

Summary of Interim General Fund Budget 2021/22 to 2023/24

Directorate/Service	Approved Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000
Adult Social Care and Health				
Commissioning & Improvement	848	879	908	892
Adult Social Care Operations	35,964	35,525	34,759	35,224
Public Health Services	(499)	(499)	(549)	(599)
Preventative Services	728	734	740	746
Directorate Other	1,233	1,309	1,375	1,441
Adult Social Care and Health	38,274	37,948	37,233	37,704
Economic Growth & Neighbourhood Services				
Transportation	(168)	1,213	(1,929)	(3,092)
Planning & Regulatory Services	2,150	2,543	1,986	1,581
Housing and Neighbourhood Services General Fund	1,333	1,493	1,366	1,306
Cultural Services	4,102	4,473	3,706	3,399
Environmental and Commercial Services	14,408	13,793	13,679	13,800
Regeneration and Assets	(5,457)	(5,535)	(5,605)	(5,480)
DEGNS Overhead Accounts	757	771	943	975
Economic Growth & Neighbourhood Services	17,125	18,751	14,146	12,489
Resources				
Customer Services	1,664	1,614	1,494	1,285
Human Resources & Organisational Development	1,960	1,760	1,832	1,909
Internal Audit	1,619	1,408	1,425	1,442
Procurement Services	490	558	424	340
Financial Services	2,866	2,953	2,901	2,789
Legal & Democratic Services	2,353	2,439	2,472	2,620
IT & Digital Services	4,488	5,485	5,159	5,209
Resources	15,440	16,217	15,707	15,594
Chief Executive				
Chief Executive	868	893	918	943
Communications	683	662	597	611
Chief Executive	1,551	1,555	1,515	1,554
Children's Services				
Brighter Futures for Children	48,421	47,969	47,469	46,969
Retained by Council	710	724	724	724
Children's Services	49,131	48,693	48,193	47,693
Total Service Expenditure	121,521	123,164	116,794	115,034

Summary of Interim General Fund Budget 2021/22 to 2023/24

Directorate/Service	Approved Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Proposed Budget 2023/24 £'000
Corporate Budgets				
Capital Financing Costs	14,731	15,232	16,904	16,745
Contingency	3,522	4,103	4,838	6,458
Movement to / (from) Reserves	12,457	280	0	0
Other Corporate Budgets	(1,311)	923	2,524	5,641
Corporate Budgets	29,399	20,538	24,266	28,844
Net budget Requirement	150,920	143,702	141,060	143,878
Financed By:				
Council Tax Income	(96,014)	(97,649)	(101,827)	(106,348)
NNDR Local Share	(34,357)	(29,902)	(31,925)	(32,540)
New Homes Bonus	(3,988)	(2,815)	(1,968)	0
Section 31 Grant	(3,994)	(5,300)	0	0
Revenue Support Grant	(2,030)	(2,040)	(2,040)	(2,040)
One-off Collection Fund (Surplus)/Deficit	(10,537)	(966)	1,332	1,332
Total Funding	(150,920)	(138,672)	(136,428)	(139,596)
Over/(Under) Budget	0	5,030	4,632	4,282

Interim General Fund Revenue Budget by Service 2021/22

	Approved Budget 2020/21* £'000	Virements £'000	Approved Budget 2020/21 * £'000	Contractual Inflation £'000	Budget Pressures £'000	Efficiency Savings £'000	Invest to Save £'000	Income, Fees & Charges £'000	Proposed Budget 2021/22 £'000
Adult Social Care and Health Directorate									
Commissioning and Improvement	825	23	848	31	0	0	0	0	879
Adult Social Care Operations	34,911	1,053	35,964	1,860	2,189	(2,051)	(2,066)	(371)	35,525
Public Health Service	(506)	7	(499)	0	0	0	0	0	(499)
Preventative Services	722	6	728	6	0	0	0	0	734
Directorate Other	1,356	(123)	1,233	76	0	0	0	0	1,309
Adult Social Care and Health Directorate	37,308	966	38,274	1,973	2,189	(2,051)	(2,066)	(371)	37,948
Economic Growth & Neighbourhood Services Directorate									
Transportation	(171)	3	(168)	166	1,400	(119)	0	(66)	1,213
Planning & Regulatory Services	2,052	98	2,150	162	399	(176)	0	8	2,543
Housing and Neighbourhood Services General Fund	1,197	136	1,333	77	250	(163)	0	(4)	1,493
Cultural Services	3,971	131	4,102	268	860	(707)	0	(50)	4,473
Environmental and Commercial Services	14,275	133	14,408	719	(15)	(942)	(76)	(301)	13,793
Regeneration and Assets	(5,544)	87	(5,457)	236	118	(405)	0	(27)	(5,535)
DEGNS Overhead Accounts	643	114	757	33	0	(19)	0	0	771
Economic Growth & Neighbourhood Services Directorate	16,423	702	17,125	1,661	3,012	(2,531)	(76)	(440)	18,751
Resources Directorate									
Customer & Corporate Improvement	2,747	(1,083)	1,664	90	147	(257)	0	(30)	1,614
Human Resources & Organisational Development	1,800	160	1,960	82	0	(272)	0	(10)	1,760
Internal Audit & Insurance	1,607	12	1,619	17	28	(256)	0	0	1,408
Procurement Services	353	137	490	18	50	0	0	0	558
Financial Services	2,517	349	2,866	112	0	(25)	0	0	2,953
Legal & Democratic Services	2,003	350	2,353	117	16	(47)	0	0	2,439
IT & Digital Services	4,490	(2)	4,488	123	1,149	(275)	0	0	5,485
Resources Directorate	15,517	(77)	15,440	559	1,390	(1,132)	0	(40)	16,217
Chief Executive									
Chief Executive	0	868	868	25	0	0	0	0	893
Communications	710	(27)	683	14	(35)	0	0	0	662
Chief Executive	710	841	1,551	39	(35)	0	0	0	1,555
Children's Services									
Brighter Futures for Children	48,421	0	48,421	1,737	2,429	(4,618)	0	0	47,969
Retained by Council	710	0	710	14	0	0	0	0	724
Children's Services	49,131	0	49,131	1,751	2,429	(4,618)	0	0	48,693
Total Budget at Service Level	119,089	2,432	121,521	5,983	8,985	(10,332)	(2,142)	(851)	123,164

*Approved Budget 2020/21 includes in year budget virements

Interim General Fund Revenue Budget by Service 2022/23

	Proposed Budget 2021/22	Virements	Proposed Budget 2021/22	Contractual Inflation	Budget Pressures	Efficiency Savings	Invest to Save	Income, Fees & Charges	Proposed Budget 2022/23
Adult Social Care and Health Directorate									
Commissioning and Improvement	879	0	879	29	0	0	0	0	908
Adult Social Care Operations	35,525	0	35,525	1,130	1,113	(1,219)	(1,650)	(140)	34,759
Public Health Service	(499)	0	(499)	0	0	(50)	0	0	(549)
Preventative Services	734	0	734	6	0	0	0	0	740
Directorate Other	1,309	0	1,309	66	0	0	0	0	1,375
Adult Social Care and Health Directorate	37,948	0	37,948	1,231	1,113	(1,269)	(1,650)	(140)	37,233
Economic Growth & Neighbourhood Services									
Transportation	1,213	0	1,213	123	(650)	(269)	0	(2,346)	(1,929)
Planning & Regulatory Services	2,543	0	2,543	148	(190)	(175)	0	(340)	1,986
Housing and Neighbourhood Services General Fund	1,493	0	1,493	85	(125)	(83)	0	(4)	1,366
Cultural Services	4,473	0	4,473	245	(430)	(489)	0	(93)	3,706
Environmental and Commercial Services	13,793	0	13,793	638	(16)	(346)	(15)	(375)	13,679
Regeneration and Assets	(5,535)	0	(5,535)	195	98	(334)	0	(29)	(5,605)
DEGNS Overhead Accounts	771	0	771	191	0	(19)	0	0	943
Economic Growth & Neighbourhood Services	18,751	0	18,751	1,625	(1,313)	(1,715)	(15)	(3,187)	14,146
Resources Directorate									
Customer & Corporate Improvement	1,614	0	1,614	84	240	(434)	0	(10)	1,494
Human Resources & Organisational Development	1,760	0	1,760	77	0	0	0	(5)	1,832
Internal Audit & Insurance	1,408	0	1,408	17	0	0	0	0	1,425
Procurement Services	558	0	558	16	(50)	(100)	0	0	424
Financial Services	2,953	0	2,953	110	0	(162)	0	0	2,901
Legal & Democratic Services	2,439	0	2,439	135	(57)	(45)	0	0	2,472
IT & Digital Services	5,485	0	5,485	124	(325)	(125)	0	0	5,159
Resources Directorate	16,217	0	16,217	563	(192)	(866)	0	(15)	15,707
Chief Executive									
Chief Executive	893	0	893	25	0	0	0	0	918
Communications	662	0	662	10	(75)	0	0	0	597
Chief Executive	1,555	0	1,555	35	(75)	0	0	0	1,515
Children's Services									
Brighter Futures for Children	47,969	0	47,969	0	0	(500)	0	0	47,469
Retained by Council	724	0	724	0	0	0	0	0	724
Children's Services	48,693	0	48,693	0	0	(500)	0	0	48,193
Total Budget at Service Level	123,164	0	123,164	3,454	(467)	(4,350)	(1,665)	(3,342)	116,794

Interim General Fund Revenue Budget by Service 2023/24

	Proposed Budget 2022/23	Virements	Proposed Budget 2022/23	Contractual Inflation	Budget Pressures	Efficiency Savings	Invest to Save	Income, Fees & Charges	Proposed Budget 2023/24
Adult Social Care and Health Directorate									
Commissioning and Improvement	908	0	908	29	0	(45)	0	0	892
Adult Social Care Operations	34,759	0	34,759	1,128	745	(768)	(640)	0	35,224
Public Health Service	(549)	0	(549)	0	0	(50)	0	0	(599)
Preventative Services	740	0	740	6	0	0	0	0	746
Directorate Other	1,375	0	1,375	66	0	0	0	0	1,441
Adult Social Care and Health Directorate	37,233	0	37,233	1,229	745	(863)	(640)	0	37,704
Economic Growth & Neighbourhood Services									
Transportation	(1,929)	0	(1,929)	123	(700)	(22)	0	(564)	(3,092)
Planning & Regulatory Services	1,986	0	1,986	148	(200)	(118)	0	(235)	1,581
Housing and Neighbourhood Services General Fund	1,366	0	1,366	85	(125)	(16)	0	(4)	1,306
Cultural Services	3,706	0	3,706	245	(430)	(69)	0	(53)	3,399
Environmental and Commercial Services	13,679	0	13,679	536	0	(213)	(12)	(190)	13,800
Regeneration and Assets	(5,605)	0	(5,605)	195	0	(46)	0	(24)	(5,480)
DEGNS Overhead Accounts	943	0	943	41	0	(9)	0	0	975
Economic Growth & Neighbourhood Services	14,146	0	14,146	1,373	(1,455)	(493)	(12)	(1,070)	12,489
Resources Directorate									
Customer & Corporate Improvement	1,494	0	1,494	93	0	(295)	0	(7)	1,285
Human Resources & Organisational Development	1,832	0	1,832	77	0	0	0	0	1,909
Internal Audit & Insurance	1,425	0	1,425	17	0	0	0	0	1,442
Procurement Services	424	0	424	16	0	(100)	0	0	340
Financial Services	2,901	0	2,901	100	0	(212)	0	0	2,789
Legal & Democratic Services	2,472	0	2,472	148	0	0	0	0	2,620
IT & Digital Services	5,159	0	5,159	45	5	0	0	0	5,209
Resources Directorate	15,707	0	15,707	496	5	(607)	0	(7)	15,594
Chief Executive									
Chief Executive	918	0	918	25	0	0	0	0	943
Communications	597	0	597	14	0	0	0	0	611
Chief Executive	1,515	0	1,515	39	0	0	0	0	1,554
Children's Services									
Brighter Futures for Children	47,469	0	47,469	0	0	(500)	0	0	46,969
Retained by Council	724	0	724	0	0	0	0	0	724
Children's Services	48,193	0	48,193	0	0	(500)	0	0	47,693
Total Budget at Service Level	116,794	0	116,794	3,137	(705)	(2,463)	(652)	(1,077)	115,034

Detailed Interim General Fund Budget Changes 2021/22 to 2023/24

Directorate/Service	Contractual Inflation £'000	Budget Pressures £'000	Efficiency Savings £'000	Invest to Save £'000	Income, Fees & Charges £'000	Total £'000
Adult Social Care and Health Directorate						
Commissioning and Improvement	89	0	(45)	0	0	44
Adult Social Care Operations	4,118	4,047	(4,038)	(4,356)	(511)	(740)
Public Health Service	0	0	(100)	0	0	(100)
Preventative Services	18	0	0	0	0	18
Directorate Other	208	0	0	0	0	208
Adult Social Care and Health Directorate	4,433	4,047	(4,183)	(4,356)	(511)	(570)
Economic Growth & Neighbourhood Services Directorate						
Transportation	412	50	(410)	0	(2,976)	(2,924)
Planning & Regulatory Services	458	9	(469)	0	(567)	(569)
Housing and Neighbourhood Services General Fund	247	0	(262)	0	(12)	(27)
Cultural Services	758	0	(1,265)	0	(196)	(703)
Environmental and Commercial Services	1,893	(31)	(1,501)	(103)	(866)	(608)
Regeneration and Assets	626	216	(785)	0	(80)	(23)
DEGNS Overhead Accounts	265	0	(47)	0	0	218
Economic Growth & Neighbourhood Services Directorate	4,659	244	(4,739)	(103)	(4,697)	(4,636)
Resources Directorate						
Customer & Corporate Improvement	267	387	(986)	0	(47)	(379)
Human Resources & Organisational Development	236	0	(272)	0	(15)	(51)
Internal Audit & Insurance	51	28	(256)	0	0	(177)
Procurement Services	50	0	(200)	0	0	(150)
Financial Services	322	0	(399)	0	0	(77)
Legal & Democratic Services	400	(41)	(92)	0	0	267
IT & Digital Services	292	829	(400)	0	0	721
Resources Directorate	1,618	1,203	(2,605)	0	(62)	154

Directorate/Service	Contractual Inflation £'000	Budget Pressures £'000	Efficiency Savings £'000	Invest to Save £'000	Income, Fees & Charges £'000	Total £'000
Chief Executive						
Chief Executive	75	0	0	0	0	75
Communications	38	(110)	0	0	0	(72)
Chief Executive	113	(110)	0	0	0	3
Children's Services						
Brighter Futures for Children	1,737	2,429	(5,618)	0	0	(1,452)
Retained by Council	14	0	0	0	0	14
Children's Services	1,751	2,429	(5,618)	0	0	(1,438)
Service Total	12,574	7,813	(17,145)	(4,459)	(5,270)	(6,487)

Appendix 3a

Detailed Interim General Fund Budget Changes 2021/22-2023/24 - Directorate of Adult Social Care and Health Services

Overall Summary		Contract Inflation	Budget Pressures	Efficiency Savings	Invest to Save	Income, Fees and Charges	Total
<u>Service</u>		£'000	£'000	£'000	£'000	£'000	£'000
1	Commissioning & Improvement	89	-	(45)	-	-	44
2	Adult Social Care Operations	4,118	4,047	(4,038)	(4,356)	(511)	(740)
3	Public Health Services	-	-	(100)	-	-	(100)
4	Preventative Services	18	-	-	-	-	18
5	Directorate Other	208	-	-	-	-	208
6	Directorate Total	4,433	4,047	(4,183)	(4,356)	(511)	(570)

Summary of MTFs Position		Total Movement Per Year			Total
<u>Service Pressures</u>		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
7	Commissioning & Improvement	31	29	29	89
8	Adult Social Care Operations	4,049	2,243	1,873	8,165
9	Public Health Services	-	-	-	-
10	Preventative Services	6	6	6	18
11	Directorate Other	76	66	66	208
12	Directorate Total	4,162	2,344	1,974	8,480
		Total Movement Per Year			Total
<u>Service Savings</u>		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
13	Commissioning & Improvement	-	-	(45)	(45)
14	Adult Social Care Operations	(4,488)	(3,009)	(1,408)	(8,905)
15	Public Health Services	-	(50)	(50)	(100)
16	Preventative Services	-	-	-	-
17	Directorate Other	-	-	-	-
18	Directorate Total	(4,488)	(3,059)	(1,503)	(9,050)
19	Directorate Total	(326)	(715)	471	(570)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Commissioning and Improvement</u>				
20		Pay inflation	23	23	23	69
21		Staff pay increments	8	6	6	20
22		Total Contractual Inflation	31	29	29	89
23			-	-	-	-
24		Total Budget Pressures	-	-	-	-
25	DACHS-2122-NEW-06	DACHS Commissioning, Transformation & Performance Workforce Review	-	-	(45)	(45)
26		Total Efficiency Savings	-	-	(45)	(45)
27			-	-	-	-
28		Total Invest to Save	-	-	-	-
29			-	-	-	-
30		Total Income, Fees & Charges	-	-	-	-
31		Total	31	29	(16)	44

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Adult Social Care Operations</u>				
32		Pay inflation	195	202	202	599
33		Staff pay increments	90	65	65	220
34	DACHS-2122-01	PPE requirement due to Covid (care providers)	475	(237)	(238)	-
35	DACHS-2021-01 rev	Care costs inflation	1,100	1,100	1,099	3,299
36		Total Contractual Inflation	1,860	1,130	1,128	4,118
37	DACHS-2122-02	PPE requirement due to covid (staff)	130	(65)	(65)	-
38	DACHS-2021-02 rev	Increased service demand due to population growth	295	236	227	758
39	DACHS-2021-04	Transforming Care	-	42	-	42
40	DACHS-2021-05 rev	Supporting young people into adulthood (pressure)	1,764	900	583	3,247
41		Total Pressures	2,189	1,113	745	4,047
42	DACHS-2021-19 rev	Supporting young people into adulthood (savings target)	(500)	(447)	(296)	(1,243)
43	DACHS-2021-55	DACHS contract efficiencies	(179)	-	-	(179)
44	DACHS-2021-11	Asset Review (property)	(200)	(50)	-	(250)
45	DACHS-2021-18	Removal of agreed 3 year Voluntary Care Service funding	-	(250)	-	(250)
46	DACHS-2021-20	Adult Social Care Day Service Reconfiguration	(150)	-	-	(150)
47	DACHS-2021-22 rev	Workforce Review	(550)	-	-	(550)
48	DACHS-2122-NEW-01	Alternative to Residential and Nursing Care for 18 to 64 Year Olds	(94)	(94)	(94)	(282)
49	DACHS-2122-NEW-04	Strengthening DACHS Decision Making & Supporting Practice Change	(378)	(378)	(378)	(1,134)
50		Total Efficiency Savings	(2,051)	(1,219)	(768)	(4,038)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Adult Social Care Operations Continued</u>				
51	DACHS-2021-10 rev	Promoting the use of Assistive Technology	(295)	(389)	(390)	(1,074)
52	DACHS-2021-07 rev	Development of the Personal Assistant Market	(109)	(309)	-	(418)
53	DACHS-2021-21 rev	Outcome based delivery support (promoting independent living)	(427)	(317)	-	(744)
54	DACHS-2021-23 rev	Enhanced Reablement for Mental Health & Learning Disability Service Users	(250)	(250)	(250)	(750)
55	DACHS-2021-24	Development of the Dementia Carers Offer	(75)	(75)	-	(150)
56	DACHS-2122-NEW-05	Review and Rightsizing of Care Packages (2021/2022)	(910)	(310)	-	(1,220)
57		Total Invest to Save	(2,066)	(1,650)	(640)	(4,356)
58	DACHS-2021-09	Ensuring appropriate charging for services	(371)	(140)	-	(511)
59		Total Income, Fees & Charges	(371)	(140)	-	(511)
60		Total	(439)	(766)	465	(740)

Schedule of Detailed Budget Change Proposals

		Total Movement Per Year			Total
		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
	Public Health Services				
61	Pay inflation	-	-	-	-
62	Staff pay increments	-	-	-	-
63	Total Contractual Inflation	-	-	-	-
64		-	-	-	-
65	Total Budget Pressures	-	-	-	-
66	DACHS-2122-NEW-02 Efficiency savings secured through Public Health re-procurements	-	(50)	(50)	(100)
67	Total Efficiency Savings	-	(50)	(50)	(100)
68		-	-	-	-
69	Total Invest to Save	-	-	-	-
70		-	-	-	-
71	Total Income, Fees & Charges	-	-	-	-
72	Total	-	(50)	(50)	(100)

Schedule of Detailed Budget Change Proposals

		Total Movement Per Year			Total
		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
	<u>Preventative Services</u>				
73	Pay inflation	6	6	6	18
74	Staff pay increments	-	-	-	-
75	Total Contractual Inflation	6	6	6	18
76		-	-	-	-
77	Total Budget Pressures	-	-	-	-
78		-	-	-	-
79	Total Efficiency Savings	-	-	-	-
80		-	-	-	-
81	Total Invest to Save	-	-	-	-
82		-	-	-	-
83	Total Income, Fees & Charges	-	-	-	-
84	Total	6	6	6	18

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>DACHS Directorate Other</u>				
85		Pay inflation	38	39	39	116
86		Staff pay increments	38	27	27	92
87		Total Contractual Inflation	76	66	66	208
88			-	-	-	-
89		Total Budget Pressures	-	-	-	-
90			-	-	-	-
91		Total Efficiency Savings	-	-	-	-
92			-	-	-	-
93		Total Invest to Save	-	-	-	-
94			-	-	-	-
95		Total Income, Fees & Charges	-	-	-	-
96		Total	76	66	66	208
97		Directorate Total	(326)	(715)	471	(570)

Appendix 3b

Detailed Interim General Fund Budget Changes 2021/22-2023/24 - Directorate of Economic Growth and Neighbourhood Services

		Contract Inflation	Budget Pressures	Efficiency Savings	Invest to Save	Income, Fees and Charges	Total
	<u>Service</u>	£'000	£'000	£'000	£'000	£'000	£'000
1	Transportation	412	50	(410)	-	(2,976)	(2,924)
2	Planning & Regulatory Services	458	9	(469)	-	(567)	(569)
3	Housing and Neighbourhood Services General Fund	247	-	(262)	-	(12)	(27)
4	Cultural Services	758	-	(1,265)	-	(196)	(703)
5	Environmental and Commercial Services	1,893	(31)	(1,501)	(103)	(866)	(608)
6	Regeneration and Assets	626	216	(785)	-	(80)	(23)
7	DEGNS Overhead Accounts	265	-	(47)	-	-	218
8	Directorate Total	4,659	244	(4,739)	(103)	(4,697)	(4,636)

Summary of MTFS Position		Total Movement per Year			Total
		2021/22	2022/23	2023/24	All Years
<u>Service Pressures</u>		£'000	£'000	£'000	£'000
9	Transportation	1,566	(527)	(577)	462
10	Planning & Regulatory Services	561	(42)	(52)	467
11	Housing and Neighbourhood Services General Fund	327	(40)	(40)	247
12	Cultural Services	1,128	(185)	(185)	758
13	Environmental and Commercial Services	704	622	536	1,862
14	Regeneration and Assets	354	293	195	842
15	DEGNS Overhead Accounts	33	191	41	265
16	Directorate Total	4,673	312	(82)	4,903
Summary of MTFS Position		Total Movement per Year			Total
		2021/22	2022/23	2023/24	All Years
<u>Service Savings</u>		£'000	£'000	£'000	£'000
18	Transportation	(185)	(2,615)	(586)	(3,386)
19	Planning & Regulatory Services	(168)	(515)	(353)	(1,036)
20	Housing and Neighbourhood Services General Fund	(167)	(87)	(20)	(274)
21	Cultural Services	(757)	(582)	(122)	(1,461)
22	Environmental and Commercial Services	(1,319)	(736)	(415)	(2,470)
23	Regeneration and Assets	(432)	(363)	(70)	(865)
24	DEGNS Overhead Accounts	(19)	(19)	(9)	(47)
25	Directorate Total	(3,047)	(4,917)	(1,575)	(9,539)
Directorate Total		1,626	(4,605)	(1,657)	(4,636)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		Transportation				
26		Pay Inflation	40	41	41	122
27		Staff pay increments	1	10	10	21
28		Contract Inflation - NSL Contract (Traffic Enforcement)	53	-	-	53
29		Contract Inflation - Intelligent Transport System maintenance (Urban Traffic Control, Traffic Signal & CCTV)	2	2	2	6
30		Contract Inflation - Business Rates (Car Parks)	70	70	70	210
31		Total Contractual Inflation	166	123	123	412
32	DEGNS-2021-55	Extend parking permit zones	100	-	(50)	50
33	DEGNS-2122-04 (2)	Reduced parking income due to Covid-19	1,300	(650)	(650)	-
34		Total Budget Pressures	1,400	(650)	(700)	50
35	DEGNS-2122-02	Workforce Review	(44)	(44)	(22)	(110)
36	DEGNS-2021-26	Fundamental Service Review - Parking	(75)	(225)	-	(300)
37		Total Efficiency Savings	(119)	(269)	(22)	(410)
38			-	-	-	-
39		Total Invest to Save	-	-	-	-
40	DEGNS-2021-24	Increased income from On-Street Pay and Display	(150)	(150)	(75)	(375)
41	DEGNS-2021-37	Increased income from Off Street Parking charges	150	(350)	(400)	(600)
42	DEGNS-2021-22	Borough wide Car Parking and Air Quality Management Strategy (BCAMS)	-	(1,800)	-	(1,800)
43		Electric Vehicle Charging	(23)	-	-	(23)
44		Increase in other transport fees and charges	(3)	(3)	(3)	(9)
45	DEGNS-2122-NEW-01	Increase parking permit charges	(40)	(43)	(86)	(169)
46		Total Income, Fees and Charges	(66)	(2,346)	(564)	(2,976)
47		Total	1,381	(3,142)	(1,163)	(2,924)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		Planning & Regulatory Services				
48		Pay Inflation	102	106	106	314
49		Staff pay increments	60	42	42	144
50		Total Contractual Inflation	162	148	148	458
51	DEGNS-2021-19	Tall Buildings Safety Programme	(60)	-	-	(60)
52	DEGNS-2122-05	Unachievable taxi licensing income (due to Covid-19)	59	10	-	69
53	DEGNS-2122-NEW-04	Planning fee income reprofiled (due to Covid-19)	400	(200)	(200)	-
54		Total Budget Pressures	399	(190)	(200)	9
55	DEGNS-2021-33	Fundamental Service Review - Planning and Regulatory Services	-	(66)	(64)	(130)
56	DEGNS-2122-02	Workforce Review	(109)	(109)	(54)	(272)
57	DEGNS-2122-NEW-03	Reduced expenditure/Review of expenditure budgets	(67)	-	-	(67)
58		Total Efficiency Savings	(176)	(175)	(118)	(469)
59			-	-	-	-
60		Total Invest to Save	-	-	-	0
61	DEGNS-2021-38	Reprofiled pre planning application income (due to covid)	-	(135)	(110)	(245)
62	DEGNS-2021-36	Reprofiled Reading Festival income (due to covid)	25	(50)	(25)	(50)
63	PDRS6&9	Reprofiled taxi licensing income (due to covid)	(39)	(10)	-	(49)
64		Other Planning fees and charges increase	(18)	(20)	(20)	(58)
65	DEGNS-2021-18	Mandatory Houses in Multiple Occupation (HMO) licensing	(5)	(75)	-	(80)
66	DEGNS-2021-20	Discretionary Houses in Multiple Occupation (HMO) licensing	45	(50)	(80)	(85)
67		Total Income, Fees and Charges	8	(340)	(235)	(567)
68		Total	393	(557)	(405)	(569)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Housing and Neighbourhood Services</u>				
69		Pay Inflation	67	69	69	205
70		Staff pay increments	10	16	16	42
71		Total Contractual Inflation	77	85	85	247
72	DEGNS-2122-06	Anticipated increased demand on emergency accommodation due to private evictions	250	(125)	(125)	-
73		Total Budget Pressures	250	(125)	(125)	-
74	DEGNS-2021-40	Housing - Fundamental Service Review	-	(50)	-	(50)
75	DEGNS-2122-02	Workforce Review	(33)	(33)	(16)	(82)
76	HNS9	Housing property services - income generation	(60)	-	-	(60)
77	DEGNS-2122-NEW-05	Proposed Contract Savings - Young Persons Accommodation	(70)	-	-	(70)
78		Total Efficiency Savings	(163)	(83)	(16)	(262)
79			-	-	-	-
80		Total Invest to Save	-	-	-	-
81		Increase in fees and charges	(4)	(4)	(4)	(12)
82		Total Income, Fees and Charges	(4)	(4)	(4)	(12)
83		Total	160	(127)	(60)	(27)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		Cultural Services				
84		Pay Inflation	117	121	121	359
85		Staff pay increments	82	55	55	192
86		Contract Inflation	69	69	69	207
87		Total Contractual Inflation	268	245	245	758
88	DEGNS-2122-08	Covid19 income pressure on the Town Hall and recovery plan	560	(280)	(280)	-
89	DEGNS-2122-18	Covid19 income pressure on the Hexagon and South Street Theatres and recovery plan	300	(150)	(150)	-
90		Total Budget Pressures	860	(430)	(430)	-
91		Contribution from Public Health Grant	(100)	(250)	-	(350)
92	DEGNS-2122-21	Reduced operations at the Town Hall	(368)	-	-	(368)
93	DEGNS-2122-02	Workforce Review	(139)	(139)	(69)	(347)
94	DEGNS-2021-16	Fundamental service review in cultural services	(100)	(100)	-	(200)
95		Total Efficiency Savings	(707)	(489)	(69)	(1,265)
96			-	-	-	-
97		Total Invest to Save	-	-	-	-
98		Increase in fees and charges	(30)	(33)	(33)	(96)
	DEGNS-2122-NEW-06	Arts Fundraising campaign	(20)	(60)	(20)	(100)
99		Total Income, Fees and Charges	(50)	(93)	(53)	(196)
100		Total	371	(767)	(307)	(703)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Environmental and Commercial Services</u>				
101		Pay Inflation	149	154	154	457
102		Staff pay increments	89	61	61	211
103	DEGNS-2021-10 Update To Follow	Contract Inflation - (FCC) Waste Management Contract (RE3)	384	359	359	1,102
104		Business Rates - Small Mead	8	8	8	24
105		Payments to Grundon	2	2	2	6
106	DEGNS-2122-10	Street Lighting Energy	58	58	-	116
107		Street Cleansing Materials	12	12	12	36
108	DEGNS-2122-01	Reduced fuel costs due to increase in electrical vehicles	(11)	(44)	(88)	(143)
109		Waste Collection Materials / Tipping charges	28	28	28	84
110		Total Contractual Inflation	719	638	536	1,893
111	DEGNS-2021-06	Recycling and Enforcement Team	(15)	(16)	-	(31)
112		Total Budget Pressures	(15)	(16)	-	(31)
113	DEGNS-2021-07 (2)	Increased kerbside food waste collection	(226)	-	-	(226)
114		Reduced maintenance due to rewinding verges	-	(30)	(30)	(60)
115	DEGNS-2122-11	Waste Contract - Budget realignment inline with anticipated expenditure	(500)	(100)	(100)	(700)
116		PFI	-	-	-	-
117	DEGNS-2122-02	Workforce Review	(166)	(166)	(83)	(415)
118	DEGNS-2021-13	Fundamental Service review of Highways	(50)	(50)	-	(100)
119		Total Efficiency Savings	(942)	(346)	(213)	(1,501)
120	DEGNS-2122-NEW-07	Continued commercial growth of Highways service	(31)	(5)	(2)	(38)
121	DEGNS-2122-NEW-08	In-sourcing of Highways Structures Consultancy	(45)	(10)	(10)	(65)
122		Total Invest to Save	(76)	(15)	(12)	(103)

123	Commercial services LATCo - exploration of viability	-	-	-	-
124	Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3	(68)	(50)	(50)	(168)
125	DEGNS-2021-35 Fundamental Service Review - Parks and Street Cleansing	(100)	(100)	-	(200)
126	DEGNS-2021-78 Commercialisation Direct Services	(128)	(100)	(135)	(363)
127	Increase in fees and charges	(5)	(5)	(5)	(15)
128	DEGNS-2122-NEW-09 Maximising income from digital advertising (roadside)	-	(120)	-	(120)
129	Total Income Fees and Charges	(301)	(375)	(190)	(866)
130	Total	(615)	(114)	121	(608)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Regeneration and Assets</u>				
131		Pay Inflation	92	95	95	282
132		Staff pay increments	54	10	10	74
133		Contract Inflation	90	90	90	270
134		Total Contractual Inflation	236	195	195	626
135	DEGNS-2021-02 (2)	Increased cleaning requirement due to Covid-19	95	-	-	95
136	DEGNS-2122-14	Climate Change Manager made permanent	-	98	-	98
137	DEGNS-2122-12	Removal of unachievable income (sustainability)	23	-	-	23
138		Total Budget Pressures	118	98	-	216
139	DEGNS-2122-02	Workforce Review	(92)	(92)	(46)	(230)
140	DEGNS-2122-13	Review of office and workspace requirements	(133)	(162)	-	(295)
141	DEGNS-2021-34	Building Cleaning - Fundamental Service Review	-	(180)	-	(180)
142	DEGNS-2122-NEW-11	Energy savings in office space due to reduced occupation under Covid-19	(100)	100	-	-
143	DEGNS-2122-NEW-12	Printing, Scanning & Post Efficiencies	(80)	-	-	(80)
144		Total Efficiency Savings	(405)	(334)	(46)	(785)
145			-	-	-	-
146		Total Invest to Save	-	-	-	-
147	DEGNS-2021-04	Review of Rents on Garages and Shops	(5)	(5)	-	(10)
148		Increase in fees and charges	(22)	(24)	(24)	(70)
149		Total Income, Fees and Charges	(27)	(29)	(24)	(80)
150		Total	(78)	(70)	125	(23)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>DEGNS Overhead Accounts</u>				
151		Pay Inflation	17	17	17	51
152		Staff pay increments	16	24	24	64
153		Business Rates on Council Properties	-	150	-	150
154		Total Contractual Inflation	33	191	41	265
155			-	-	-	-
156		Total Budget Pressures	-	-	-	-
157	DEGNS-2122-02	Workforce Review	(19)	(19)	(9)	(47)
158		Total Efficiency Savings	(19)	(19)	(9)	(47)
159			-	-	-	-
160		Total Invest to Save	-	-	-	-
161			-	-	-	-
162		Total Income, Fees and Charges	-	-	-	-
163		Total	14	172	32	218
164		Directorate Total	1,626	(4,605)	(1,657)	(4,636)

Appendix 3c

Detailed Interim General Fund Budget Changes 2021/22-2023/24 - Directorate of Resources & Chief Executive

Overall Summary		Contract Inflation	Budget Pressures	Efficiency Savings	Invest to Save	Income, Fees and Charges	Total
<u>Service</u>		£'000	£'000	£'000	£'000	£'000	£'000
1	Customer & Corporate Improvement	267	387	(986)	-	(47)	(379)
2	Human Resources & Organisational Development	236	-	(272)	-	(15)	(51)
3	Internal Audit & Insurance	51	28	(256)	-	-	(177)
4	Procurement Services	50	-	(200)	-	-	(150)
5	Financial Services	322	-	(399)	-	-	(77)
6	Legal & Democratic Services	400	(41)	(92)	-	-	267
7	IT & Digital Services	292	829	(400)	-	-	721
8	Chief Executive	75	-	-	-	-	75
9	Communications	38	(110)	-	-	-	(72)
10	Directorate Total	1,731	1,093	(2,605)	-	(62)	157

Summary of MTFS Position		Total Movement Per Year			Total
		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
11	<u>Service Pressures</u>				
	Customer & Corporate Improvement	237	324	93	654
12	Human Resources & Organisational Development	82	77	77	236
13	Internal Audit & Insurance	45	17	17	79
14	Procurement Services	68	(34)	16	50
15	Financial Services	112	110	100	322
16	Legal & Democratic Services	133	78	148	359
17	IT & Digital Services	1,272	(201)	50	1,121
18	Chief Executive	25	25	25	75
19	Communications	(21)	(65)	14	(72)
20	Directorate Total	1,953	331	540	2,824
		Total Movement Per Year			Total
		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
21	<u>Service Savings</u>				
	Customer & Corporate Improvement	(287)	(444)	(302)	(1,033)
22	Human Resources & Organisational Development	(282)	(5)	-	(287)
23	Internal Audit & Insurance	(256)	-	-	(256)
24	Procurement Services	-	(100)	(100)	(200)
25	Financial Services	(25)	(162)	(212)	(399)
26	Legal & Democratic Services	(47)	(45)	-	(92)
27	IT & Digital Services	(275)	(125)	-	(400)
28	Chief Executive	-	-	-	-
29	Communications	-	-	-	-
30	Directorate Total	(1,172)	(881)	(614)	(2,667)
31	Directorate Total	781	(550)	(74)	157

Directorate of Resources
Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total All Years £'000
			2021/22 £'000	2022/23 £'000	2023/24 £'000	
		<u>Customer & Corporate Improvement</u>				
32		Pay inflation	54	58	63	175
33		Staff pay increments	26	16	20	62
34		Business Rates inflation (Crematorium and Register Office)	10	10	10	30
35		Total Contractual Inflation	90	84	93	267
36	CS1	Additional funding to facilitate transformational change	87	-	-	87
37	DOR-2021-03	Corporate Programme and customer experience improvement plan - phase 1	-	240	-	240
38	DOR CAP 2122-01	Cremator Procurement	50	-	-	50
39	DOR-2122-NEW-05	To fund Prevent Panel Chair (part of counter-terrorism programme)	10	-	-	10
40		Total Budget Pressures	147	240	-	387
41	CCS-17C	Customer Services savings (Call Centre/Hub)	(24)	-	-	(24)
42	DOR-2021-06	New customer services model (Phase 2)	(191)	(368)	(295)	(854)
43	DOR-2122-NEW-03	Redesign of Reception Centre to reflect greater self service options	(42)	-	-	(42)
44	DOR-2122-NEW-04	Reprocurement of online payments system	-	(66)	-	(66)
45		Total Efficiency Savings	(257)	(434)	(295)	(986)
46			-	-	-	-
47		Total Invest to Save	-	-	-	-
48	DOR-2122-NEW-01	Additional Service Proposals for Registrar Services	(30)	(10)	-	(40)
49	DOR-2122-NEW-02	Additional Service Proposals for Breavement Services	-	-	(7)	(7)
50		Total Income, Fees and Charges	(30)	(10)	(7)	(47)
51		Total	(50)	(120)	(209)	(379)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
<u>Human Resources & Organisational Development</u>						
52		Pay inflation	57	58	58	173
53		Staff pay increments	23	17	17	57
54		Contract Inflation (Health and Safety Team - Software licenses)	2	2	2	6
55		Total Contractual Inflation	82	77	77	236
56			-	-	-	-
57		Total Budget Pressures	-	-	-	-
58	DOR-2021-10	Review the charges for HR services to schools	(24)	-	-	(24)
59	DOR-2021-12	Re-procurement of recruitment agency contract	(100)	-	-	(100)
60	DOR-2122-NEW-06	Reduction in staffing levels for HR and OD	(58)	-	-	(58)
61	DOR-2122-NEW-10	Reduction in employer contributions arising from new Agency Contract	(90)	-	-	(90)
62		Total Efficiency Savings	(272)	-	-	(272)
63			-	-	-	-
64		Total Invest to Save	-	-	-	-
65	DOR-2122-NEW-07	Increase in Fees and Charges (Kennet Day Nursery)	(10)	(5)	-	(15)
66		Total Income, Fees and Charges	(10)	(5)	-	(15)
67		Total	(200)	72	77	(51)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Internal Audit & Insurance</u>				
68		Pay inflation	14	14	14	42
69		Staff pay increments	3	3	3	9
70		Total Contractual Inflation	17	17	17	51
71	DOR-2021-11	Reinstatement of budget following short term Flexible retirement	28	-	-	28
72		Total Budget Pressures	28	-	-	28
73	DOR-2122-NEW-11	Reduction in annual contribution to self insurance fund	(235)	-	-	(235)
74	DOR-2122-NEW-12	Flexible Retirement	(21)	-	-	(21)
75		Total Efficiency Savings	(256)	-	-	(256)
76			-	-	-	-
77		Total Invest to Save	-	-	-	-
78			-	-	-	-
79		Total Income, Fees and Charges	-	-	-	-
80		Total	(211)	17	17	(177)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Procurement Services</u>				
81		Pay inflation	15	13	13	41
82		Staff pay increments	3	3	3	9
83		Total Contractual Inflation	18	16	16	50
84	DOR 2122-01	One-off training to support new Hub & Spoke operating model	50	(50)	-	-
85		Total Budget Pressures	50	(50)	-	-
86	DOR-2122-NEW-13	Procurement & Contracts savings - Resources Directorate	-	(100)	(100)	(200)
87		Total Efficiency Savings	-	(100)	(100)	(200)
88			-	-	-	-
89		Total Invest to Save	-	-	-	-
90			-	-	-	-
91		Total Income, Fees and Charges	-	-	-	-
92		Total	68	(134)	(84)	(150)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Financial Services</u>				
93		Pay inflation	78	76	76	230
94		Staff pay increments	24	24	24	72
95		Contract Inflation for Systems	10	10	-	20
96		Total Contractual Inflation	112	110	100	322
97			-	-	-	-
98		Total Budget Pressures	-	-	-	-
99	DOR-2021-07	Efficiencies from procuring new finance system	-	(112)	(212)	(324)
100		Realignment of Revenues and Benefits Transformation Target (CSS11-C/RB1/CSS01-B)	(25)	-	-	(25)
101	DOR-2122-NEW-14	Finance workforce review	-	(50)	-	(50)
102		Total Efficiency Savings	(25)	(162)	(212)	(399)
103			-	-	-	-
104		Total Invest to Save	-	-	-	-
			-	-	-	-
105		Total Income, Fees and Charges	-	-	-	-
106		Total	87	(52)	(112)	(77)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Legal & Democratic Services</u>				
107		Pay inflation	83	85	93	261
108		Staff pay increments	34	50	55	139
109		Total Contractual Inflation	117	135	148	400
110	DOR-2021-15	Flexible Retirement	-	(57)	-	(57)
111		Ward Boundary Review - additional two Councillors	16	-	-	16
112		Total Budget Pressures	16	(57)	-	(41)
113		Income generation from charging for services (CSS-L&D2)	(2)	-	-	(2)
114	DOR-2122-NEW-15	Procurement of Case Management system	(45)	(45)	-	(90)
115		Total Efficiency Savings	(47)	(45)	-	(92)
116			-	-	-	-
117		Total Invest to Save	-	-	-	-
118			-	-	-	-
119		Total Income, Fees and Charges	-	-	-	-
120		Total	86	33	148	267

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>IT & Digital Services</u>				
121		Pay inflation	17	18	33	68
122		Staff pay increments	6	6	12	24
123	DOR-2021-18	Contract Inflation	100	100	-	200
124		Total Contractual Inflation	123	124	45	292
125	DOR-2122-02	Reprocurement of Council's principle Information & Communication Technology Support and Maintenance contract	1,099	(325)	5	779
126	DOR-2122-03	Insurance against cyber attack on the Council's ICT systems	50	-	-	50
127		Total Budget Pressures	1,149	(325)	5	829
128	CSS-IT2	Savings arising from reprocured ICT support and maintenance contract	(275)	(125)	-	(400)
129		Total Efficiency Savings	(275)	(125)	-	(400)
130			-	-	-	-
131		Total Invest to Save	-	-	-	-
132			-	-	-	-
133		Total Income, Fees and Charges	-	-	-	-
134		Total	997	(326)	50	721
135		Directorate Total (Directorate of Resources)	777	(510)	(113)	154

Chief Executive

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total All Years £'000
			2021/22 £'000	2022/23 £'000	2023/24 £'000	
		<u>Chief Executive</u>				
136		Pay inflation	17	17	17	51
137		Staff pay increments	8	8	8	24
138		Total Contractual Inflation	25	25	25	75
139			-	-	-	-
140		Total Budget Pressures	-	-	-	-
141			-	-	-	-
142		Total Efficiency Savings	-	-	-	-
143			-	-	-	-
144		Total Invest to Save	-	-	-	-
145			-	-	-	-
146		Total Income, Fees and Charges	-	-	-	-
147		Total	25	25	25	75

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Communications</u>				
148		Pay inflation	10	10	10	30
149		Staff pay Staff pay increments	4	-	4	8
150		Total Contractual Inflation	14	10	14	38
151	CEX-2021-01	Communications saving - staff survey, publications and supporting transformation	(35)	-	-	(35)
152	CEX-2021-02	Resident Engagement	-	(75)	-	(75)
153		Total Budget Pressures	(35)	(75)	-	(110)
154			-	-	-	-
155		Total Efficiency Savings	-	-	-	-
156			-	-	-	-
157		Total Invest to Save	-	-	-	-
158			-	-	-	-
159		Total Income, Fees and Charges	-	-	-	-
160		Total	(21)	(65)	14	(72)
161		Directorate Total (Chief Executive)	4	(40)	39	3

Appendix 3d

Detailed Interim General Fund Budget Changes 2021/22-2023/24 - Corporate

Overall Summary		Contract Inflation	Budget Pressures	Efficiency Savings	Invest to Save	Income, Fees and Charges	Total
		£'000	£'000	£'000	£'000	£'000	£'000
1	<u>Service</u>						
	Corporate	-	-	(865)	-	-	(865)
2	Corporate Total	-	-	(865)	-	-	(865)

Summary of MTFs Position		Total Movement Per Year			Total
		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
3	<u>Service Pressures</u>				
	Corporate	-	-	-	-
4	Directorate Total	-	-	-	-
		Total Movement Per Year			Total
		2021/22	2022/23	2023/24	All Years
		£'000	£'000	£'000	£'000
5	<u>Service Savings</u>				
	Corporate	(865)	-	-	(865)
6	Corporate Total	(865)	-	-	(865)
7	Corporate Total	(865)	-	-	(865)

Schedule of Detailed Budget Change Proposals

Line	Bid Reference	Service	Total Movement Per Year			Total
			2021/22 £'000	2022/23 £'000	2023/24 £'000	All Years £'000
		<u>Corporate</u>				
8			-	-	-	-
9		Total Contractual Inflation	-	-	-	-
10			-	-	-	-
11		Total Budget Pressures	-	-	-	-
12	COR-2122-NEW-01	Corporate Contractual Savings	(326)	-	-	(326)
13	COR-2122-NEW-02	Reducing mileage expenses through increased use of alternatives e.g. online meetings	(77)	-	-	(77)
14	DEGNS-2122-20	Appropriation of Land & Buildings to the HRA	(462)	-	-	(462)
15		Total Efficiency Savings	(865)	-	-	(865)
16			-	-	-	-
17		Total Invest to Save	-	-	-	-
18			-	-	-	-
19		Total Income, Fees and Charges	-	-	-	-
20		Total	(865)	-	-	(865)
21		Corporate Total	(865)	-	-	(865)