

# MONTHLY FINANCIAL REPORT

## End of June 2021

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**Total General Fund - Period 3**

Latest Revenue Position and Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<b>Objective Analysis</b>						
Adults Care and Health Services	9,487	7,498	(1,989)	37,947	41,638	3,691
Economic Growth & Neighbourhood Services	4,623	7,934	3,311	18,492	21,656	3,164
Resources	4,084	8,111	4,027	16,336	16,508	172
Chief Executive	387	445	57	1,549	1,509	(40)
Children's Services retained by the Council	181	181	-	724	724	-
Children's Services delivered by BfFC *	11,848	23,696	11,848	47,392	47,392	-
<b>TOTAL SERVICE BUDGETS</b>	<b>30,610</b>	<b>47,865</b>	<b>17,255</b>	<b>122,440</b>	<b>129,427</b>	<b>6,987</b>
Capital Financing Costs	3,874	381	(3,492)	15,495	17,047	1,552
Contingency	961	-	(961)	3,844	-	(3,844)
Other Corporate Budgets	1,097	(8,514)	(9,611)	4,387	3,111	(1,276)
<b>TOTAL INCL CORPORATE</b>	<b>36,542</b>	<b>39,732</b>	<b>3,190</b>	<b>146,166</b>	<b>149,585</b>	<b>3,419</b>
<b>Funding:</b>						
Council Tax Income	(24,805)	-	24,805	(99,220)	(99,220)	-
NNDR Local Share	(8,024)	-	8,024	(32,095)	(32,095)	-
New Homes Bonus	(527)	(527)	0	(2,108)	(2,108)	-
Section 31 Grant	(887)	-	887	(3,549)	(3,549)	-
Revenue Support Grant	(510)	-	510	(2,040)	(2,040)	-
Other Government Grants	(1,685)	(22,019)	(20,334)	(6,739)	(6,739)	-
One-off Collection Fund Surplus	(104)	-	104	(415)	(415)	-
<b>TOTAL FUNDING</b>	<b>(36,542)</b>	<b>(22,545)</b>	<b>13,996</b>	<b>(146,166)</b>	<b>(146,166)</b>	<b>-</b>
<b>NET CONTROLLABLE COST</b>	<b>0</b>	<b>17,186</b>	<b>17,186</b>	<b>0</b>	<b>3,419</b>	<b>3,419</b>
<b>Subjective Analysis</b>						
Employee Costs	18,281	18,266	(15)	73,125	73,182	57
Premises Costs	4,000	2,732	(1,269)	16,002	15,949	(53)
Transport-Related Costs	588	419	(169)	2,352	2,421	69
Supplies and Services	12,779	(8,931)	(21,710)	51,117	47,845	(3,272)
Contracted Costs	52,117	44,980	(7,137)	208,466	211,161	2,695
Transfer Payments	4,538	1,024	(3,514)	18,153	18,152	(0)
<b>CONTROLLABLE COST</b>	<b>92,303</b>	<b>58,490</b>	<b>(33,814)</b>	<b>369,214</b>	<b>368,710</b>	<b>(504)</b>
Fees & Charges	(6,226)	(1,000)	5,226	(24,905)	(25,107)	(203)
Traded Services Income	(14,297)	(36,801)	(22,504)	(57,187)	(52,895)	4,292
Grants & Contributions	(71,781)	(56,129)	15,652	(287,122)	(287,289)	(167)
<b>CONTROLLABLE INCOME</b>	<b>(92,303)</b>	<b>(93,930)</b>	<b>(1,627)</b>	<b>(369,214)</b>	<b>(365,291)</b>	<b>3,923</b>
<b>NET CONTROLLABLE COST</b>	<b>0</b>	<b>(35,440)</b>	<b>(35,440)</b>	<b>-</b>	<b>3,419</b>	<b>3,419</b>

**Adult Care and Health Services [DACHS] - Period 3**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Commissioning & Improvement	219	196	(23)	877	877	0
Adult Services Operations	8,880	7,845	(1,035)	35,520	39,118	3,598
Public Health	(75)	(2,592)	(2,517)	(300)	(300)	-
Preventative Services	156	329	173	623	623	(0)
Directorate & Other	307	1,722	1,415	1,227	1,320	93
Suspense	-	(2)	(2)	-	-	-
Inactive Codes	-	1	1	-	-	-
<b>NET TOTAL COST</b>	<b>9,487</b>	<b>7,498</b>	<b>(1,989)</b>	<b>37,947</b>	<b>41,638</b>	<b>3,691</b>

Subjective Analysis

Employee Costs	3,163	3,900	736	12,653	12,798	145
Premises Costs	70	66	(4)	278	278	(0)
Transport-Related Costs	15	15	(1)	62	62	0
Supplies and Services	1,897	812	(1,085)	7,588	7,509	(79)
Contracted Costs	11,296	11,364	69	45,183	47,858	2,675
Transfer Payments	260	0	(260)	1,040	1,040	(0)
<b>TOTAL EXPENDITURE</b>	<b>16,701</b>	<b>16,156</b>	<b>(545)</b>	<b>66,804</b>	<b>69,545</b>	<b>2,741</b>
Fees & Charges	(81)	(2)	79	(325)	(243)	82
Traded Services Income	(2,183)	(1,966)	217	(8,732)	(7,864)	868
Grants & Contributions	(4,950)	(6,691)	(1,740)	(19,800)	(19,800)	0
<b>TOTAL INCOME</b>	<b>(7,214)</b>	<b>(8,658)</b>	<b>(1,444)</b>	<b>(28,857)</b>	<b>(27,907)</b>	<b>950</b>
<b>NET TOTAL COST</b>	<b>9,487</b>	<b>7,498</b>	<b>(1,989)</b>	<b>37,947</b>	<b>41,638</b>	<b>3,691</b>

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

**Economic Growth and Neighbourhood Services [DEGNS] - Period 3**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Transportation	183	1,974	1,791	730	2,739	2,009
Planning & Regulatory Services	600	392	(208)	2,401	3,595	1,194
Housing and Neighbourhood Services	364	313	(52)	1,457	1,457	0
Cultural Services	1,271	836	(435)	5,082	5,167	85
Environmental and Commercial Services	3,391	3,552	161	13,564	13,242	(322)
Regeneration and Assets	(1,383)	656	2,039	(5,533)	(5,293)	240
DEGNS Overhead Accounts	198	214	17	790	748	(42)
Suspense	-	(2)	(2)	-	-	-
Inactive Codes	-	-	-	-	-	-
<b>NET TOTAL COST</b>	<b>4,623</b>	<b>7,934</b>	<b>3,311</b>	<b>18,492</b>	<b>21,656</b>	<b>3,164</b>

Subjective Analysis

Employee Costs	9,607	8,726	(881)	38,426	38,079	(347)
Premises Costs	3,612	2,617	(994)	14,447	14,394	(53)
Transport-Related Costs	564	393	(171)	2,257	2,326	69
Supplies and Services	6,399	7,754	1,355	25,598	26,239	641
Contracted Costs	2,595	1,547	(1,048)	10,381	10,401	20
Transfer Payments	(488)	(21)	467	(1,953)	(1,953)	(0)
<b>TOTAL EXPENDITURE</b>	<b>22,289</b>	<b>21,017</b>	<b>(1,272)</b>	<b>89,156</b>	<b>89,486</b>	<b>330</b>
Fees & Charges	(4,931)	(1,023)	3,908	(19,724)	(20,119)	(395)
Traded Services Income	(10,444)	(8,613)	1,830	(41,775)	(38,372)	3,403
Grants & Contributions	(2,291)	(3,446)	(1,155)	(9,166)	(9,340)	(174)
<b>TOTAL INCOME</b>	<b>(17,666)</b>	<b>(13,083)</b>	<b>4,584</b>	<b>(70,664)</b>	<b>(67,831)</b>	<b>2,834</b>
<b>NET TOTAL COST</b>	<b>4,623</b>	<b>7,934</b>	<b>3,311</b>	<b>18,492</b>	<b>21,656</b>	<b>3,164</b>

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

**Resources [DoR] - Period 3**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Resources Management	4	1	(3)	15	15	-
Customer Services	409	758	350	1,635	1,635	-
HR & Organisational Development	418	757	339	1,672	1,844	172
Audit & Insurance	352	1,061	709	1,408	1,408	-
Procurement Services	139	130	(10)	557	557	-
Financial Services	717	1,001	284	2,867	2,867	-
Legal & Democratic	606	2,382	1,776	2,423	2,423	-
IT Services	1,440	2,020	580	5,760	5,760	-
Suspense	-	(0)	(0)	-	-	-
Inactive codes	-	0	0	-	-	-
<b>NET TOTAL COST</b>	<b>4,084</b>	<b>8,111</b>	<b>4,027</b>	<b>16,336</b>	<b>16,508</b>	<b>172</b>

Subjective Analysis

Employee Costs	4,678	5,220	542	18,714	18,744	30
Premises Costs	90	38	(52)	361	361	-
Transport-Related Costs	8	7	(1)	33	33	-
Supplies and Services	1,536	2,602	1,066	6,145	6,155	10
Contracted Costs	1,619	1,280	(339)	6,476	6,476	-
Transfer Payments	303	955	651	1,214	1,214	-
<b>TOTAL EXPENDITURE</b>	<b>8,235</b>	<b>10,102</b>	<b>1,867</b>	<b>32,942</b>	<b>32,982</b>	<b>40</b>
Fees & Charges	(526)	24	551	(2,104)	(1,994)	110
Traded Services Income	(1,273)	(856)	417	(5,091)	(5,069)	22
Grants & Contributions	(2,353)	(1,160)	1,192	(9,411)	(9,411)	-
<b>TOTAL INCOME</b>	<b>(4,151)</b>	<b>(1,992)</b>	<b>2,160</b>	<b>(16,605)</b>	<b>(16,473)</b>	<b>132</b>
<b>NET TOTAL COST</b>	<b>4,084</b>	<b>8,111</b>	<b>4,027</b>	<b>16,336</b>	<b>16,508</b>	<b>172</b>

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

**Chief Executive [CEX] - Period 3**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Chief Executive	213	271	58	853	813	(40)
Communications	174	174	(1)	696	696	-
<b>NET TOTAL COST</b>	<b>387</b>	<b>445</b>	<b>57</b>	<b>1,549</b>	<b>1,509</b>	<b>(40)</b>

Subjective Analysis

Employee Costs	357	420	63	1,429	1,389	(40)
Premises Costs	-	-	-	-	-	-
Transport-Related Costs	-	5	5	-	-	-
Supplies and Services	51	68	17	203	203	-
Contracted Costs	-	-	-	-	-	-
Transfer Payments	2	-	(2)	7	7	-
<b>TOTAL EXPENDITURE</b>	<b>410</b>	<b>493</b>	<b>83</b>	<b>1,639</b>	<b>1,599</b>	<b>(40)</b>
Fees & Charges	-	-	-	-	-	-
Traded Services Income	(9)	(0)	9	(35)	(35)	-
Grants & Contributions	(14)	(48)	(34)	(55)	(55)	-
<b>TOTAL INCOME</b>	<b>(22)</b>	<b>(48)</b>	<b>(26)</b>	<b>(90)</b>	<b>(90)</b>	<b>-</b>
<b>NET TOTAL COST</b>	<b>387</b>	<b>445</b>	<b>57</b>	<b>1,549</b>	<b>1,509</b>	<b>(40)</b>

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

# GENERAL FUND REVENUE FORECASTS AND SAVINGS TRENDS

## General Fund Revenue Forecasts and Weighted Risks

DACHS	DEGNS	DOR	Chief Exec	Children's Retained	BFfC	CORP	Total
(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)

### Forecast Outturn

Period 2	4,180	5,553	22	(40)	-	-	(5,222)	4,493
Period 3	3,691	3,164	172	(40)	-	-	(3,568)	3,419
Period 4								
Period 5								
Period 6								
Period 7								
Period 8								
Period 9								
Period 10								
Period 11								
Per 3 Change	(489)	(2,389)	150	-	-	-	1,654	(1,074)

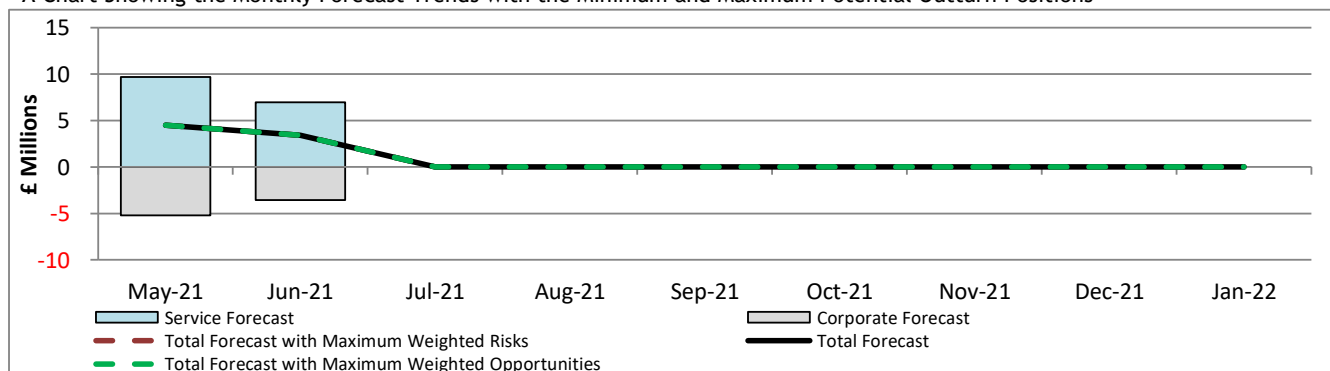
### Weighted Risks

Period 2	-	-	-	-	-	-	-	-
Period 3	-	-	-	-	-	-	-	-
Period 4								
Period 5								
Period 6								
Period 7								
Period 8								
Period 9								
Period 10								
Period 11								
Per 3 Change	-	-	-	-	-	-	-	-

### Weighted Opportunities

Period 2	-	-	-	-	-	-	-	-
Period 3	-	-	-	-	-	-	-	-
Period 4								
Period 5								
Period 6								
Period 7								
Period 8								
Period 9								
Period 10								
Period 11								
Per 3 Change	-	-	-	-	-	-	-	-

A Chart Showing the Monthly Forecast Trends with the Minimum and Maximum Potential Outturn Positions



# GENERAL FUND REVENUE FORECASTS AND SAVINGS TRENDS

## GENERAL FUND SAVINGS TRACKER

DACHS	DEGNS	DOR	CORPORATE	BFFC	TOTAL
(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)

### Period 2

Red	2,971	664	22	-	-	3,657
Amber	1,595	714	-	326	-	2,635
Green	971	5,910	1,043	77	5,118	13,119
Blue	-	335	-	462	-	797
<b>Total</b>	<b>5,537</b>	<b>7,623</b>	<b>1,065</b>	<b>865</b>	<b>5,118</b>	<b>20,208</b>

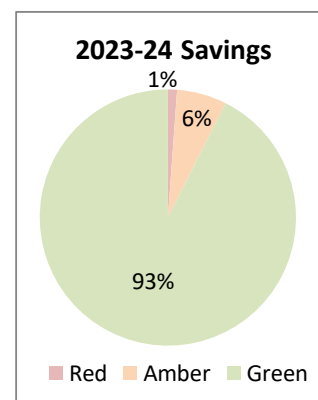
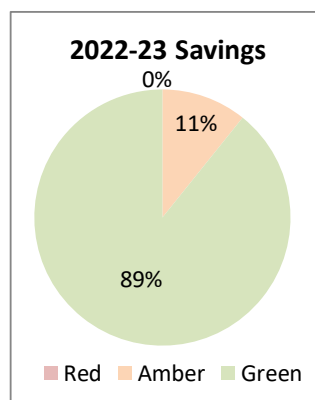
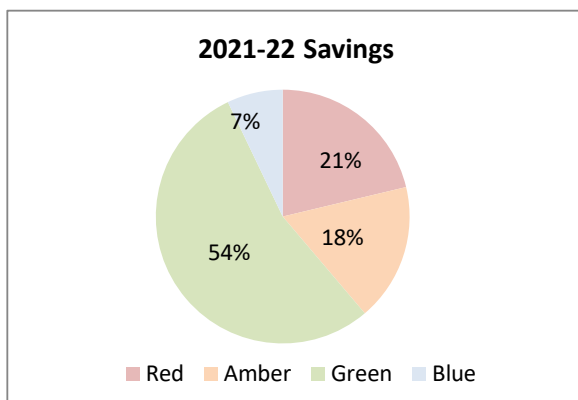
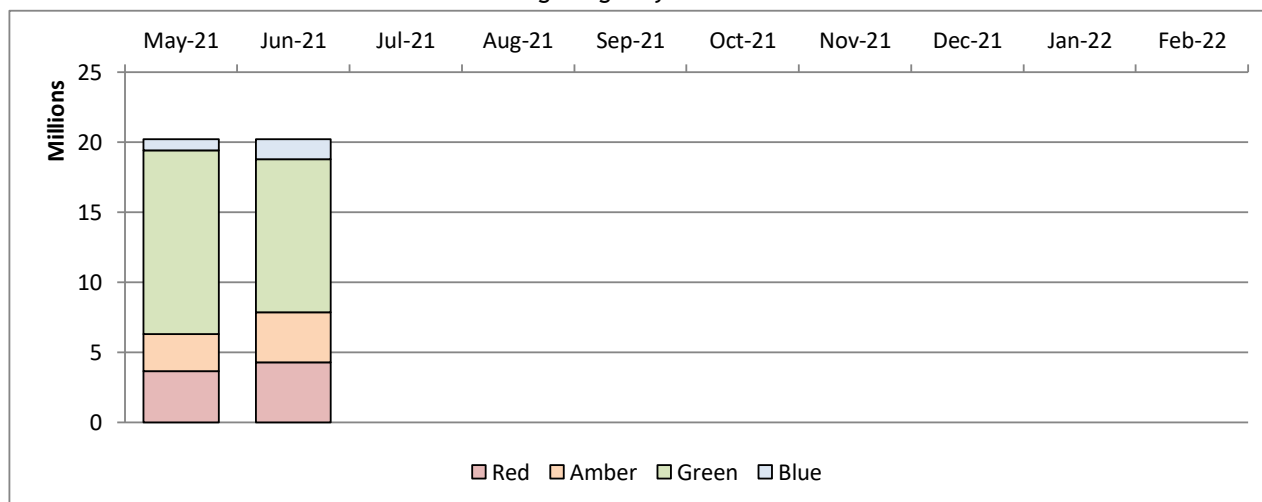
### Period 3

Red	2,971	1,304	22	-	-	4,297
Amber	1,595	1,622	-	326	-	3,543
Green	971	3,722	1,043	77	5,118	10,931
Blue	-	975	-	462	-	1,437
<b>Total</b>	<b>5,537</b>	<b>7,623</b>	<b>1,065</b>	<b>865</b>	<b>5,118</b>	<b>20,208</b>

### Period 3 Change

Red	-	640	-	-	-	640
Amber	-	908	-	-	-	908
Green	-	(2,188)	-	-	-	(2,188)
Blue	-	640	-	-	-	640
<b>Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The below bar chart shows the rated 21-22 Savings target by "RAGB".





**Housing Revenue Account [HRA] - Period 3**

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Dwelling Rents	(9,082)	(8,499)	583	(36,327)	(36,327)	-
Service Charges	(239)	(205)	33	(955)	(955)	-
PFI Credit	(999)	-	999	(3,997)	(3,997)	-
Other Income	(87)	(23)	64	(346)	(346)	-
Interest on Balances	(33)	-	33	(133)	(133)	-
<b>TOTAL INCOME</b>	<b>(10,440)</b>	<b>(8,727)</b>	<b>1,712</b>	<b>(41,758)</b>	<b>(41,758)</b>	<b>-</b>
Management & Supervision	2,163	589	(1,574)	8,650	8,650	-
Special Services	773	349	(423)	3,090	3,090	-
Provision for Bad Debts	232	-	(232)	929	929	-
Responsive Repairs	603	206	(397)	2,413	2,571	158
Planned Maintenance	762	368	(394)	3,049	3,049	-
Major Repairs/Depreciation	2,678	428	(2,250)	10,710	10,710	-
Debt Costs	1,872	-	(1,872)	7,488	7,488	-
PFI Costs	1,830	1,143	(687)	7,318	6,827	(491)
<b>TOTAL EXPENDITURE</b>	<b>10,912</b>	<b>3,082</b>	<b>(7,829)</b>	<b>43,647</b>	<b>43,314</b>	<b>(333)</b>
Movement to/(from) Reserve	(472)	-	472	(1,889)	(1,556)	333
<b>NET TOTAL COST</b>	<b>-</b>	<b>(5,645)</b>	<b>(5,645)</b>	<b>-</b>	<b>-</b>	<b>-</b>

Subjective Analysis

Employee Costs	1,051	892	(160)	4,204	4,204	-
Premises Costs	4,456	1,088	(3,368)	17,825	17,983	158
Transport-Related Costs	8	2	(7)	34	34	-
Supplies and Services	359	38	(321)	1,436	1,436	-
Contracted Costs	1,843	1,143	(700)	7,371	6,880	(491)
Transfer Payments	3,194	-	(3,194)	12,777	12,777	-
<b>TOTAL EXPENDITURE</b>	<b>10,912</b>	<b>3,162</b>	<b>(7,750)</b>	<b>43,647</b>	<b>43,314</b>	<b>(333)</b>
Fees & Charges	0	-	(0)	0	0	0
Traded Services Income	(9,440)	(8,807)	634	(37,761)	(37,761)	-
Grants & Contributions	(999)	-	999	(3,997)	(3,997)	-
<b>TOTAL INCOME</b>	<b>(10,440)</b>	<b>(8,807)</b>	<b>1,633</b>	<b>(41,758)</b>	<b>(41,758)</b>	<b>0</b>
Movement to/(from) Reserve	(472)	-	472	(1,889)	(1,556)	333
<b>NET TOTAL COST</b>	<b>-</b>	<b>(5,645)</b>	<b>(5,645)</b>	<b>-</b>	<b>-</b>	<b>-</b>

	2021/22	2021/22	2021/22	2021/22
Scheme Name	Original Budget £000	Revised Budget £000	Forecast Spend £000	Forecast Variance £000
<b>General Fund Capital Programme</b>				
Delivery Fund (Pump priming for Transformation projects)	1,732	2,532	2,532	-
Loan To RTL (Bus replacement programme)	5,000	5,000	5,000	-
Oracle Shopping Centre capital works	100	100	109	9
Minster Quarter	5,000	5,000	-	(5,000)
<b>Corp Total</b>	<b>11,832</b>	<b>12,632</b>	<b>7,641</b>	<b>(4,991)</b>
e-Marketplace & Equipment Renewal Portal Software	-	170	170	-
Mobile Working and Smart Device Replacement of Community Re-ablement Software	-	150	150	-
Co-located profound and multiple learning disabilities day opportunities and respite facility and sheltered housing flats	279	867	867	(0)
<b>DACHS Total</b>	<b>279</b>	<b>1,272</b>	<b>1,272</b>	<b>(0)</b>
Additional School Places - Contingency	1,170	1,428	1,428	-
SEN Provision - Avenue Centre	1,500	1,617	1,617	-
Asset Management	286	566	566	-
Children in care Emergency Provision	-	35	35	-
Civitas- Synthetic Sports Pitch	10	28	28	-
Crescent Road Playing Field Improvements	314	316	316	-
Critical Reactive Contingency: Health and safety (Schools)	500	954	954	-
Fabric Condition Programme	2,000	2,000	2,500	500
Green Park Primary School	-	459	-	(459)
Heating and Electrical Programme - Manor Pry Power	144	146	146	-
Heating and Electrical Renewal Programme	1,000	1,671	1,671	-
Initial Viability work for the Free School at Richfield Avenue	80	141	80	(61)
Low Carbon Skills Fund - Bid Development	-	5	5	-
Low Carbon Skills Fund - Schools Estate Project Delivery	-	24	24	-
Katesgrove Primary Trooper Potts Building	100	119	119	-
Meadway Early Years Building Renovation	600	756	756	-
Modular Buildings Review	500	500	500	-
New ESFA funded schools - Phoenix College	6,752	5,943	6,023	80
New ESFA funded schools - St Michaels	-	274	274	-

	2021/22	2021/22	2021/22	2021/22
Scheme Name	Original Budget £000	Revised Budget £000	Forecast Spend £000	Forecast Variance £000
Pincroft-Children who have complex health, physical,sensory,disabulities & challenging behaviour	-	150	150	-
Dee Park Regeneration - Housing Infrastructure Fund (school)	4,100	3,852	3,852	-
Public Sector Decarbonisation Funds - School Estate Double Glazing Programme	-	1,293	1,293	-
SCD Units	473	473	473	-
School Estate Solar PV Programme	-	560	560	-
Schools - Fire Risk Assessed remedial Works	200	482	482	-
SEN early years at 1 Dunsfold	600	600	-	(600)
SEN Norcot	100	100	100	-
Thameside SEN Expansion	100	110	110	-
The Heights Temporary School	370	367	367	-
<b>DCEEHS Total</b>	<b>20,899</b>	<b>24,969</b>	<b>24,429</b>	<b>(540)</b>
Abbey Quarter restoration works	99	351	351	-
Accommodation Review - Phase 2A & B	100	133	133	-
Accommodation Review - Phase 2C (19 Bennet Road)	98	1,701	1,701	-
Active Travel Tranche 2	1,179	1,135	567	(567)
Additional Storage Capacity at Mortuary	-	15	15	-
Air Quality Monitoring	15	16	16	0
BFFC Accommodation Review	150	150	150	-
Annual Bridges and Cariage Way Works programme & Highway Infrastructure Works	5,592	5,854	5,854	-
Essential Bridge Works	-	200	200	-
Car Park Investment Programme (inc P&D, Red Routes & Equipment)	326	477	477	-
Cattle Market Car Park	-	523	523	-
CCTV	-	11	11	-
Central Library - Reconfiguration/Refurbishment Feasibility	920	970	20	(950)
Central Pool Regeneration	-	373	-	(373)
Chestnut Walk Improvements	-	35	35	0
Christchurch Meadows Paddling Pool	-	35	5	(30)
CIL Local Funds - Community	-	52	26	(26)
CIL Local Funds - Heritage and Culture	-	115	58	(58)
CIL Local Funds - Leisure and Play	-	213	107	(107)
CIL Local Funds - Transport	-	227	227	(0)
CIL Local Funds -Neighbourhood Allocation	-	477	477	-
Corporate Office Essential Works	300	350	350	-
Defra Air Quality Grant - Bus Retrofit	150	388	71	(317)

	2021/22	2021/22	2021/22	2021/22
Scheme Name	Original Budget £000	Revised Budget £000	Forecast Spend £000	Forecast Variance £000
Defra Air Quality Grant - Go Electric Reading	17	30	12	(18)
Transport Demand Management Scheme - Feasibility Work	50	50	50	-
Development of facilities at Prospect Park/Play	-	546	546	-
Digitised TRO's	300	300	300	-
Disabled Facilities Grants (Private Sector)	1,055	1,285	1,285	(0)
Eastern Area Access Works	140	199	199	-
Electric Vehicle Charging Points	50	250	250	-
Purchase of food waste and smaller residual waste bins	189	366	366	-
Foster Carer Extensions	130	200	200	-
Green Homes Scheme - GF element	495	495	495	-
Construction of Green Park Station	2,169	8,197	11,000	2,803
Grounds Maintenance Workshop Equipment	-	3	3	-
High Street Heritage Action Zone	-	1,185	1,185	-
Invest in Corporate buildings/Health & safety works	1,000	1,185	1,185	-
Invest to save energy savings - Street lighting	847	1,371	775	(596)
Leisure Centre Procurement	21,277	21,539	21,539	-
Local Traffic Management and Road Safety Schemes	150	458	458	-
Local Transport Plan Development	400	796	796	-
National Cycle Network Route 422	-	157	100	(57)
New Kit/Vehicles for Commercial Services Dvlpt	-	97	97	-
New Vehicle for Highways & Drainage Commercial Service	71	71	71	-
Oxford Rd Community Centre	147	147	-	(147)
Oxford Road Corridor Works	-	298	298	-
Playground equipment and Refreshment: Boroughwide	394	619	619	-
Private Sector Renewals	300	412	412	0
Provision of Gypsy & Traveller Accommodation	50	6	50	44
Pumping Station Upgrade Scheme (new)	-	250	250	-
re3 extending range of recyclables	84	94	94	(0)
Reading Football Club Social Inclusion Unit to SRLC	1,534	1,534	-	(1,534)
Reading Town Centre Design Framework	43	86	86	-
Reading West Station	2,039	3,493	3,493	0
Regeneration Projects	250	250	250	-
Renewable Energy	2,073	2,073	606	(1,467)

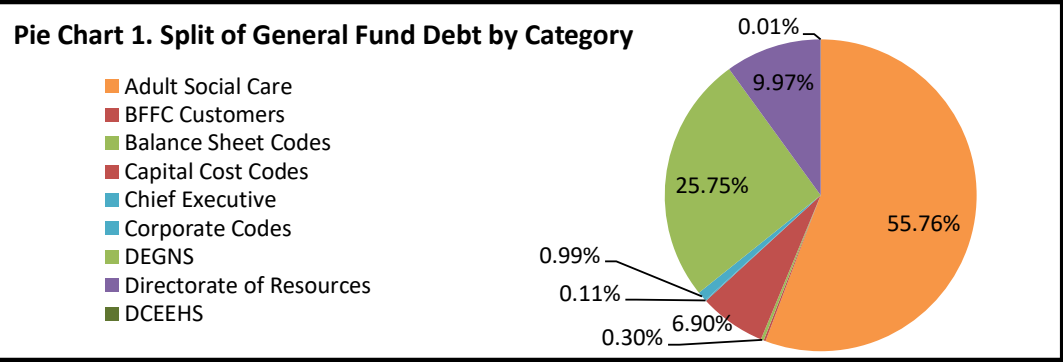
	2021/22	2021/22	2021/22	2021/22
Scheme Name	Original Budget £000	Revised Budget £000	Forecast Spend £000	Forecast Variance £000
Replacement Vehicles	2,931	2,553	942	(1,611)
Rogue Landlord Enforcement	-	75	75	-
S106 individual schemes list	-	334	334	-
Salix Decarbonisation Fund	416	800	861	61
Small Leisure Schemes	150	349	-	(349)
South Reading MRT (Phases 1 & 2)	-	400	400	-
South Reading MRT (Phases 3 & 4)	-	3,477	3,077	(400)
South Reading MRT (Phases 5 & 6)	1,750	2,000	2,000	-
The Heights Permanent Site Mitigation	268	615	615	-
Town Centre Improvements	130	450	350	(100)
Town Centre Street Trading Infrastructure	-	28	28	(0)
Town Hall Equipment	205	205	205	-
Traffic Management Schools	100	432	432	-
Tree Planting	50	30	30	-
Western Area Access Works	-	128	128	-
Harden Public Open Spaces to Prevent Incursion	25	40	40	(0)
Salix Re-Circulation Fund	300	497	363	(134)
Sun Street - Final Phase	-	76	76	(0)
Re-wilding highways, parks and open space verges	76	76	76	-
<b>DEGNS Total</b>	<b>50,584</b>	<b>74,409</b>	<b>68,475</b>	<b>(5,934)</b>
Customer Digital Experience	1,350	1,731	1,731	-
Universal Digital Systems	1,709	2,303	2,303	-
IT Future Operating Model	666	2,387	2,387	-
Re-Procurement / Reimplementation of Finance System	600	600	759	159
Cemeteries and Crematorium	34	85	85	-
Cremator Procurement	200	200	200	-
Cremator	-	103	103	-
<b>DoR Total</b>	<b>4,559</b>	<b>7,409</b>	<b>7,568</b>	<b>159</b>
<b>Grand Total</b>	<b>88,153</b>	<b>120,691</b>	<b>109,384</b>	<b>(11,306)</b>

## HRA Capital Programme

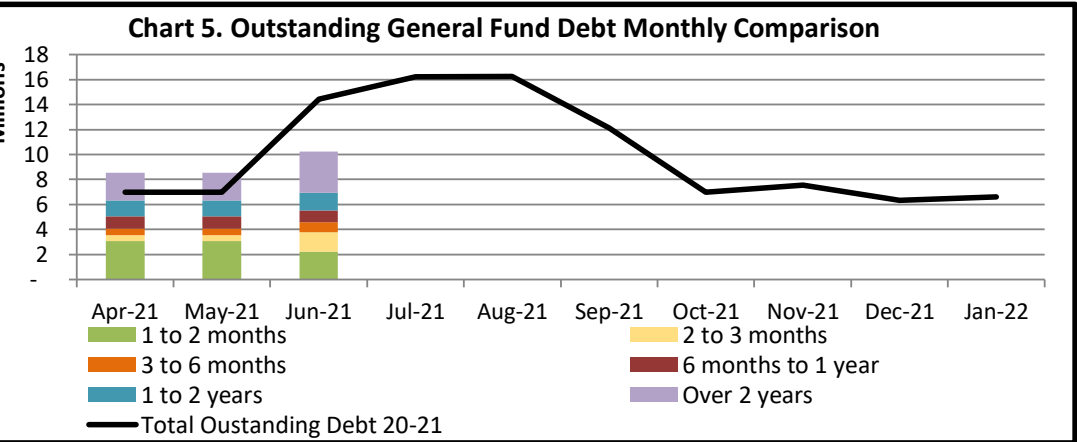
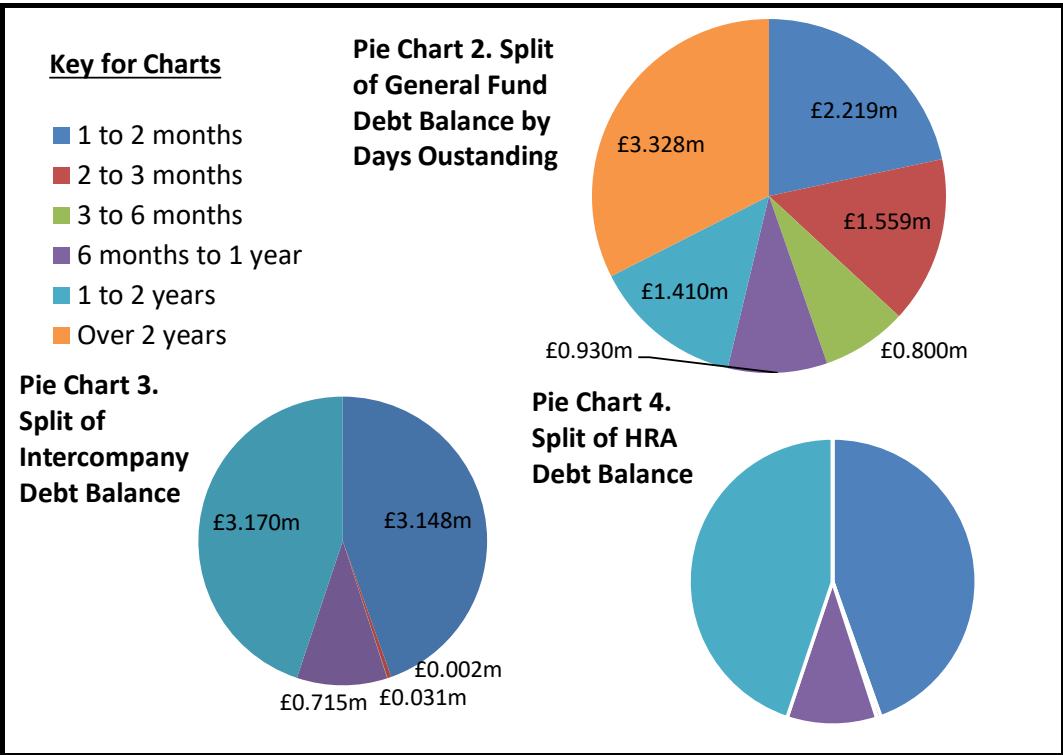
Major Repairs	9,212	10,188	8,359	(1,829)
Disabled Facilities Grants	500	512	500	(12)
Fire Safety Works	1,033	1,210	1,033	(177)
Green Homes Project - HRA element	831	831	831	-
New Build & Acquisitions - Phase 1	-	211	27	(184)
New Build & Acquisitions - Phase 2	10,682	12,619	6,463	(6,156)
New Build & Acquisitions - Phase 3	15,200	15,917	15,917	0
New Build & Acquisitions - Phase 4	-	1,400	1,400	-
Local authority new build programme for Older people and vulnerable adults	1,940	2,251	2,251	(0)
Housing Mngt System	277	355	257	(98)
<b>Grand Total</b>	<b>39,675</b>	<b>45,494</b>	<b>37,038</b>	<b>(8,456)</b>

## Debt Performance - End of June 2021

The pie chart below shows the sundry debt as at the end of Period 3 (in excess of 30 days old) to total £10.245m.



Note: Adult Social Care includes Adult Client debt and invoices relating to NHS/CCG.



## Agency and Staffing - End of June

Agency contracts with the council as at the end of Period 3.

Number of agency workers by directorate

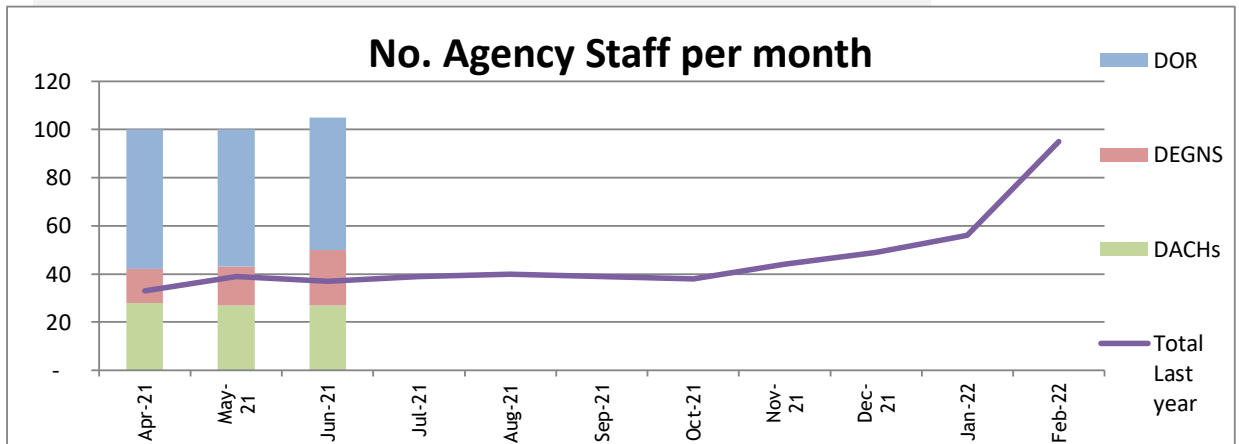
Directorate	Number of Agency Staff Period 3	Number of Agency Staff Period 2
DACHs	27	27
DEGNS	23	16
DOR	55	57
<b>Total</b>	<b>105</b>	<b>100</b>

Agency staff by post name (top 5)

Post name	No.
Testing Operative	18
Social Worker	15
Site Operative	9
Refuse Loader	8
Occupational Therapist	7

Agency spend by directorate per quarter (£000s)

Directorate	2020-21 (£000s)				2021-22 (£000s)			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
DACHs	356	344	323	405	559			
DEGNS	271	300	279	326	290			
DOR	230	315	232	398	612			
<b>Total</b>	<b>857</b>	<b>959</b>	<b>834</b>	<b>1,129</b>	<b>1,461</b>	<b>0</b>	<b>0</b>	<b>0</b>



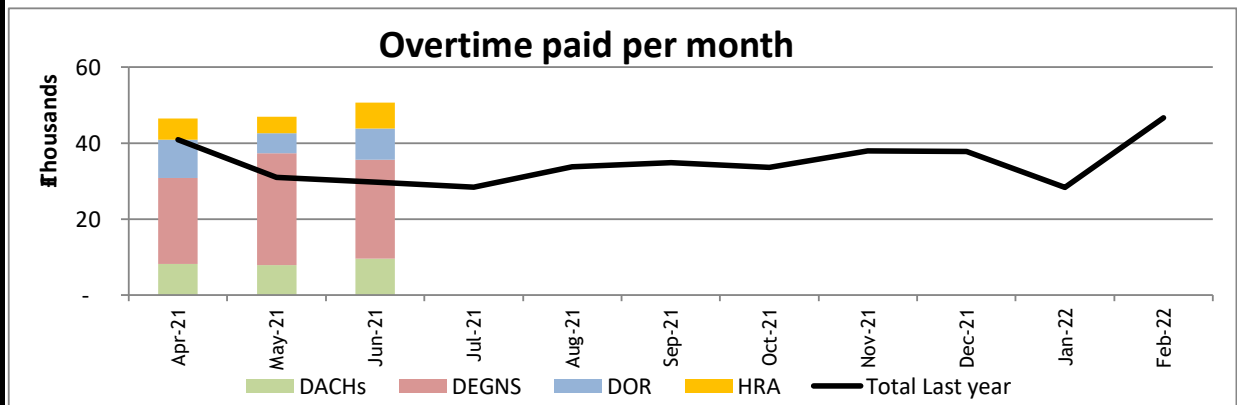
Redundancies within 2021-2022

Directorate	Redundancies Costs	No. of Redundancies
DACHs	£ -	0
DEGNS	£ -	0
DOR	£ -	0
HRA	£ -	0
<b>Total</b>	<b>£ -</b>	<b>0</b>

Overtime paid by directorate 2021-22

Directorate	June 2021 Only	Actual to Date 2021-22
DACHs	£ 9,612	£ 25,642
DEGNS	£ 26,078	£ 78,120
DOR	£ 8,163	£ 23,623
HRA	£ 6,784	£ 16,666
<b>Total</b>	<b>£ 50,637</b>	<b>£ 144,050</b>

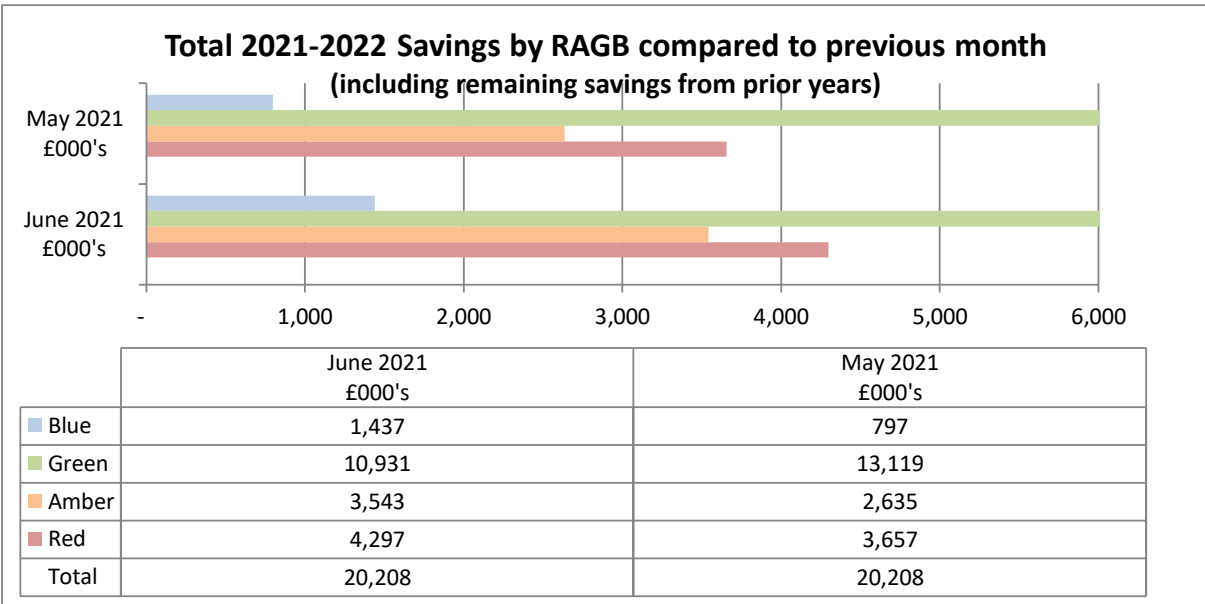
Redundancy expenditure will either be funded through the capitalisation directive if the redundancy relates to transformation or through use of the redundancy revenue reserve. Currently no redundancy charges have been reflected in the Period 3 monitoring.



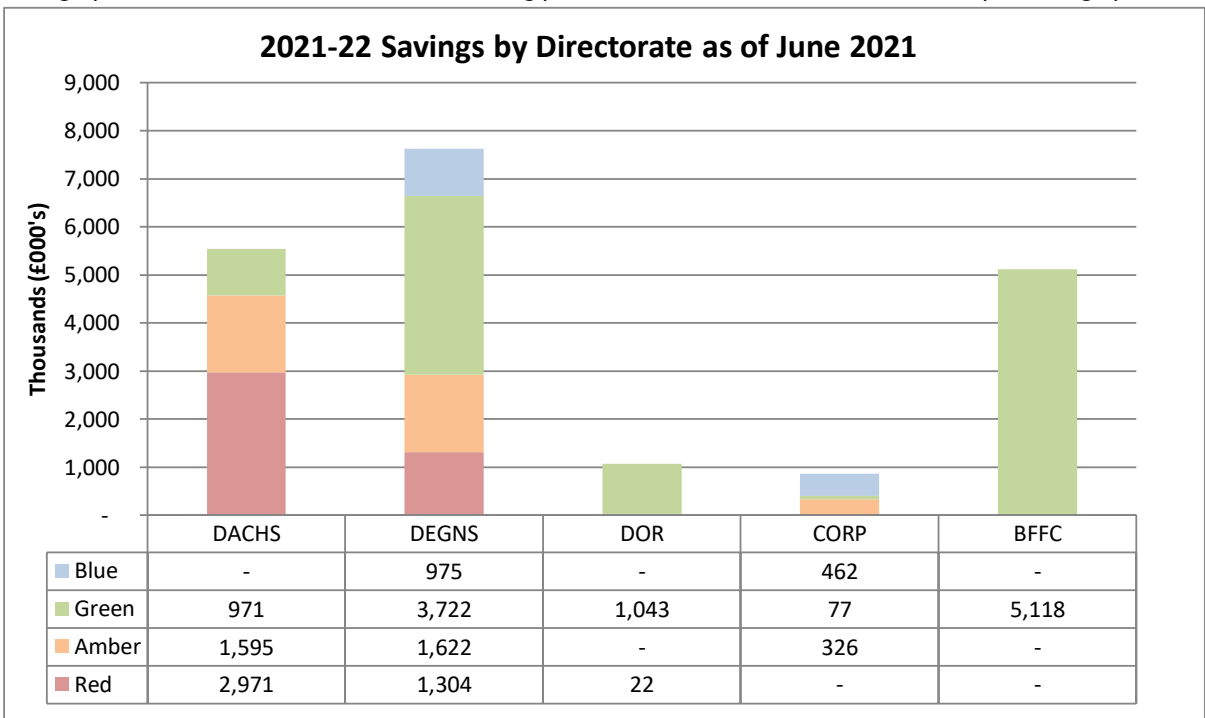
## Savings 2021-2022 - End of June 2021

	Project delayed or unachievable and needs reviewing as part of MTFS
	Project has some issues or is at risk
	Project is progressing on track
	Project has been delivered and saving/income generation has been achieved

The below graphs shows the outstanding 2021-22 and prior year savings programme. This totals £15.344m for the overall council.

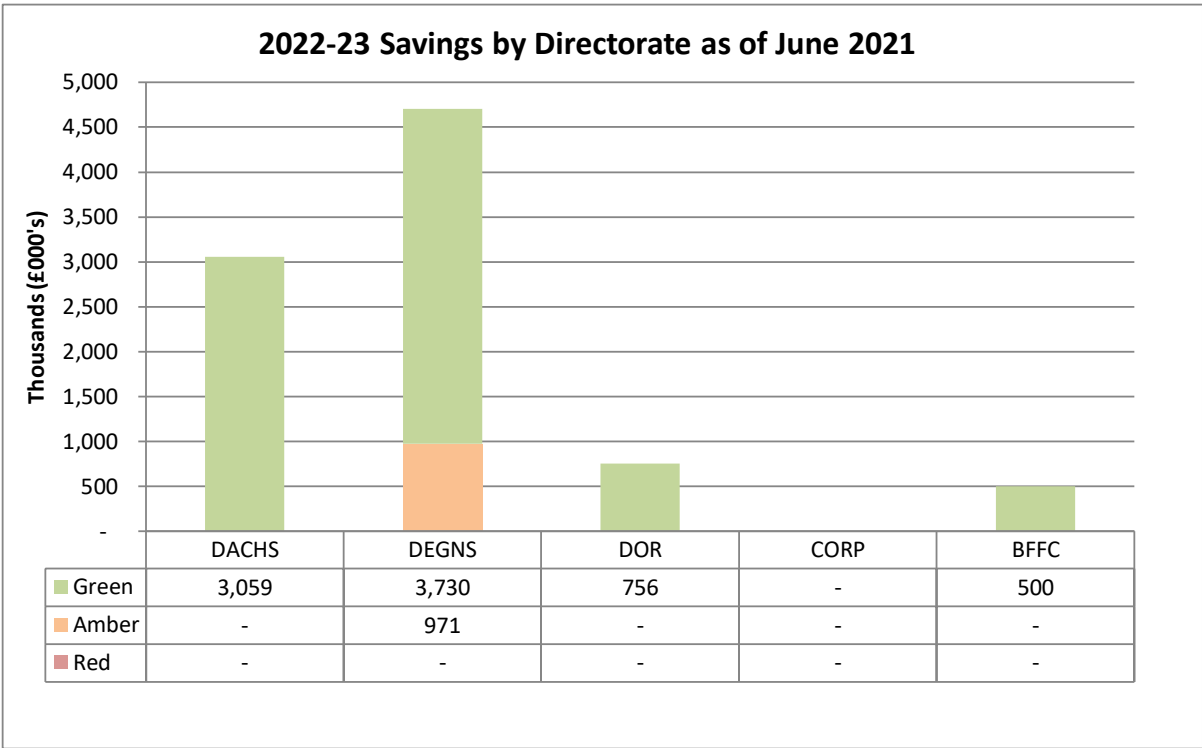


The graph below shows the 2021-22 RAGB rating per directorate as at June 2021 and the percentage per area.

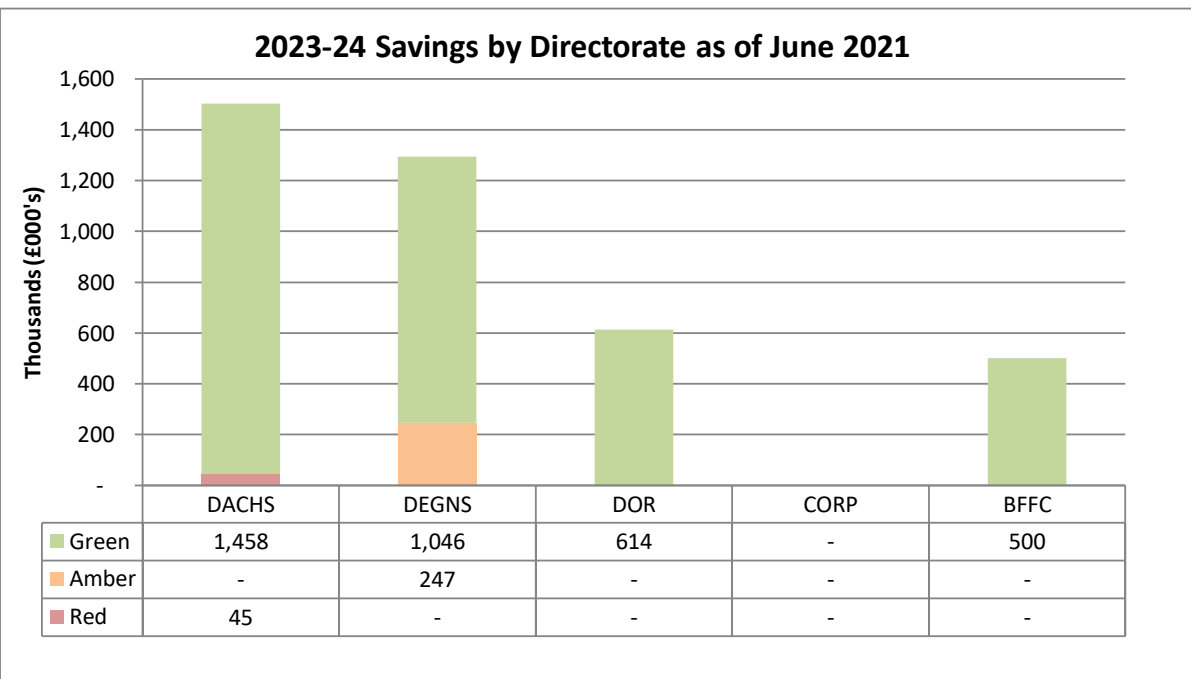




The graph below shows the 2022-23 RAGB rating per directorate as at June 2021 and the percentage per area.



The graph below shows the 2023-24 RAGB rating per directorate as at June 2021 and the percentage per area.



## List of Savings within 2021-22

Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Directorate of Adults Care and Health Services</b>					
Extension of Front Door Project; Stretch for Front Door Project	50	0	0	0	50
Reducing Adult Social Care contracts spend (Commissioning Delivery Model)	161	0	0	0	161
Mental Health and Locality Team Restructure	145	0	0	0	145
Extension of Provider Services	100	0	0	0	100
Additional Contract Reductions	179	0	0	0	179
DACHS Asset Review (incl. research on Dementia Outreach models)	200	0	0	0	200
Young people Transitions - Supporting young people into adulthood	0	333	167	0	500
Adult Social Care Day Service Review	0	0	150	0	150
Additional DACHS Staffing Efficiencies	550	0	0	0	550
TEC: Promoting the use of Assistive Technology	0	345	0	0	345
Increased usage of Direct Payments	250	0	0	0	250
Development of the Personal Assistant Market	109	0	0	0	109
Promoting Independence (Outcome Based Service Delivery)	0	0	427	0	427
Community Reablement (best practice and expansion)	250	0	0	0	250
Development of the Dementia Carers Offer	75	0	0	0	75
Income Maximisation - debt recovery	231	140	0	0	371
Increased usage of Assistive Technology and Equipment	200	0	0	0	200
Public Health Grant Reduction and Alternate Delivery Model	93	0	0	0	93
Alternative to Residential and Nursing Care for 18 to 64 Year Olds	0	94	0	0	94
Strengthening DACHS Decision Making & Supporting Practice Change	378	0	0	0	378
Review and Rightsizing of Care Packages (2021/2022)	0	683	227	0	910
<b>Total Directorate of Adults Care and Health Services</b>	<b>2,971</b>	<b>1,595</b>	<b>971</b>	<b>0</b>	<b>5,537</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Directorate of Economic Growth &amp; Neighbourhood Services</b>					
School Crossing Patrollers	0	14	0	0	14
Fundamental Service Review - Parking	0	0	75	0	75
Smart Cities - communications saving	0	0	70	0	70
Review of Enforcement Contracts	50	0	0	0	50
Increased revenue from on-street Pay and Display	0	540	0	0	540
Increased income from Parking Enforcement	0	220	0	0	220
Increased provision of Red Routes	0	50	0	0	50
Extend Residents Parking permit areas	0	0	40	0	40
Increase to park permit charges	0	0	53	0	53
Review Public Car Park provision borough wide	200	0	0	0	200
Increase off street parking charges	150	0	0	0	150
Electric Vehicle Charging	0	26	0	0	26
Increase in fees and charges	0	0	3	0	3
Mandatory HMO Licensing	0	0	0	120	120
Discretionary HMO Licensing	20	0	0	0	20
Increase in charges for pre-planning application and planning fees	0	0	0	25	25
Reforecast income Licensing income budget	0	0	0	64	64
Increase in fees and charges	0	0	0	34	34

## Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Directorate of Economic Growth & Neighbourhood Services	RED	AMBER	GREEN	BLUE	TOTAL
Reduction in professional specialist, management, enforcement and administrative resources; an increase to pre-planning application fees by 10%.	120	0	0	0	120
Town Centre Street Trading - New Pitches	0	0	30	0	30
Charge for pre-application for planning	0	0	0	25	25
Housing Property Services - income generation to General Fund	0	0	60	0	60
Housing Building Maintenance Income	0	0	31	0	31
Increase in fees and charges	0	0	4	0	4
Contribution from Public Health Grant	0	0	200	0	200
Additional Fees & Charges from Schools	0	0	0	110	110
Theatre Fees and Charges	0	0	0	50	50
In-house management restructuring of Cultural Services	0	52	0	48	100
Increase in fees and charges	0	0	0	56	56
Town Hall and Museum Additional income	0	0	0	100	100
Increase in Savings - Waste Operations	0	130	8	0	138
Food Waste and Smaller Bins	0	0	367	0	367
Fundamental Service review of Highways	0	0	100	0	100
Increase in trading through Reading Commercial Services	0	0	50	0	50
Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3	0	0	68	0	68
Fundamental Service Review - Parks and Street Cleansing	0	62	38	0	100
Increased income from traded waste services	120	0	249	0	369
Gross up budget for capital cost on recycling bins	0	0	19	0	19
Increase in fees and charges	0	0	5	0	5
Explore creation of coordinated enforcement operation across Regulatory & Transportation services	0	0	21	0	21
Review of Neighbourhood and Streetcare Services fees and charges and enforcement activity.	0	0	69	0	69
Additional income from advertising	25	0	0	0	25
Introduce a 24 hours a day, 7 days a week charge for all Town Centre Pay & Display (P&D)	0	0	25	0	25
Savings arising from the closure of Darwin Close, Hamilton Centre and more efficient use of Bennet Road	150	0	80	0	230
Increase income From Commercial Property Acquisitions	469	0	0	0	469
Review of Rents on Garages and Shops	0	0	30	0	30
Increase in fees and charges	0	0	22	0	22
Review and Restructure of Cleaning Services	0	125	0	0	125
Reductions on Training Budget	0	0	13	0	13
Digitisation Saving	0	0	69	0	69
Workforce Review [Transportation]	0	127	0	0	127
Increase parking permit charges	0	0	40	0	40
Concessionary Fares	0	0	400	0	400
Reduced expenditure/Review of expenditure budgets	0	0	0	67	67
Proposed Contract Savings - Young Persons Accommodation	0	0	70	0	70
Reduced operations at the Town Hall	0	127	0	241	368
Arts Fundraising campaign	0	20	0	0	20
Visa Verification	0	0	100	0	100
Rewilding highway verges	0	0	15	0	15
Waste Contract - Budget realignment inline with anticipated expenditure	0	0	500	0	500
Continued commercial growth of Highways service	0	0	31	0	31
In-sourcing of Highways Structures Consultancy	0	0	45	0	45
Review of office and workspace requirements	0	0	133	0	133
Energy savings in office space due to reduced occupation under Covid-19	0	0	100	0	100
Printing, Scanning & Post Efficiencies	0	80	0	0	80

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Directorate of Economic Growth &amp; Neighbourhood Services</b>					
Workforce Review [Planning & Regulatory Services]	0	49	0	0	49
Workforce Review [Housing]	0	0	70	0	70
Workforce Review [Cultural Services]	0	0	0	35	35
Workforce Review [Environmental and Commercial Services]	0	0	325	0	325
Workforce Review [Regeneration and Assets]	0	0	94	0	94
<b>Directorate of Economic Growth &amp; Neighbourhood Services</b>	<b>1,304</b>	<b>1,622</b>	<b>3,722</b>	<b>975</b>	<b>7,623</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Directorate of Resources</b>					
Customer Services savings (Call Centre/Hub)	0	0	24	0	24
New customer services model	0	0	257	0	257
Exec Recruitment	22	0	34	0	56
Review of SLA with Schools	0	0	24	0	24
Re-procurement of agency contract	0	0	100	0	100
Realignment of Revenues and Benefits Transformation Target	0	0	25	0	25
Income generation from charging for services	0	0	2	0	2
Digitisation Saving	0	0	46	0	46
Redesign of Reception Centre to reflect greater self service options	0	0	42	0	42
Additional Service Proposals for Registrar Services	0	0	30	0	30
Reduction in staffing levels for HR and OD	0	0	58	0	58
Reduction in employer contributions arising from new Agency Contract	0	0	90	0	90
Increase in Fees and Charges (Kennet Day Nursery)	0	0	10	0	10
Reduction in annual contribution to self insurance fund	0	0	235	0	235
Flexible Retirement	0	0	21	0	21
Procurement of Case Management system	0	0	45	0	45
<b>Directorate of Resources</b>	<b>22</b>	<b>0</b>	<b>1,043</b>	<b>0</b>	<b>1,065</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Corporate</b>					
Appropriation of Land & Buildings to the HRA	0	0	0	462	462
Corporate Contractual Savings	0	326	0	0	326
Reducing mileage expenses through increased use of alternatives e.g. online meetings	0	0	77	0	77
<b>Corporate</b>	<b>0</b>	<b>326</b>	<b>77</b>	<b>462</b>	<b>865</b>

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
<b>Brighter Futures For Children</b>					
BFFC Savings	0	0	5,118	0	5,118
<b>Brighter Futures For Children</b>	<b>0</b>	<b>0</b>	<b>5,118</b>	<b>0</b>	<b>5,118</b>

	RED	AMBER	GREEN	BLUE	TOTAL
<b>TOTAL of Savings with Red rated elements within 2020-2021</b>	<b>4,297</b>	<b>3,543</b>	<b>10,931</b>	<b>1,437</b>	<b>20,208</b>