

# MONTHLY FINANCIAL REPORT

## End of September 2020

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## Revenue Position and Forecast - Period 6

Latest Revenue Position and Forecast

	Budget to Date (£,000's)	Actual to Date (£,000's)	Variance to Date (£,000's)	Approved Budget (£,000's)	Forecast Outturn (£,000's)	Full Year Variance (£,000's)
<b><u>Objective Analysis:</u></b>						
Adults Care and Health Services	19,129	18,229	(900)	38,273	39,620	1,347
Economic Growth & Neighbourhood Services Resources	8,559	19,978	11,419	17,125	31,784	14,659
Chief Executive	7,713	12,337	4,624	15,433	16,533	1,100
Children's Services retained by the Council	778	1,051	273	1,556	1,590	34
Children's Services delivered by BFfC *	960	960	0	710	710	-
	24,201	24,211	10	48,421	50,528	2,107
<b>TOTAL SERVICE BUDGETS</b>	<b>61,340</b>	<b>76,766</b>	<b>15,426</b>	<b>121,518</b>	<b>140,765</b>	<b>19,247</b>
Capital Financing Costs	7,363	(183)	(7,546)	14,731	16,193	1,462
Contingency	1,760	-	(1,760)	3,522	-	(3,522)
Other corporate budgets	5,572	(135,811)	(141,383)	11,149	11,241	92
<b>TOTAL INCL CORPORATE</b>	<b>76,035</b>	<b>(59,228)</b>	<b>(135,263)</b>	<b>150,920</b>	<b>168,199</b>	<b>17,279</b>
<b>Funding:</b>						
Council Tax Income	(47,988)	-	47,988	(96,014)	(96,014)	-
NNDR Local Share	(17,172)	-	17,172	(34,357)	(34,357)	-
New Homes Bonus	(1,993)	(997)	996	(3,988)	(3,988)	-
Section 31 Grant	(1,996)	-	1,996	(3,994)	(3,994)	-
Revenue Support Grant	(1,015)	-	1,015	(2,030)	(2,030)	-
One-off Collection Fund Surplus	(5,266)	-	5,266	(10,537)	(10,537)	-
Government Covid-19 Funding	-	(12,642)	(12,642)	-	(16,612)	(16,612)
<b>TOTAL FUNDING</b>	<b>(75,430)</b>	<b>(13,639)</b>	<b>61,791</b>	<b>(150,920)</b>	<b>(167,532)</b>	<b>(16,612)</b>
<b>NET CONTROLLABLE COST</b>	<b>605</b>	<b>(72,868)</b>	<b>(73,473)</b>	<b>-</b>	<b>667</b>	<b>667</b>
<b><u>Subjective Analysis:</u></b>						
Employee Costs	62,932	62,414	(518)	125,846	124,380	(1,466)
Premises Costs	9,943	8,464	(1,479)	19,814	20,299	485
Transport-Related Costs	1,168	1,076	(92)	2,337	2,399	63
Supplies and Services	35,033	(3,007)	(38,040)	70,055	64,084	(5,971)
Contracted Costs	100,788	56,446	(44,342)	201,657	206,339	4,682
Transfer Payments	9,638	1,875	(7,763)	19,232	19,601	369
<b>CONTROLLABLE COST</b>	<b>219,502</b>	<b>127,268</b>	<b>(92,234)</b>	<b>438,942</b>	<b>437,103</b>	<b>(1,838)</b>
Fees & Charges	(41,046)	(32,226)	8,820	(83,798)	(75,480)	8,317
Traded Services Income	(37,071)	(66,023)	(28,952)	(73,690)	(62,498)	11,192
Grants & Contributions	(140,780)	(101,887)	38,893	(281,454)	(298,458)	(17,004)
<b>CONTROLLABLE INCOME</b>	<b>(218,896)</b>	<b>(200,135)</b>	<b>18,761</b>	<b>(438,942)</b>	<b>(436,436)</b>	<b>2,505</b>
<b>NET CONTROLLABLE COST</b>	<b>605</b>	<b>(72,868)</b>	<b>(73,473)</b>	<b>-</b>	<b>667</b>	<b>667</b>

\*Note: the figures shown in each period for BFfC relate to their prior month reported figures

**Adult Care and Health Services [DACHS] - Period 6**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<b>Objective Analysis</b>						
Commissioning & Improvement	424	588	164	848	768	(80)
Adult Services Operations	17,975	22,148	4,173	35,964	37,613	1,649
Public Health	(250)	(3,249)	(3,000)	(499)	(499)	0
Preventative Services	364	721	358	728	563	(165)
Directorate & Other	616	(1,982)	(2,598)	1,233	1,175	(58)
Suspense	-	3	3	-	-	-
Inactive Codes	-	-	-	-	-	-
<b>NET TOTAL COST</b>	<b>19,129</b>	<b>18,229</b>	<b>(900)</b>	<b>38,273</b>	<b>39,620</b>	<b>1,347</b>

Subjective Analysis

Employee Costs	6,582	6,187	(395)	13,169	12,720	(449)
Premises Costs	140	73	(67)	279	279	(0)
Transport-Related Costs	31	29	(2)	62	62	0
Supplies and Services	3,741	3,316	(425)	7,485	7,749	264
Contracted Costs	22,089	24,243	2,154	44,196	48,448	4,252
Transfer Payments	382	1	(382)	764	-	(764)
<b>TOTAL EXPENDITURE</b>	<b>32,965</b>	<b>33,848</b>	<b>883</b>	<b>65,956</b>	<b>69,258</b>	<b>3,302</b>
Fees & Charges	(162)	-	162	(325)	(325)	-
Traded Services Income	(4,124)	(3,400)	723	(8,251)	(8,251)	(0)
Grants & Contributions	(9,550)	(12,219)	(2,669)	(19,107)	(21,062)	(1,955)
<b>TOTAL INCOME</b>	<b>(13,836)</b>	<b>(15,619)</b>	<b>(1,783)</b>	<b>(27,683)</b>	<b>(29,638)</b>	<b>(1,955)</b>
<b>NET TOTAL COST</b>	<b>19,129</b>	<b>18,229</b>	<b>(900)</b>	<b>38,273</b>	<b>39,620</b>	<b>1,347</b>

Risks and Opportunities (£,000's)

	Likelihood	Risk	Opportunity	Weighted
1 Covid-19 Funding Ceasing fully from Oct-20	Medium	719		360
2				
3				
4				
5				
<b>Total</b>		<b>719</b>	<b>0</b>	<b>360</b>

**Economic Growth and Neighbourhood Services [DEGNS] - Period 6**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Transportation	(63)	5,727	5,791	(127)	6,136	6,262.90
Planning & Regulatory Services	1,078	1,351	273	2,158	4,128	1,970.00
Housing and Neighbourhood Services	667	1,615	947	1,336	2,358	1,022.00
Cultural Services	2,053	3,816	1,763	4,108	7,860	3,752.00
Environmental and Commercial Services	7,211	7,314	103	14,428	15,137	709.00
Regeneration and Assets	(2,715)	(314)	2,401	(5,432)	(4,489)	942.90
DEGNS Overhead Accounts	327	476	148	655	655	0.08
Suspense	-	(11)	(11)	-	-	-
Inactive Codes	-	4	4	-	-	-
<b>NET TOTAL COST</b>	<b>8,559</b>	<b>19,978</b>	<b>11,419</b>	<b>17,125</b>	<b>31,784</b>	<b>14,659</b>

Subjective Analysis

Employee Costs	18,765	17,414	(1,351)	37,545	35,172	(2,373)
Premises Costs	7,268	6,319	(949)	14,542	15,027	486
Transport-Related Costs	1,119	953	(166)	2,240	2,302	62
Supplies and Services	13,724	12,133	(1,591)	27,459	24,480	(2,979)
Contracted Costs	4,857	3,829	(1,028)	9,718	8,006	(1,712)
Transfer Payments	(164)	(130)	34	(328)	806	1,134
<b>TOTAL EXPENDITURE</b>	<b>45,569</b>	<b>40,519</b>	<b>(5,051)</b>	<b>91,175</b>	<b>85,793</b>	<b>(5,382)</b>
Fees & Charges	(10,128)	(3,123)	7,004	(20,263)	(11,957)	8,306
Traded Services Income	(22,152)	(13,053)	9,099	(44,322)	(33,439)	10,883
Grants & Contributions	(4,731)	(4,364)	367	(9,465)	(8,613)	852
<b>TOTAL INCOME</b>	<b>(37,010)</b>	<b>(20,541)</b>	<b>16,470</b>	<b>(74,050)</b>	<b>(54,009)</b>	<b>20,041</b>
<b>NET TOTAL COST</b>	<b>8,559</b>	<b>19,978</b>	<b>11,419</b>	<b>17,125</b>	<b>31,784</b>	<b>14,659</b>

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

**Resources [DoR] - Period 6**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Resources Management	318	760	442	637	691	54
Customer Services	779	956	177	1,558	1,624	66
HR & Organisational Development	944	2,375	1,431	1,888	2,062	174
Audit & Insurance	810	1,416	606	1,622	1,592	(30)
Procurement Services	181	430	249	361	611	250
Financial Services	1,377	1,150	(228)	2,756	3,305	549
Legal & Democratic	1,125	3,162	2,037	2,251	2,212	(39)
IT Services	2,179	2,088	(91)	4,360	4,436	76
Suspense	-	-	-	-	-	-
Inactive codes	-	-	-	-	-	-
<b>NET TOTAL COST</b>	<b>7,713</b>	<b>12,337</b>	<b>4,624</b>	<b>15,433</b>	<b>16,533</b>	<b>1,100</b>

Subjective Analysis

Employee Costs	9,144	9,832	688	18,295	18,129	(166)
Premises Costs	152	104	(48)	305	305	-
Transport-Related Costs	18	78	61	35	35	-
Supplies and Services	3,088	3,844	756	6,179	6,414	235
Contracted Costs	2,612	1,972	(640)	5,227	5,262	35
Transfer Payments	869	1,574	705	1,739	1,739	-
<b>TOTAL EXPENDITURE</b>	<b>15,884</b>	<b>17,405</b>	<b>1,522</b>	<b>31,780</b>	<b>31,884</b>	<b>104</b>
Fees & Charges	(956)	(651)	305	(1,913)	(1,902)	11
Traded Services Income	(2,511)	(955)	1,556	(5,025)	(4,751)	274
Grants & Contributions	(4,703)	(3,462)	1,242	(9,411)	(8,700)	711
<b>TOTAL INCOME</b>	<b>(8,171)</b>	<b>(5,068)</b>	<b>3,102</b>	<b>(16,348)</b>	<b>(15,352)</b>	<b>996</b>
<b>NET TOTAL COST</b>	<b>7,713</b>	<b>12,337</b>	<b>4,624</b>	<b>15,433</b>	<b>16,533</b>	<b>1,100</b>

Risks and Opportunities (£,000's)

	Likelihood	Risk	Opportunity	Weighted
1 Decrease in Recovery of Court Costs	Medium	65		33
2 Grant Funding at risk for children not attending nursery	Medium	200		100
3				0
4				
5				
<b>Total</b>		<b>265</b>	<b>0</b>	<b>133</b>

**Chief Executive [CEX] - Period 6**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Chief Executive	436	745	309	872	906	34
Communications	342	306	(36)	685	685	-
<b>NET TOTAL COST</b>	<b>778</b>	<b>1,051</b>	<b>273</b>	<b>1,556</b>	<b>1,590</b>	<b>34</b>

Subjective Analysis

Employee Costs	718	628	(89)	1,436	1,404	(32)
Premises Costs	-	-	-	-	-	-
Transport-Related Costs	-	16	16	-	-	-
Supplies and Services	102	412	310	203	235	32
Contracted Costs	-	-	-	-	-	-
Transfer Payments	4	0	(3)	7	6	(1)
<b>TOTAL EXPENDITURE</b>	<b>823</b>	<b>1,056</b>	<b>233</b>	<b>1,646</b>	<b>1,645</b>	<b>(1)</b>
Fees & Charges	-	-	-	-	-	-
Traded Services Income	(17)	0	18	(35)	-	35
Grants & Contributions	(27)	(5)	22	(55)	(55)	-
<b>TOTAL INCOME</b>	<b>(45)</b>	<b>(5)</b>	<b>40</b>	<b>(90)</b>	<b>(55)</b>	<b>35</b>
<b>NET TOTAL COST</b>	<b>778</b>	<b>1,051</b>	<b>273</b>	<b>1,556</b>	<b>1,590</b>	<b>34</b>

Risks and Opportunities (£,000's)

	Likelihood	Risk	Opportunity	Weighted
1 Temporary Place of Rest costs not shared out	Low	35		12
2				
3				
4				
5				
<b>Total</b>		<b>35</b>	<b>0</b>	<b>12</b>

# GENERAL FUND REVENUE FORECASTS AND SAVINGS TRENDS

## General Fund Revenue Forecasts and Weighted Risks

DACHS	DEGNS	DOR	Chief Exec	Children's Retained	BFfC *	CORP	Total
(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)

\*Note: the figures shown in each period for BFfC relate to their prior month reported figures

### Forecast Outturn

Period 2	2,024	18957	606	363	-	1494	4,495	27,939
Period 3	2,743	16276	887	413	-	2531	(2,538)	20,312
Period 4	2,743	16276	1036	33	-	2428	(2,454)	20,062
Period 5	1,791	16026	1064	34	-	2032	(2,039)	18,908
<b>Period 6</b>	<b>1,347</b>	<b>14,659</b>	<b>1100</b>	<b>34</b>	<b>-</b>	<b>2,107</b>	<b>(1,968)</b>	<b>17,279</b>
Period 7								
Period 8								
Period 9								
Period 10								
Period 11								

Per 6 Change	(444)	(1,367)	36	-	-	75	71	(1,629)
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### Weighted Risks

Period 2	-	-	-	-	-	-	-	-
Period 3	719	-	330	35	-	-	1,084	2,168
Period 4	719	-	330	35	4,044	-	5,128	10,256
Period 5	719	-	330	35	4,401	-	5,485	10,970
<b>Period 6</b>	<b>719</b>	<b>-</b>	<b>265</b>	<b>35</b>	<b>4,306</b>	<b>-</b>	<b>5,325</b>	<b>10,650</b>
Period 7								
Period 8								
Period 9								
Period 10								
Period 11								

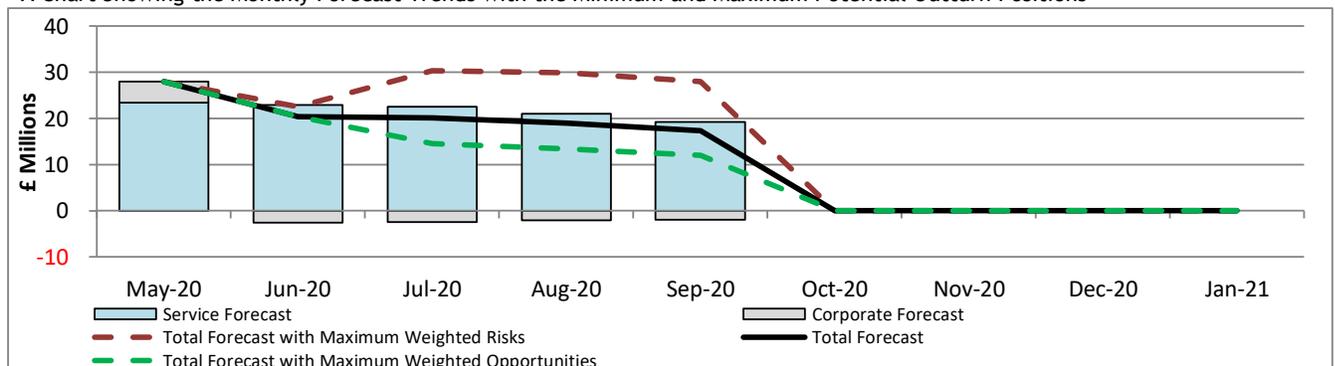
Per 6 Change	-	-	(65)	-	(95)	-	(160)	(320)
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### Weighted Opportunities

Period 2	-	-	-	-	-	-	-	-
Period 3	-	-	-	-	-	-	-	-
Period 4	-	-	-	-	(2,784)	-	(2,784)	(5,568)
Period 5	-	-	-	-	(2,743)	-	(2,743)	(5,486)
<b>Period 6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,616)</b>	<b>-</b>	<b>(2,616)</b>	<b>(5,232)</b>
Period 7								
Period 8								
Period 9								
Period 10								
Period 11								

Per 6 Change	-	-	-	-	127	-	127	254
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A Chart Showing the Monthly Forecast Trends with the Minimum and Maximum Potential Outturn Positions



# GENERAL FUND REVENUE FORECASTS AND SAVINGS TRENDS

## GENERAL FUND SAVINGS TRACKER

DACHS	DEGNS	DOR	CEX	CORPORATE	BFFC	TOTAL
(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)

### Period 5

Red	820	4,488	226	-	250	-	5,784
Amber	871	1,944	120	-	-	-	2,935
Green	386	787	296	5	-	25	1,499
Blue	1,023	-	-	-	-	4,103	5,126
<b>Total</b>	<b>3,100</b>	<b>7,219</b>	<b>642</b>	<b>5</b>	<b>250</b>	<b>4,128</b>	<b>15,344</b>

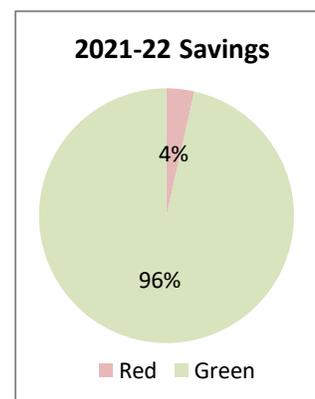
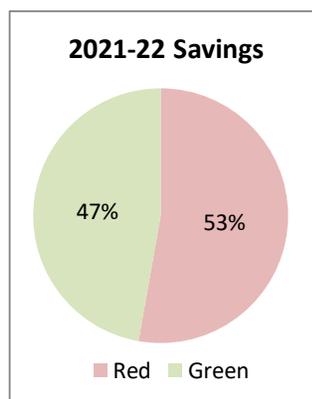
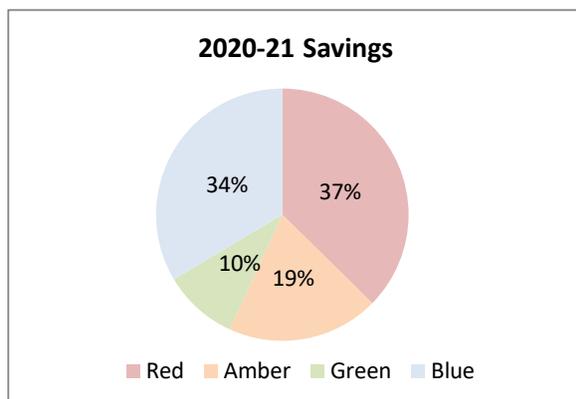
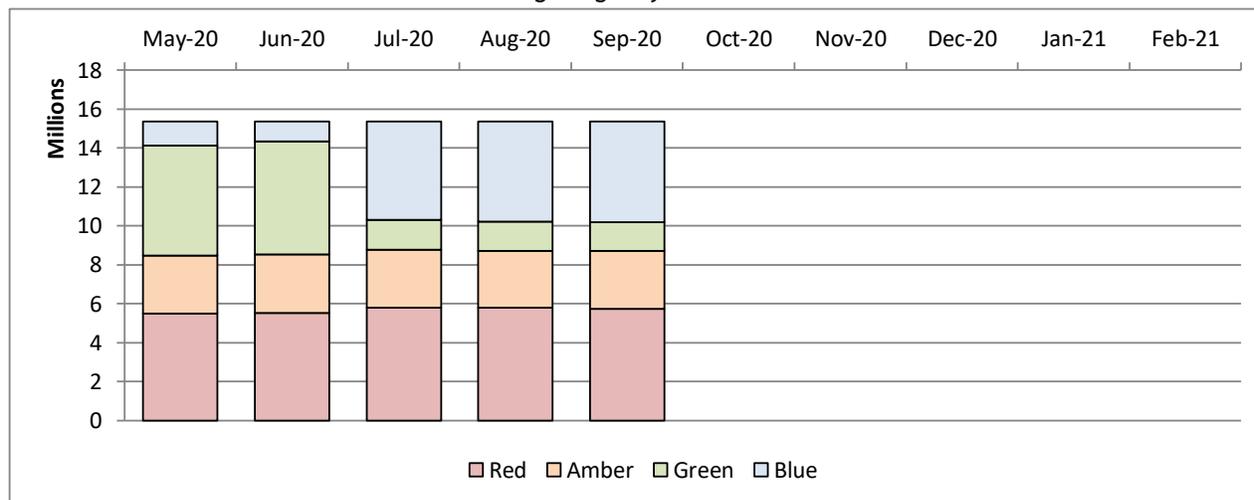
### Period 6

Red	820	4,488	226	-	200	-	5,734
Amber	871	1,944	120	-	50	-	2,985
Green	386	787	296	5	-	-	1,474
Blue	1,023	-	-	-	-	4,128	5,151
<b>Total</b>	<b>3,100</b>	<b>7,219</b>	<b>642</b>	<b>5</b>	<b>250</b>	<b>4,128</b>	<b>15,344</b>

### Period 6 Change

Red	-	-	-	-	(50)	-	(50)
Amber	-	-	-	-	50	-	50
Green	-	-	-	-	-	(25)	(25)
Blue	-	-	-	-	-	25	25
<b>Total</b>	<b>-</b>						

The below bar chart shows the rated 20-21 Savings target by "RAGB".



**Housing Revenue Account [HRA] - Period 6**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Responsive Repairs	1,645	767	(878)	3,290	3,325	35
Planned Maintenance	1,033	612	(421)	2,066	2,060	(6)
Major Works	6,991	2,105	(4,886)	13,981	12,372	(1,609)
Managing Tenancies	705	460	(245)	1,410	1,410	-
Management, Policy & Support	2,666	2,585	(80)	5,331	5,331	-
PFI	3,619	3,432	(187)	7,238	7,238	-
Rent Collection	682	584	(98)	1,363	1,363	-
Building Cleaning, Energy & other	1,477	1,110	(366)	2,953	2,953	-
Capital Financing	2,650	2,500	(150)	5,300	5,200	(100)
HRA Income	(20,544)	(19,727)	817	(41,087)	(41,287)	(200)
Movement to/(from) Reserve	(923)	-	923	(1,845)	35	1,880
<b>NET TOTAL COST</b>	<b>-</b>	<b>(5,572)</b>	<b>(5,572)</b>	<b>-</b>	<b>-</b>	<b>-</b>

Subjective Analysis

Employee Costs	1,957	1,748	(209)	3,915	3,915	0
Premises Costs	9,178	4,047	(5,132)	20,895	19,315	(1,580)
Transport-Related Costs	17	2	(14)	33	33	-
Supplies and Services	454	153	(302)	909	909	-
Contracted Costs	3,644	3,438	(206)	7,291	7,291	-
Transfer Payments	6,507	4,825	(1,681)	13,018	13,018	(0)
<b>TOTAL EXPENDITURE</b>	<b>21,756</b>	<b>14,213</b>	<b>(7,544)</b>	<b>46,061</b>	<b>44,481</b>	<b>(1,580)</b>
Fees & Charges	(1,699)	-	1,699	(3,399)	(3,399)	(0)
Traded Services Income	(18,060)	(17,743)	317	(38,665)	(37,085)	1,580
Grants & Contributions	(1,998)	(2,042)	(44)	(3,997)	(3,997)	-
<b>TOTAL INCOME</b>	<b>(21,756)</b>	<b>(19,784)</b>	<b>1,972</b>	<b>(46,061)</b>	<b>(44,481)</b>	<b>1,580</b>
<b>NET TOTAL COST</b>	<b>-</b>	<b>(5,572)</b>	<b>(5,572)</b>	<b>-</b>	<b>-</b>	<b>0</b>

	2020/21	2020/21	2020/21	2020/21
Scheme Name	Original Budget (£,000's)	Revised Budget (£,000's)	Forecast Spend (£,000's)	Forecast Variance (£,000's)
<b>General Fund Capital Programme</b>				
Delivery Fund	4,069	5,550	5,550	-
Loan To RTL (Bus replacement programme)	5,000	6,349	700	(5,649)
Oracle Capital Works - financed through reduced rental	100	71	71	-
Purchase of Commercial Property	80,000	80,000	-	(80,000)
<b>Corp Total</b>	<b>89,169</b>	<b>91,970</b>	<b>6,321</b>	<b>(85,649)</b>
e-Marketplace & Equipment Renewal Portal Software	170	170	170	-
Mobile Working and Smart Device	150	150	150	-
Replacement of Community Re-ablement Software	85	85	85	-
Social Care Premises	1,000	1,117	617	(500)
<b>DACHS Total</b>	<b>1,405</b>	<b>1,522</b>	<b>1,022</b>	<b>(500)</b>
Additional School Places - Contingency	500	500	-	(500)
Avenue Expansion	9	92	92	(0)
Blessed Hugh Faringdon - Asperger Unit 30 place expansion (SEN)		(15)	15	30
Civitas- Synthetic Sports Pitch	319	329	329	-
Cranbury College at JMA	819	894	894	-
Crescent Road Playing Field Improvements	314	314	-	(314)
Critical Reactive Contingency: Health and safety (Schools)	727	757	757	(0)
Green Park Primary School	-	876	876	(0)
Heating and Electrical Programme - Manor Pry Power	154	154	154	-
Heating and Electrical Renewal Programme	929	1,254	1,754	500
Initial Viability work for the Free School at Richfield Avenue	160	209	80	(129)
Katesgrove Primary Trooper Potts Building	6,981	6,983	1,300	(5,683)
Meadway Early Years Building Renovation	100	238	238	0
New ESFA funded schools - Phoenix College	6,300	6,377	6,377	0
New ESFA funded schools - St Michaels Primary Schools Expansion Programme - 2013-2017	101	177	177	0
Primary Schools Expansion Programme - 2013-2017	490	525	200	(325)
Schools - Fire Risk Assessed remedial Works	203	396	396	(0)
Thameside SEN Expansion	-	66	66	-
The Heights Permanent Site Mitigation	918	1,346	1,346	(0)
The Heights Temporary School	-	53	53	(0)
<b>DCEEHS Total</b>	<b>19,024</b>	<b>21,526</b>	<b>15,104</b>	<b>(6,422)</b>

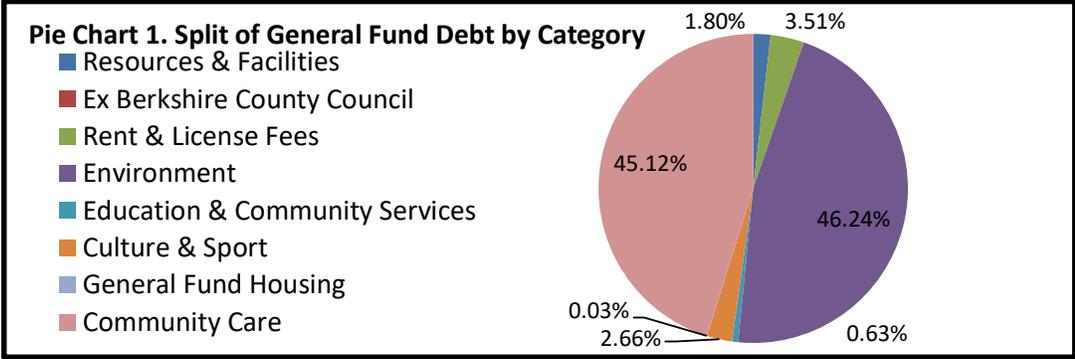
	2020/21	2020/21	2020/21	2020/21
Scheme Name	Original Budget (£,000's)	Revised Budget (£,000's)	Forecast Spend (£,000's)	Forecast Variance (£,000's)
Abbey Quarter	457	447	348	(99)
Accommodation Review - Phase 2A & B	-	133	33	(100)
Accommodation Review - Phase 2C (19 Bennet Road)	1,824	2,528	2,528	(0)
Additional Storage Capacity at Mortuary	15	15	15	-
Air Quality Monitoring	33	33	18	(15)
Bridges and Carriageways	1,669	1,095	2,233	1,138
Car Park Investment Programme	226	452	452	-
Car Parking - P&D, Red Routes, Equipment	200	174	174	-
Cattle Market Car Park	503	523	523	-
CCTV	-	50	50	-
Central Library - Reconfiguration/Refurbishment Feasibility		50	50	-
Central Pool Regeneration	-	587	587	0
Chestnut Walk Improvements	40	55	35	(20)
Christchurch Meadows Paddling Pool	35	35	35	-
CIL Local Funds - Community	52	52	52	-
CIL Local Funds - Heritage and Culture	115	115	115	-
CIL Local Funds - Leisure and Play	338	446	446	-
CIL Local Funds - Transport	435	435	435	-
CIL Local Funds -Neighbourhood Allocation	238	477	477	-
Corporate Office Essential Works	50	50	50	-
Dee Park Regeneration - Housing	6,000	6,000	600	(5,400)
Infrastructure Fund (school)				
Defra Air Quality Grant - Bus Retrofit	388	388	238	(150)
Defra Air Quality Grant - Go Electric	54	52	35	(17)
Reading				
Development of facilities at Prospect Park/Play	550	550	550	-
Disabled Facilities Grants (Private Sector)	1,055	1,055	1,055	-
Eastern Area Access Works	100	200	200	-
Electric Vehicle Charging Points	200	200	200	-
Food Waste and Smaller Bins	1,489	1,489	1,300	(189)
Foster Carer Extensions	100	100	70	(30)
Green Park Station	11,500	13,674	12,282	(1,392)
Grounds Maintenance Workshop Equipment	50	26	26	(0)
Invest in Corporate buildings/Health & safety works	1,768	1,092	1,092	-
Invest to save energy savings - Street lighting	258	258	200	(58)
Leisure Procurement	5,662	5,707	950	(4,757)
Local Traffic Management and Road Safety Schemes	359	375	375	-
LTP Development	200	399	399	0

Scheme Name	2020/21 Original Budget (£,000's)	2020/21 Revised Budget (£,000's)	2020/21 Forecast Spend (£,000's)	2020/21 Forecast Variance (£,000's)
NCN Route 422	-	219	219	(0)
New Kit/Vehicles for Commercial Services Dvlpt	122	122	122	-
Oxford Rd Community Centre	-	147	-	(147)
Oxford Road Corridor Works	318	322	322	-
Playground equipment and Refreshment: Boroughwide	494	481	481	0
Private Sector Renewals	300	300	240	(60)
Pumping Station Upgrade Scheme (new) re3 extending range of recyclables	250	250	250	-
Reading Football Club Social Inclusion Unit to SRLC	1,496	1,496	-	(1,496)
Reading Town Centre Design Framework	-	86	86	-
Reading West Station	3,400	3,539	1,500	(2,039)
Renewable Energy	500	500	500	-
Replacement Vehicles	176	897	-	(897)
Rogue Landlord Enforcement	-	75	75	-
S106 individual schemes list	284	334	334	-
Salix Decarbonisation Fund	600	600	-	(600)
Small Leisure Schemes	237	258	258	(0)
Smart City Cluster project and C-ITS	227	227	227	-
South Reading MRT (Phases 1 & 2)	-	362	362	0
South Reading MRT (Phases 3 & 4)	2,536	6,954	6,954	(0)
South Reading MRT (Phases 5 & 6)	1,000	1,000	250	(750)
The Keep	-	94	94	-
Town Centre Improvements	450	450	320	(130)
Town Centre Street Trading Infrastructure	40	34	34	-
Town Hall Equipment	205	205	-	(205)
Traffic Management Schools	295	390	390	-
Tree Planting	50	30	30	-
Western Area Access Works	-	128	128	-
Highway Infrastructure Works	3,000	3,000	1,500	(1,500)
Harden Public Open Spaces to Prevent Incursion	35	55	51	(4)
Salix Re-Circulation Fund	588	440	200	(240)
Sun Street - Final Phase	145	182	190	8
<b>DEGNS Total</b>	<b>52,797</b>	<b>62,588</b>	<b>43,355</b>	<b>(19,233)</b>
Customer Digital Experience	750	750	750	-
Universal Digital Systems	1,005	1,614	1,614	0
Future ICT Operating Model	5,429	5,081	5,964	883
ICT Infrastructure (Invest to save)	667	445	-	(445)
Re-Procurement / Reimplementation of Finance System	100	100	-	(100)
Cemeteries and Crematorium Cremator	100	94	30	(64)
	-	-	300	300
<b>DoR Total</b>	<b>8,051</b>	<b>8,084</b>	<b>8,658</b>	<b>574</b>
<b>Grand Total</b>	<b>170,446</b>	<b>185,691</b>	<b>74,460</b>	<b>(111,231)</b>

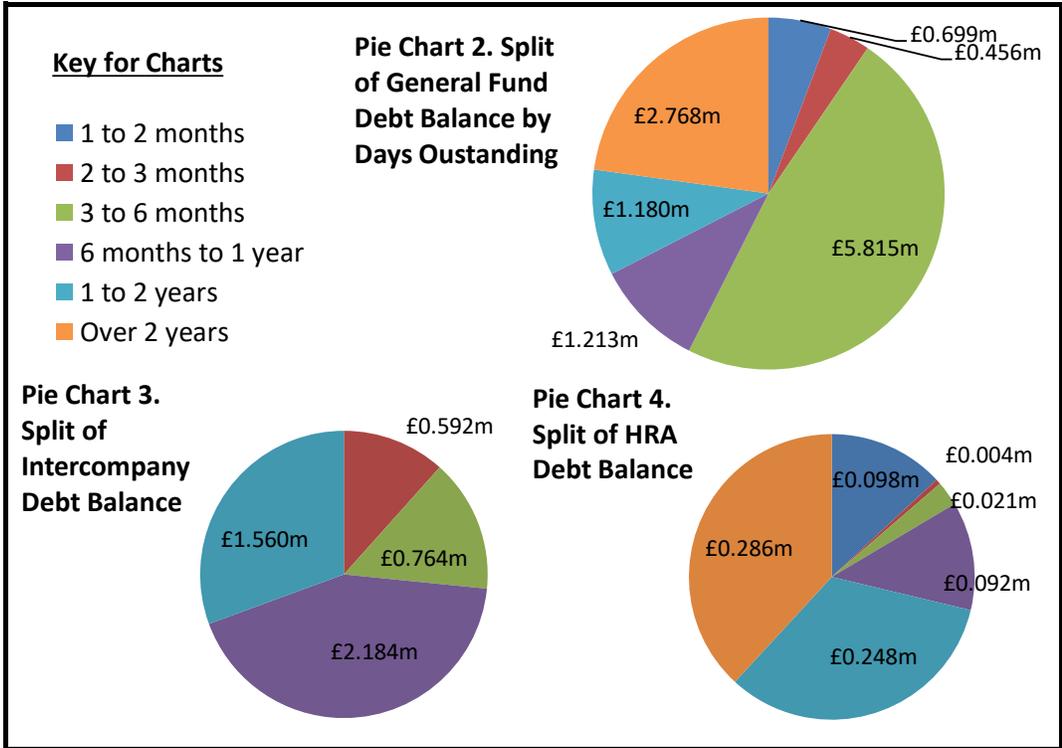
Scheme Name	2020/21 Original Budget (£,000's)	2020/21 Revised Budget (£,000's)	2020/21 Forecast Spend (£,000's)	2020/21 Forecast Variance (£,000's)
<b>HRA Capital Programme</b>				
Major Repairs	11,066	11,650	9,823	(1,827)
Hexham Road	950	1,350	1,166	(184)
Disabled Facilities Grants	500	423	519	96
Fire Safety Works	977	971	864	(107)
New Build & Acquisitions - Phase 1	214	213	213	-
New Build & Acquisitions - Phase 2	12,205	12,869	7,975	(4,894)
New Build & Acquisitions - Phase 3	8,381	8,245	403	(7,842)
New Build & Acquisitions - (Ex General Fund)	77	71	70	(1)
Housing Mngt System	604	715	327	(388)
<b>Grand Total</b>	<b>34,974</b>	<b>36,507</b>	<b>21,360</b>	<b>(15,146)</b>

## Debt Performance - End of September 2020

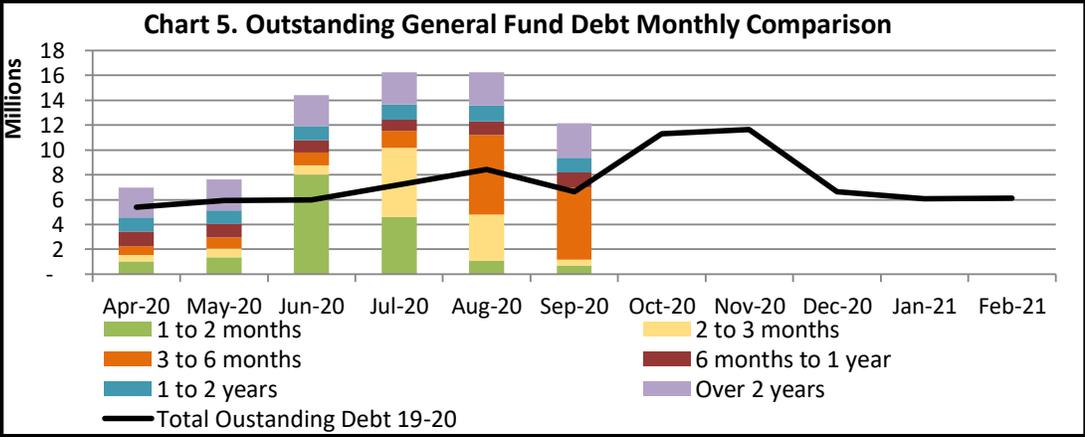
The pie chart below shows the sundry debt as at the end of Period 6 (in excess of 30 days old) to total £12.131m compared to £16.248m at the end of Period 5.



Note: Community Care includes Adult Client debt and invoices relating to NHS/CCG.  
 As of Period 6, debt totalling £412k has been secured against properties, however there is no guarantee that 100% of this is recovered upon sale of the property.  
 Education Services includes the majority of Schools service level agreement invoices.



Debt over 6 months old has increased by £0.136m to £5.161m since the end of Period 5.  
 Chasing these outstanding debts is being prioritised.



# Agency and Staffing - End of September

Agency contracts with the council as at the end of Period 6.

Number of agency workers by directorate

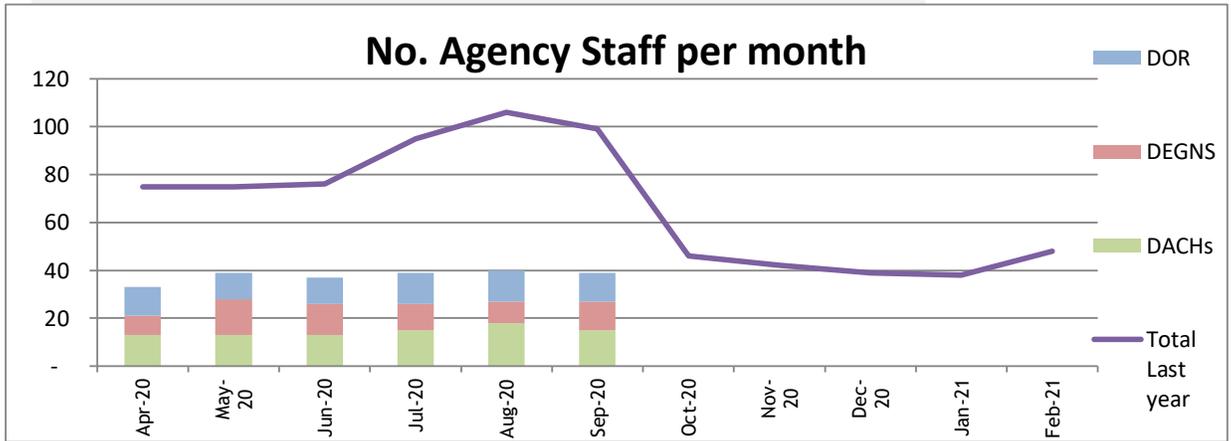
Directorate	Number of Agency Staff Period 6	Number of Agency Staff Period 5
DACHs	15	18
DEGNS	12	9
DOR	12	13
<b>Total</b>	<b>39</b>	<b>40</b>

Agency staff by post name (top 5)

Post name	No.
Social Worker	6
Occupational Therapist	6
Sweeper	3
Social Worker	2
AP/AR Officer	2

Agency spend by directorate per quarter (£000s)

Directorate	2019-20 (£000s)				2020-21 (£000s)			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
DACHs	344	394	410	437	356	344		
DEGNS	312	403	391	364	271	300		
DOR	314	447	231	233	230	315		
<b>Total</b>	<b>969</b>	<b>1,244</b>	<b>1,032</b>	<b>1,034</b>	<b>857</b>	<b>959</b>		



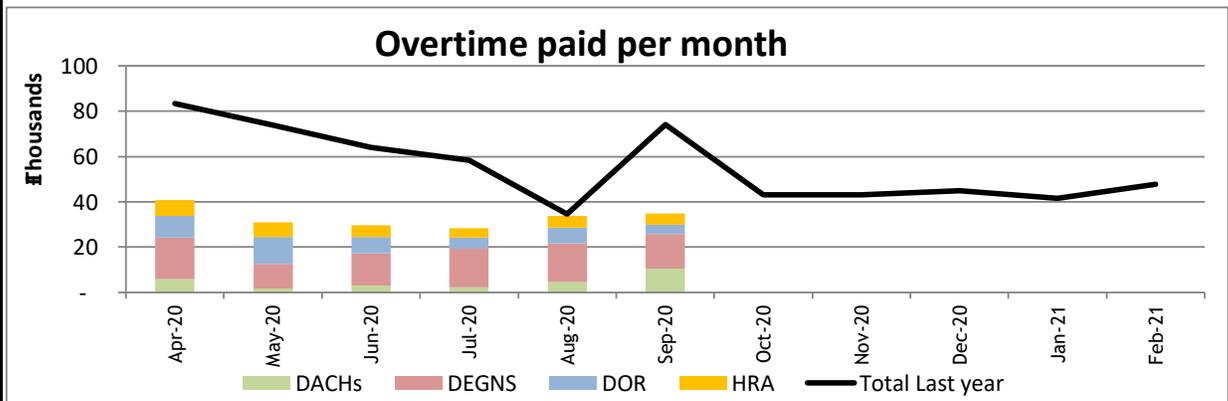
Redundancies within 2020-2021

Directorate	Redundancies Costs	No. of Redundancies
DACHs	£ -	0
DEGNS	£ -	0
DOR	£ 94,222	2
HRA	£ -	0
<b>Total</b>	<b>£ 94,222</b>	<b>2</b>

Overtime paid by directorate 2020-21

Directorate	September 2020 Only	Actual to Date 2020-21
DACHs	£ 10,510	£ 28,205
DEGNS	£ 15,252	£ 92,737
DOR	£ 4,207	£ 44,575
HRA	£ 4,815	£ 32,826
<b>Total</b>	<b>£ 34,784</b>	<b>£ 198,342</b>

Redundancy expenditure will either be funded through the capitalisation directive if the redundancy relates to transformation or through use of the redundancy revenue reserve. Currently 1 redundancy charge has been reflected in the Period 6 monitoring.

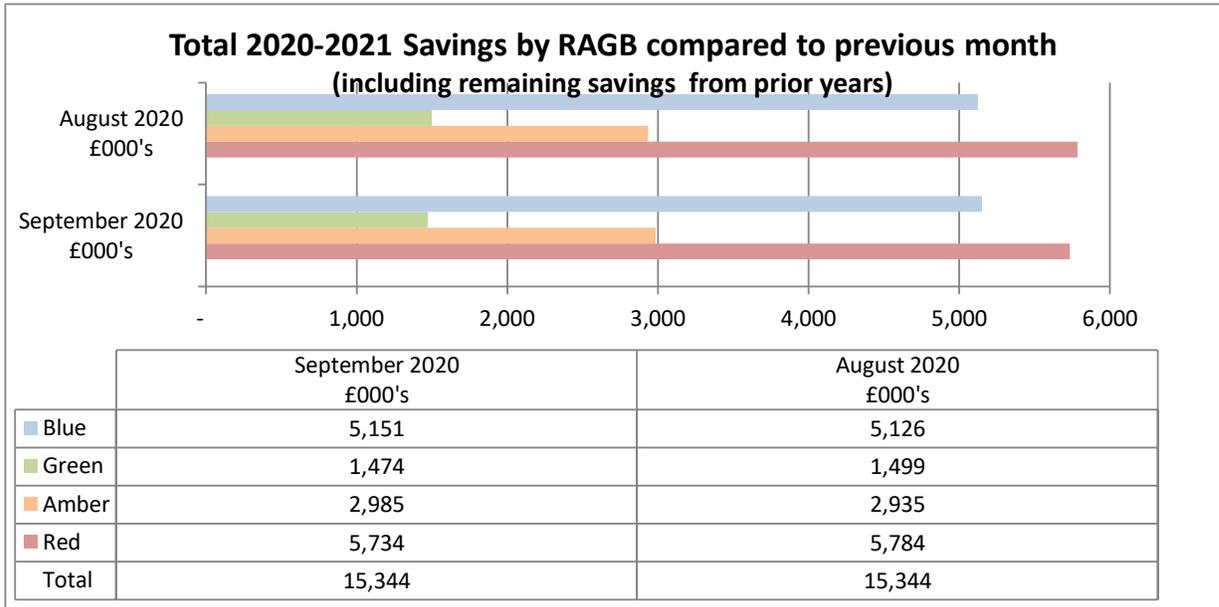


# Savings 2020-2021 - End of September 2020

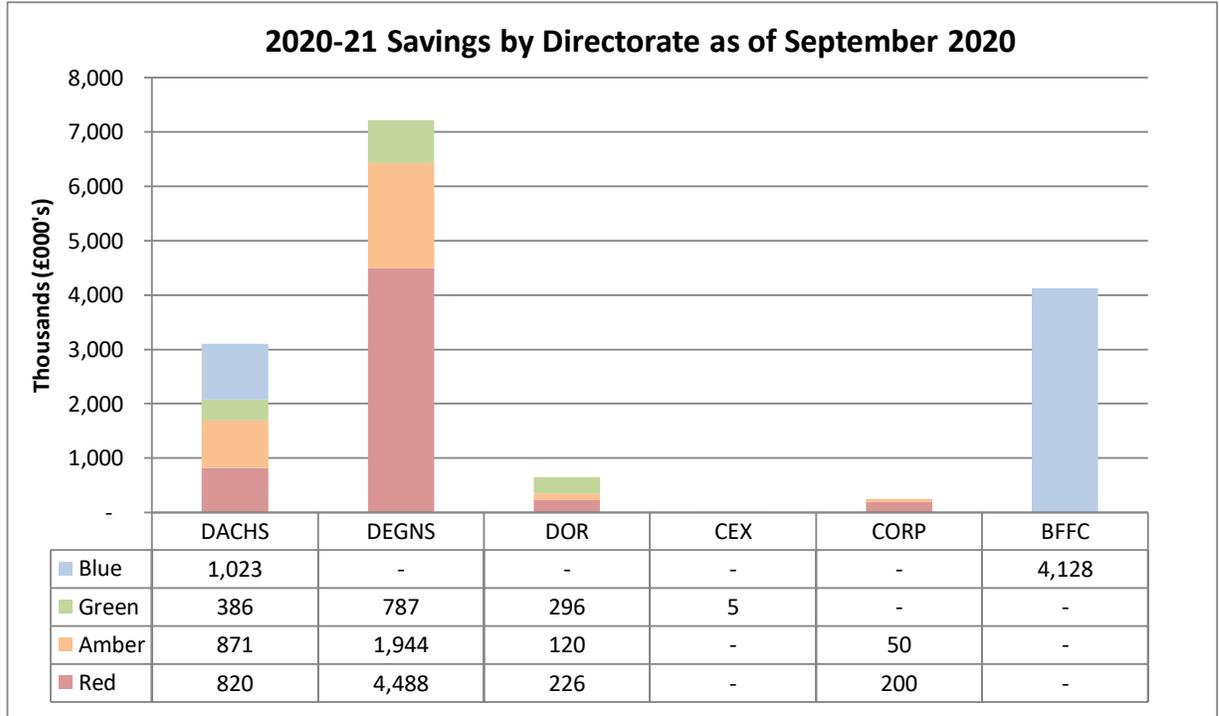
Savings

	Project delayed or unachievable and needs reviewing as part of MTFs
	Project has some issues or is at risk
	Project is progressing on track
	Project has been delivered and saving/income generation has been achieved

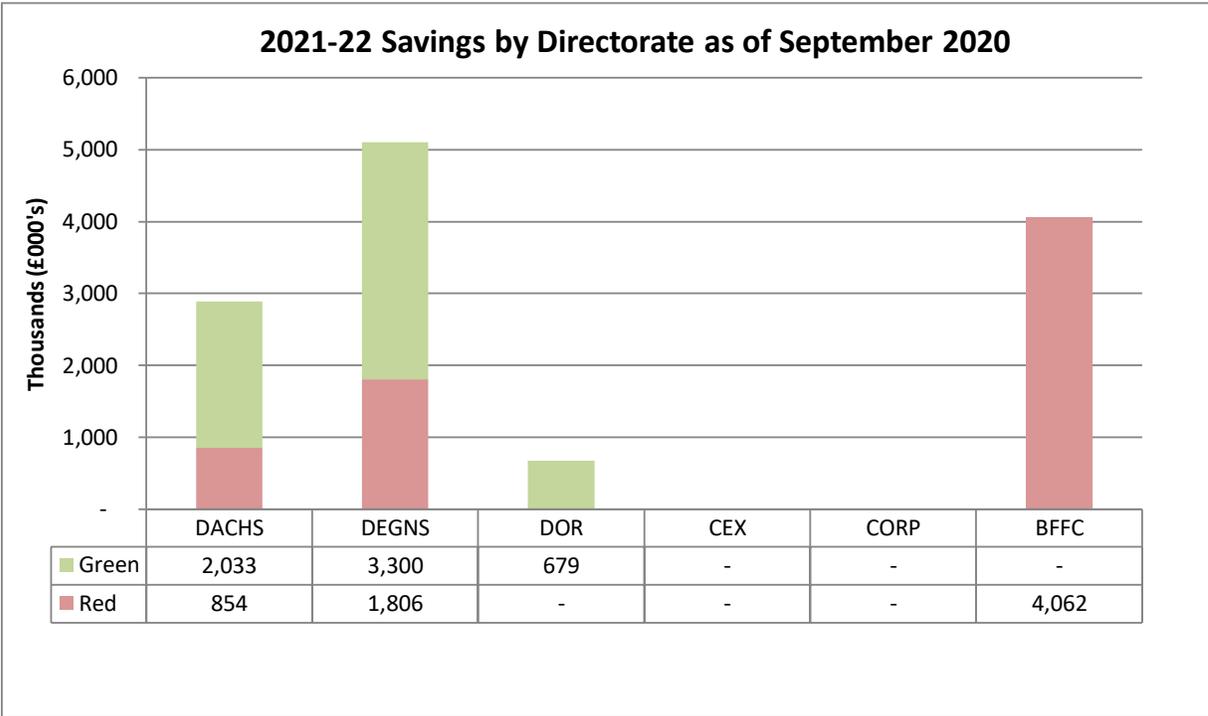
The below graphs shows the outstanding 2020-21 and prior year savings programme. This totals £15.344m for the overall council.



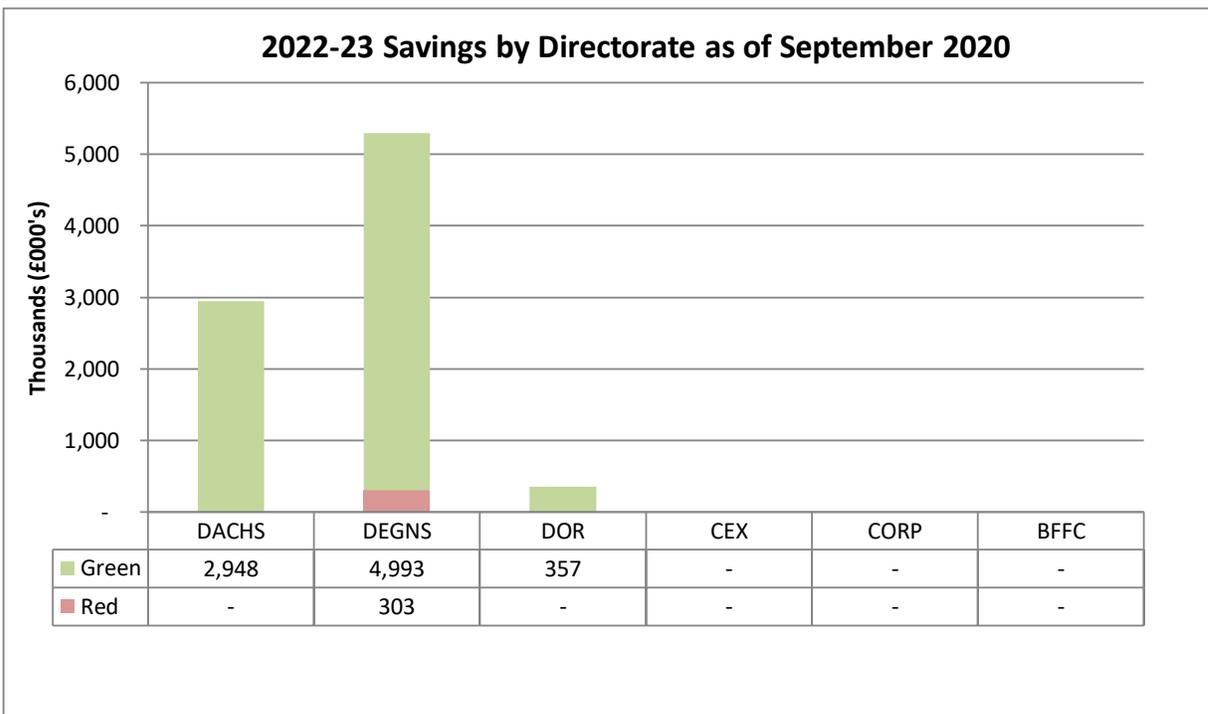
The graph below shows the 2020-21 RAGB rating per directorate as at September 2020 and the percentage per area.



The graph below shows the 2021-22 RAGB rating per directorate as at September 2020 and the percentage per area.



The graph below shows the 2022-23 RAGB rating per directorate as at September 2020 and the percentage per area.



## List of Savings within 2020-21

Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Directorate of Adults Care and Health Services</b>					
Extension of Front Door Project; Stretch for Front Door Project	0	50	0	0	50
Reducing Adult Social Care contracts spend (Commissioning Delivery Model)	63	276	265	0	604
Mitigated - Delivery Models for Commissioning, Prevention & Quality Services	0	0	0	750	750
Mental Health and Locality Team Restructure	0	145	0	0	145
Extension of Provider Services	0	100	0	0	100
Review of Non Staffing Expenditure Budgets	0	0	0	273	273
Extension of Assistive Technology Project	50	0	0	0	50
Increased usage of Direct Payments	50	200	0	0	250
Income Maximisation	395	0	0	0	395
Increased usage of Assistive Technology and Equipment	100	100	0	0	200
Public Health Grant Reduction and Alternate Delivery Model	93	0	121	0	214
Digitisation Saving	69	0	0	0	69
<b>Total Directorate of Adults Care and Health Services</b>	<b>820</b>	<b>871</b>	<b>386</b>	<b>1,023</b>	<b>3,100</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Directorate of Economic Growth &amp; Neighbourhood Services</b>					
Strategic Transportation Savings	0	25	0	0	25
Smart Cities - communications saving	0	70	0	0	70
Review of Enforcement Contracts	0	0	50	0	50
Car park management processes through IT improvements and staff reductions	0	50	0	0	50
Bus Services Act - reduction in RBC requirement	15	0	0	0	15
Increased revenue from on-street Pay and Display	390	0	0	0	390
Increased income from Parking Enforcement	220	0	0	0	220
Increased provision of Red Routes	0	50	0	0	50
Extend Residents Parking permit areas	0	200	0	0	200
Increase to park permit charges	0	0	53	0	53
Review Public Car Park provision borough wide	200	0	0	0	200
Increase off street parking charges	0	300	0	0	300
Electric Vehicle Charging	0	3	0	0	3
Increase in fees and charges	0	2	0	0	2
Mandatory HMO Licensing	115	0	0	0	115
Discretionary HMO Licensing	65	0	0	0	65
Increase in charges for pre-planning application and planning fees	25	0	0	0	25
Proposed Fee Income Reading Festival	25	0	0	0	25
Reforecast income Licensing income budget	25	0	0	0	25
Increase in fees and charges	16	0	0	0	16
Reduction in professional specialist, management, enforcement and administrative resources; an increase to pre-planning application fees by 10%.	120	0	0	0	120
Town Centre Street Trading - New Pitches	30	0	0	0	30
Charge for pre-application for planning	25	0	0	0	25
Reduce expenditure on homelessness B&B and temporary accommodation	0	0	0	200	200
Reducing use of nightly paid emergency accommodation including B&B	0	0	0	(200)	(200)
Housing Property Services - income generation to General Fund	0	0	60	0	60
Housing Building Maintenance Income	0	31	0	0	31

## Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Directorate of Economic Growth & Neighbourhood Services					
Homelessness Prevention Grant	0	0	212	0	212
Increase in fees and charges	0	0	3	0	3
Contribution from Public Health Grant	0	100	0	0	100
Additional Fees & Charges from Schools	0	110	0	0	110
Theatre Fees and Charges	50	0	0	0	50
Increase in fees and charges	26	0	0	0	26
Reduce costs in Library Services	0	49	0	0	49
Town Hall and Museum Additional income	100	0	0	0	100
Increase in Savings - Waste Operations	138	0	56	0	194
Food Waste and Smaller Bins	86	0	86	0	171
New kit and vehicles for commercial services development	0	0	21	0	21
Fundamental Service review of Highways	0	50	0	0	50
Increase in trading through Reading Commercial Services	0	50	0	0	50
Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3	0	0	103	0	103
Commercialisation Direct Services	133	108	20	0	261
Gross up budget for capital cost on recycling bins	19	0	0	0	19
Increase in fees and charges	0	0	4	0	4
Explore creation of coordinated enforcement operation across Regulatory & Transportation services	21	0	8	0	29
Review of Neighbourhood and Streetcare Services fees and charges and enforcement activity.	35	34	0	0	69
Additional income from advertising	25	0	0	0	25
Introduce a 24 hours a day, 7 days a week charge for all Town Centre Pay & Display (P&D)	0	25	0	0	25
Parks & Open Spaces Invest to Save	0	0	65	0	65
Review and increase all allotment rental charges and review plot sizes.	0	0	26	0	26
Savings arising from the closure of Darwin Close, Hamilton Centre and more efficient use of Bennet Road	150	80	0	0	230
Increase income From Commercial Property Acquisitions	0	469	0	0	469
Review of Rents on Garages and Shops	25	0	0	0	25
Gross up budget for capital cost on commercial property	2,340	0	0	0	2,340
Increase in fees and charges	0	0	20	0	20
Review and Restructure of Cleaning Services	0	125	0	0	125
Reductions on Training Budget	0	13	0	0	13
Digitisation Saving	69	0	0	0	69
Directorate of Economic Growth & Neighbourhood Services	4,488	1,944	787	0	7,219

## Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Directorate of Resources	RED	AMBER	GREEN	BLUE	TOTAL
Customer Services savings (Call Centre/Hub)	0	0	24	0	24
New customer services model	0	66	66	0	132
HRA share of contribution to Narrowing the Gap	0	0	84	0	84
EU Settlement card service	27	0	0	0	27
Apprentice Levy savings	14	0	0	0	14
Exec Recruitment	0	0	56	0	56
Review of SLA with Schools	0	0	24	0	24
Flexible retirement	0	0	28	0	28
Savings from reprocurring insurance	0	0	50	0	50
Review consultancy budget and CIPFA subscription	0	0	35	0	35
Realignment of Revenues and Benefits Transformation Target	0	0	(90)	0	(90)
Fund two Financial Analyst posts from DUF for two years to support transformation work (Reversal of 2018-19 Saving)	162	0	115	0	277
Income generation from charging for services	0	0	2	0	2
Legal Services Efficiencies & Income	0	0	12	0	12
Savings within Democratic Services including greater use of IT in response to climate change	0	0	15	0	15
Convert Locum solicitors into Permanent Solicitors	0	0	33	0	33
Additional savings will be made across the ICT service including reducing spend on applications	0	0	20	0	20
Re-procurement of IT Contract	0	0	(215)	0	(215)
Savings arising from software applications review	23	0	37	0	60
Digitisation Saving	0	54	0	0	54
<b>Directorate of Resources</b>	<b>226</b>	<b>120</b>	<b>296</b>	<b>0</b>	<b>642</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Chief Executive	RED	AMBER	GREEN	BLUE	TOTAL
Income from event sponsorship and selling advertising within event publications/e-publications/email bulletins	0	0	5	0	5
<b>Chief Executive</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>5</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Corporate	RED	AMBER	GREEN	BLUE	TOTAL
Compulsory closure of Civic Offices for non-essential services	0	50	0	0	50
Reduction of cheque payments	100	0	0	0	100
Management and Staffing Review	100	0	0	0	100
<b>Corporate</b>	<b>200</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>250</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Brighter Futures For Children	RED	AMBER	GREEN	BLUE	TOTAL
BFFC Savings	0	0	0	4,128	4,128
<b>Brighter Futures For Children</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,128</b>	<b>4,128</b>

	RED	AMBER	GREEN	BLUE	TOTAL
<b>TOTAL of Savings with Red rated elements within 2020-2021</b>	<b>5,734</b>	<b>2,985</b>	<b>1,474</b>	<b>5,151</b>	<b>15,344</b>