

Building Berkshire Together



Update for Health & Wellbeing Board
Reading
Alison Foster
DRAFT
October 2021

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Aspirational

Resourceful

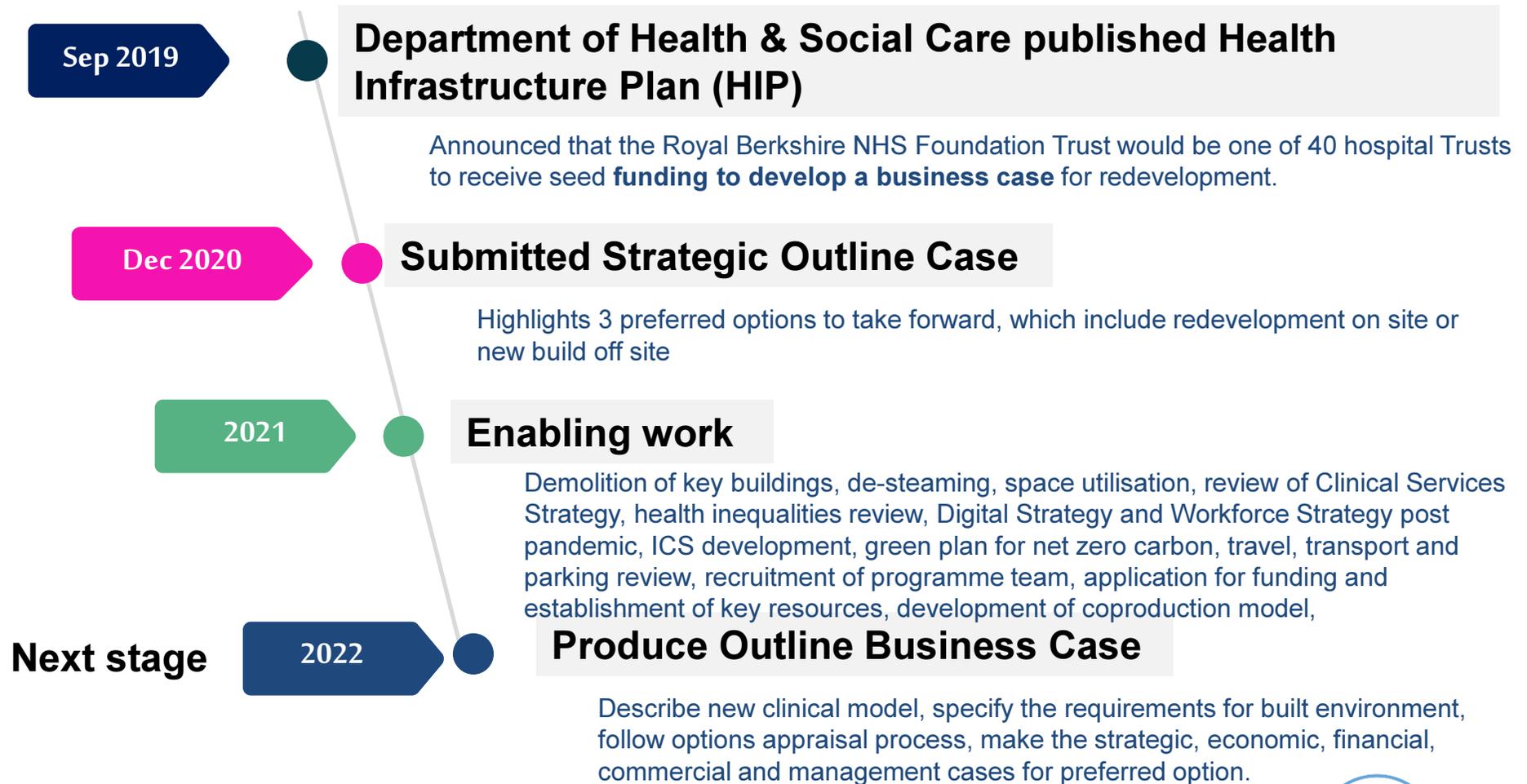
Excellent



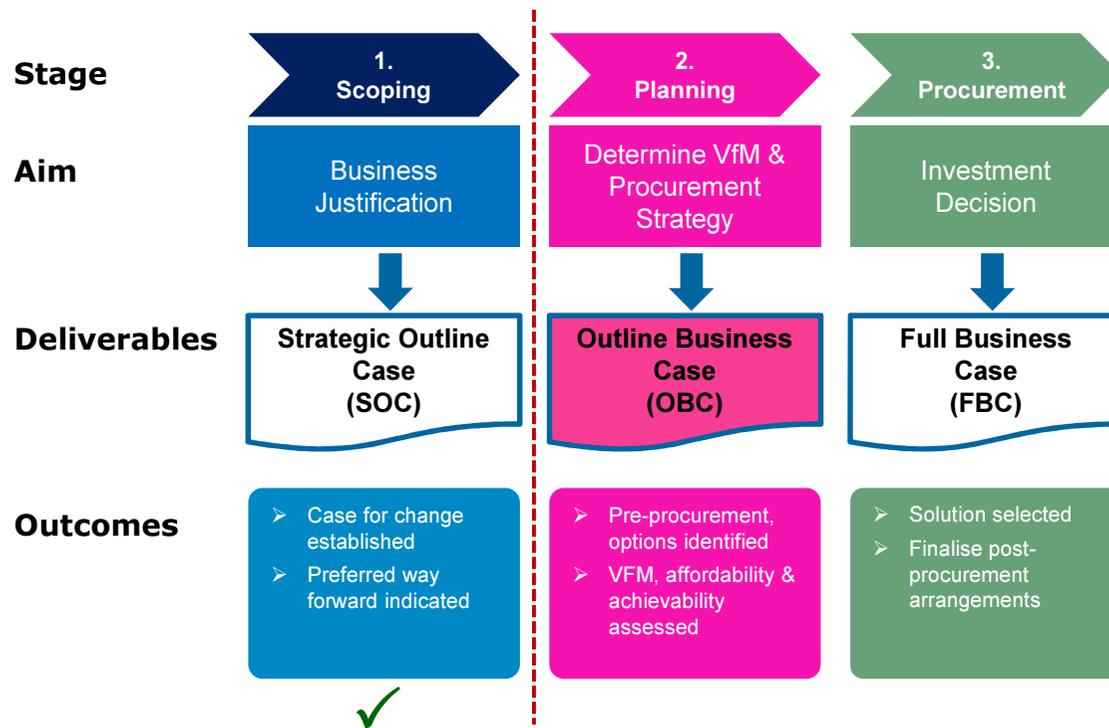
Context

- The RBH main site in Reading has
 - aging estate difficult and very expensive to maintain
 - backlog of maintenance alone is almost £200million to fix
 - changing needs for clinical space in a confined area
 - some transport and travel issues
 - desire to achieve net zero carbon

Journey so far



The Business Case Process



HMTs Better Business Cases approach comprises 3 stages.

- Stage 1 – **The Strategic Outline (SOC)** – Submitted Dec 2020
- Stage 2 – **The Outline Business Case (OBC)** – *Initiating now*
- Stage 3 – **The Full Business Case (FBC)** – Procurement
- **The purpose of the Outline Business Case (OBC) is to:**
 - Identify the option which optimises Value for Money (VfM)
 - Prepares RBFT for procurement
 - Establishes the required funding and management arrangements for successful delivery of the new built Environment

The options being taken forward from the Strategic Outline Case

Option IV Development of emergency care block, elective centre for planned hospital care, new women's and children's facility and potential for a local Medical School.

In addition, this option offers an opportunity to grow clinical services, better address growing local needs and to serve a wider catchment area. It does not fully meet our ambitions to integrate health and care services, but it goes some way towards this.



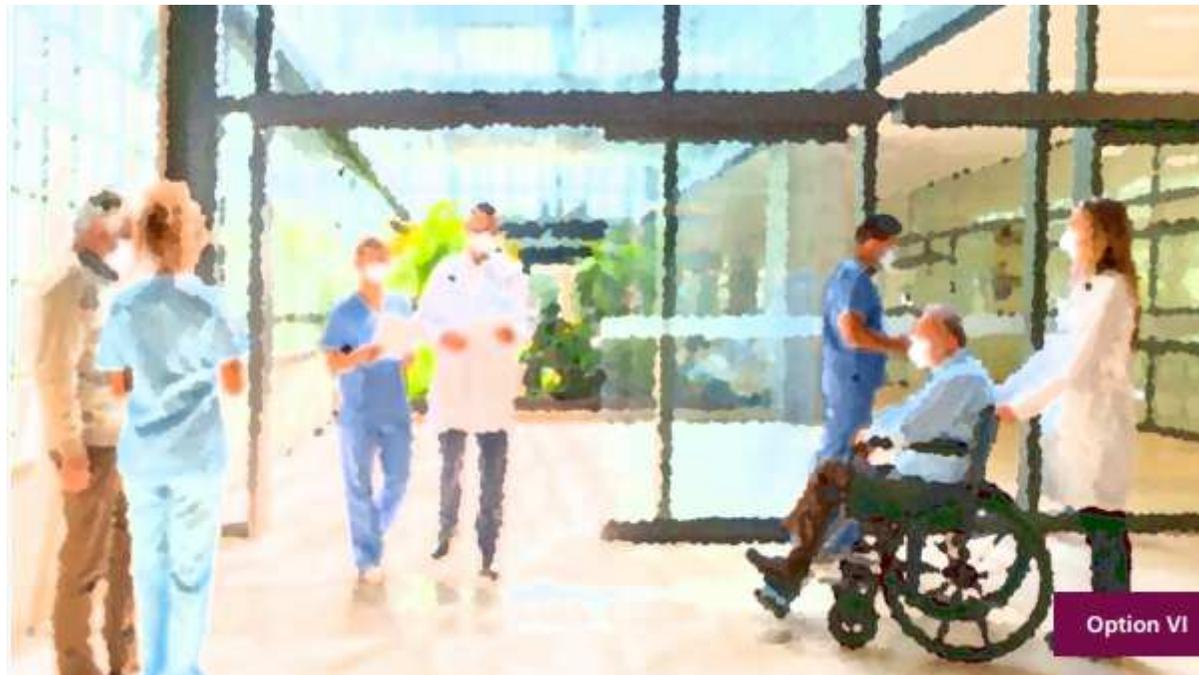
Option V - Building of a substantially new hospital on the present site of the Royal Berkshire Hospital in Reading.

The iconic 1830s building on the London Road would be retained but the rest of the site would be redeveloped in phases. This option is designed to support growing demand pressures and would see a greater focus on the integration of hospital services with other health and care services. It could also involve additional clinical specialist centres, a primary care hub, private patient facilities, a medical school and teaching facility as well as a research centre.



Option VI - Full relocation and rebuilding of a new hospital

This would enable us to meet all our key investment criteria and elevate our hospital to be one of the best, most efficient and environmentally friendly medical facilities in the UK. While no location has yet been selected a new build hospital would eliminate all the historic building, service and operational challenges we have faced at our current site for over a century. It would also create many new construction jobs.



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Royal Berkshire
NHS Foundation Trust

We are part of the Government New Hospital Programme

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The New Hospital Programme

- We are in Phase 4 – full adoptors
- Scheduled to start construction 2025/2026
- We will benefit from learning from earlier phases
- We do not know what funding is available to us yet

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Key Priorities

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Key Priorities



Royal Berkshire
NHS Foundation Trust

1. Establishing the Programme

2. Progressing priority areas in Workstreams

- **The Clinical Model – Transformation**
- **Key Enablers – digital, workforce, net zero carbon, MMC**
- **Finance & Commercial**
- **Design & Construction – linked to full adaptor status**
- **The Business Case – options appraisal process**

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Getting Involved

- Information on Building Berkshire Together website
- www.buildingberkshiretogether.co.uk
- Join our Building Berkshire Together Network
- Email buildingberkshiretogether@royalberkshire.nhs.uk
- Healthwatch have been invited to briefing
- Regular monthly staff updates start October
- Workshop being shaped on embedding coproduction
- Net Zero Carbon workshop 12 October