising	25	0	0	0	25
Introduce a 24 hours a day, 7 days a week charge for all Town Centre Pay & Display (P&D)	0	25	0	0	25
Parks & Open Spaces Invest to Save	0	0	65	0	65
Review and increase all allotment rental charges and review plot sizes.	0	0	26	0	26
Savings arising from the closure of Darwin Close, Hamilton Centre and more efficient use of Bennet Road	150	80	0	0	230
Increase income From Commercial Property Acquisitions	0	469	0	0	469
Review of Rents on Garages and Shops	25	0	0	0	25
Gross up budget for capital cost on commercial property	2,340	0	0	0	2,340
Increase in fees and charges	0	0	20	0	20
Review and Restructure of Cleaning Services	0	125	0	0	125
Reductions on Training Budget	0	13	0	0	13
Digitisation Saving	69	0	0	0	69
Directorate of Economic Growth & Neighbourhood Services	4,488	1,944	787	0	7,219

Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Directorate of Resources					
Customer Services savings (Call Centre/Hub)	0	0	24	0	24
Reduction of cheque payments	0	0	50	0	50
New customer services model	0	66	66	0	132
HRA share of contribution to Narrowing the Gap	0	0	84	0	84
EU Settlement card service	27	0	0	0	27
Apprentice Levy savings	14	0	0	0	14
Exec Recruitment	0	28	28	0	56
Review of SLA with Schools	24	0	0	0	24
Flexible retirement	0	0	28	0	28
Savings from reprocurring insurance	0	0	50	0	50
Review consultancy budget and CIPFA subscription	0	0	35	0	35
Realignment of Revenues and Benefits Transformation Target	115	0	72	0	187
Income generation from charging for services	0	0	2	0	2
Legal Services Efficiencies & Income	0	0	12	0	12
Savings within Democratic Services including greater use of IT in response to climate change	0	0	15	0	15
Convert Locum solicitors into Permanent Solicitors	0	0	33	0	33
Additional savings will be made across the ICT service including reducing spend on applications	0	0	20	0	20
Re-procurement of IT Contract	0	0	(215)	0	(215)
Savings arising from software applications review	0	0	60	0	60
Digitisation Saving	0	54	0	0	54
Directorate of Resources	180	148	364	0	692

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Chief Executive					
Income from event sponsorship and selling advertising within event publications/e-publications/email bulletins	0	0	5	0	5
Chief Executive	0	0	5	0	5

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Corporate					
Compulsory closure of Civic Offices for non-essential services	100	0	0	0	100
Management and Staffing Review	100	0	0	0	100
Corporate	200	0	0	0	200

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Brighter Futures For Children					
BFFC Savings	0	0	4,128	0	4,128
Brighter Futures For Children	0	0	4,128	0	4,128

	RED	AMBER	GREEN	BLUE	TOTAL
TOTAL of Savings with Red rated elements within 2020-2021	5,744	2,907	5,670	1,023	15,344