

MONTHLY FINANCIAL REPORT

End of December 2021

CONTENTS

	Page No:
Revenue Position and Forecast - General Fund [GF]	2
Revenue Position and Forecast - Directorate of Adult Social Care and Health Services [DACHS]	3
Revenue Position and Forecast - Directorate of Economic Growth & Neighbourhood Services [DEGNS]	4
Revenue Position and Forecast - Directorate of Resources [DOR]	5
Revenue Position and Forecast - Chief Executive	6
General Fund Revenue Forecast and Savings Trends	7
Revenue Position and Forecast - Housing Revenue Account [HRA]	9
Capital Programme - General Fund & HRA	10
<u>Other Details</u>	
- Debt Performance	14
- Agency and Overtime Review	15
- Savings and Delivery Fund Summary	16

For further information regarding this report, please contact:

Stuart Donnelly
Stuart.Donnelly@Reading.gov.uk

Total General Fund - Period 9

Latest Revenue Position and Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Adults Care and Health Services	28,460	27,470	(990)	37,947	41,095	3,148
Economic Growth & Neighbourhood Services	15,604	15,668	64	20,805	25,283	4,478
Resources	12,272	19,108	6,835	16,363	16,718	355
Chief Executive	1,176	1,184	8	1,568	1,583	15
Children's Services retained by the Council	1,136	(1,934)	(3,070)	724	724	-
Children's Services delivered by BFFC *	35,544	36,119	575	47,392	47,392	-
TOTAL SERVICE BUDGETS	94,192	97,615	3,423	124,799	132,795	7,996
Capital Financing Costs	9,866	8,189	(1,677)	13,155	13,155	-
Contingency	2,883	-	(2,883)	3,844	-	(3,844)
Other Corporate Budgets	3,276	(179,419)	(182,695)	4,368	(58)	(4,426)
TOTAL CORPORATE BUDGETS	16,026	(171,229)	(187,255)	21,367	13,097	(8,270)
TOTAL BUDGET	110,217	(73,614)	(183,832)	146,166	145,892	(274)
Funding:						
Council Tax Income	(74,415)	-	74,415	(99,220)	(99,220)	-
NNDR Local Share	(24,071)	-	24,071	(32,095)	(32,095)	-
New Homes Bonus	(1,581)	(1,581)	0	(2,108)	(2,108)	-
Section 31 Grant	(2,662)	(19,767)	(17,105)	(3,549)	(3,549)	-
Revenue Support Grant	(1,530)	-	1,530	(2,040)	(2,040)	-
Other Government Grants	(5,054)	(22,178)	(17,124)	(6,739)	(6,739)	-
One-off Collection Fund Surplus	(311)	-	311	(415)	(415)	-
TOTAL FUNDING	(109,625)	(43,526)	66,099	(146,166)	(146,166)	-
NET CONTROLLABLE COST	593	(117,140)	(117,733)	0	(274)	(274)
<u>Subjective Analysis</u>						
Employee Costs	95,043	93,393	(1,650)	126,754	121,203	(5,551)
Premises Costs	14,825	15,471	646	19,738	19,921	183
Transport-Related Costs	1,800	1,462	(338)	2,400	2,441	41
Supplies and Services	44,949	(39,220)	(84,169)	59,946	57,549	(2,397)
Contracted Costs	156,350	166,595	10,245	208,466	211,771	3,305
Transfer Payments	13,646	9,336	(4,310)	18,193	18,360	167
CONTROLLABLE COST	326,613	247,037	(79,575)	435,497	431,245	(4,252)
Fees & Charges	(61,546)	(24,796)	36,750	(83,001)	(80,866)	2,135
Traded Services Income	(45,673)	(133,632)	(87,959)	(60,869)	(58,527)	2,342
Grants & Contributions	(218,801)	(205,751)	13,050	(291,626)	(292,126)	(500)
CONTROLLABLE INCOME	(326,020)	(364,179)	(38,159)	(435,497)	(431,519)	3,977
NET CONTROLLABLE COST	593	(117,141)	(117,734)	-	(274)	(274)

Adult Care and Health Services [DACHS] - Period 9

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Commissioning & Improvement	657	767	110	877	775	(102)
Adult Services Operations	26,640	31,348	4,708	35,520	38,728	3,208
Public Health	(225)	(4,338)	(4,113)	(300)	(300)	-
Preventative Services	468	862	395	623	542	(81)
Directorate & Other	920	(1,169)	(2,090)	1,227	1,350	123
Suspense	-	0	0	-	-	-
Inactive Codes	-	(0)	(0)	-	-	-
NET TOTAL COST	28,460	27,470	(991)	37,947	41,095	3,148

Subjective Analysis

Employee Costs	9,490	11,206	1,717	12,653	12,487	(166)
Premises Costs	209	178	(31)	278	278	-
Transport-Related Costs	46	46	(0)	62	62	-
Supplies and Services	5,691	5,074	(617)	7,588	7,588	-
Contracted Costs	33,887	36,092	2,205	45,183	48,821	3,638
Transfer Payments	780	1	(779)	1,040	1,040	-
TOTAL EXPENDITURE	50,103	52,597	2,494	66,804	70,276	3,472
Fees & Charges	(244)	64	308	(325)	(325)	-
Traded Services Income	(6,549)	(5,531)	1,018	(8,732)	(8,732)	-
Grants & Contributions	(14,850)	(19,660)	(4,810)	(19,800)	(20,124)	(324)
TOTAL INCOME	(21,643)	(25,127)	(3,484)	(28,857)	(29,181)	(324)
NET TOTAL COST	28,460	27,470	(991)	37,947	41,095	3,148

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

Economic Growth and Neighbourhood Services [DEGNS] - Period 9

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Transportation	582	(663)	(1,246)	777	3,038	2,261
Planning & Regulatory Services	1,801	2,644	844	2,401	3,460	1,059
Housing and Communities	1,093	2,112	1,020	1,457	1,457	-
Culture	3,812	4,111	299	5,082	5,227	145
Environmental and Commercial Services	10,173	10,231	58	13,564	14,084	520
Property and Asset Management	(2,399)	(3,537)	(1,138)	(3,198)	(2,705)	493
Management and Sustainability	542	769	227	723	723	-
Suspense	-	0	0	-	-	-
Inactive Codes	-	0	0	-	-	-
NET TOTAL COST	15,604	15,668	64	20,805	25,283	4,478

Subjective Analysis

Employee Costs	29,097	25,497	(3,600)	38,797	37,818	(979)
Premises Costs	10,810	12,706	1,896	14,413	14,596	183
Transport-Related Costs	1,715	1,401	(314)	2,287	2,328	41
Supplies and Services	18,846	16,688	(2,158)	25,128	26,565	1,437
Contracted Costs	7,786	7,246	(539)	10,381	10,049	(332)
Transfer Payments	327	1	(326)	436	434	(2)
TOTAL EXPENDITURE	68,582	63,539	(5,042)	91,442	91,790	348
Fees & Charges	(14,793)	(9,712)	5,082	(19,724)	(17,689)	2,035
Traded Services Income	(31,311)	(30,168)	1,143	(41,748)	(39,476)	2,272
Grants & Contributions	(6,874)	(7,992)	(1,118)	(9,166)	(9,342)	(176)
TOTAL INCOME	(52,978)	(47,872)	5,106	(70,638)	(66,507)	4,131
NET TOTAL COST	15,604	15,668	64	20,805	25,283	4,478

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Resources [DoR] - Period 9

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Resources Management	-	0	0	-	-	-
Corporate Improvement & Customer Services	1,248	2,065	818	1,664	1,833	169
HR & Organisational Development	1,256	1,308	53	1,674	1,860	186
Audit & Investigations	1,056	1,313	257	1,408	1,408	-
Procurement & Contracts	419	361	(58)	559	559	-
Finance	2,153	2,693	540	2,870	2,870	-
Legal & Democratic	1,819	6,200	4,380	2,426	2,426	-
IT & Digital	4,322	5,166	845	5,762	5,762	-
Suspense	-	-	-	-	-	-
Inactive codes	-	0	0	-	-	-
NET TOTAL COST	12,272	19,107	6,835	16,363	16,718	355

Subjective Analysis

Employee Costs	14,055	16,339	2,284	18,740	18,760	20
Premises Costs	270	201	(69)	361	361	-
Transport-Related Costs	25	9	(16)	33	33	-
Supplies and Services	4,608	7,297	2,688	6,145	6,155	10
Contracted Costs	4,857	3,589	(1,268)	6,476	6,476	-
Transfer Payments	910	1,449	538	1,214	1,383	169
TOTAL EXPENDITURE	24,726	28,883	4,157	32,968	33,167	199
Fees & Charges	(1,578)	(892)	687	(2,104)	(2,004)	100
Traded Services Income	(3,818)	(3,000)	818	(5,091)	(5,035)	56
Grants & Contributions	(7,058)	(5,885)	1,173	(9,411)	(9,411)	-
TOTAL INCOME	(12,454)	(9,776)	2,678	(16,605)	(16,449)	156
NET TOTAL COST	12,272	19,107	6,835	16,363	16,718	355

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

Chief Executive [CEX] - Period 9

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Chief Executive	640	624	(16)	853	853	-
Communications	536	560	24	715	730	15
NET TOTAL COST	1,176	1,184	9	1,568	1,583	15

Subjective Analysis

Employee Costs	1,071	1,034	(37.199)	1,429	1,429	-
Premises Costs	-	0	0.008	-	-	-
Transport-Related Costs	14	14	(0.025)	19	19	-
Supplies and Services	152	175	22.957	203	203	-
Contracted Costs	-	-	-	-	-	-
Transfer Payments	5	6	0.300	7	7	-
TOTAL EXPENDITURE	1,243	1,229	(14)	1,657	1,657	-
Fees & Charges	-	-	-	-	-	-
Traded Services Income	(26)	(4)	22	(35)	(20)	15
Grants & Contributions	(41)	(41)	0.270	(55)	(55)	-
TOTAL INCOME	(67)	(45)	22	(90)	(75)	15
NET TOTAL COST	1,176	1,184	9	1,568	1,583	15

There is significant uncertainty in respect of the assumed levels of forecast income throughout the directorate arising from the impact of Covid-19. These forecasts are closely monitored and are updated monthly.

GENERAL FUND REVENUE FORECASTS AND SAVINGS TRENDS

General Fund Revenue Forecasts and Weighted Risks

DACHS	DEGNS	DOR	Chief Exec	Children's Retained	BFFC	CORP	Total
(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)

Forecast Outturn

Period 2	4,180	5,553	22	(40)	-	-	(5,222)	4,493
Period 3	3,691	3,164	172	(40)	-	-	(3,568)	3,419
Period 4	3,691	3,164	172	(40)	-	-	(3,568)	3,419
Period 5	3,691	3,136	172	33	-	-	(3,959)	3,073
Period 6	4,201	3,567	463	33	-	-	(8,264)	-
Period 7	2,181	4,288	355	15	-	-	(6,839)	-
Period 8	2,219	4,504	355	15	-	-	(7,093)	-
Period 9	3,148	4,478	355	15	-	-	(8,270)	(274)
Period 10								
Period 11								
Per 9 Change	929	(26)	-	-	-	-	(1,177)	(274)

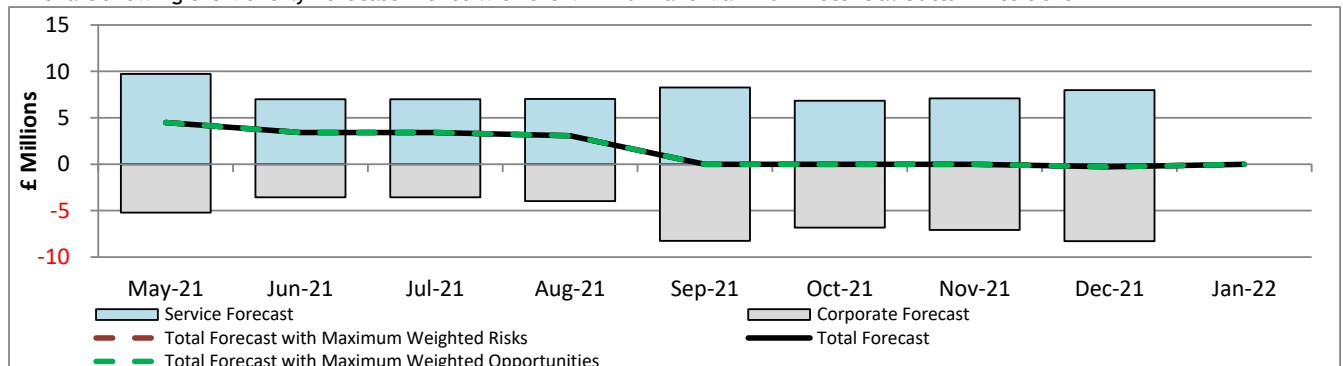
Weighted Risks

Period 2	-	-	-	-	-	-	-	-
Period 3	-	-	-	-	-	-	-	-
Period 4	-	-	-	-	-	-	-	-
Period 5	-	-	-	-	-	-	-	-
Period 6	-	-	-	-	-	-	-	-
Period 7	-	-	-	-	-	-	-	-
Period 8	-	-	-	-	-	-	-	-
Period 9	-	-	-	-	-	-	-	-
Period 10								
Period 11								
Per 9 Change	-	-	-	-	-	-	-	-

Weighted Opportunities

Period 2	-	-	-	-	-	-	-	-
Period 3	-	-	-	-	-	-	-	-
Period 4	-	-	-	-	-	-	-	-
Period 5	-	-	-	-	-	-	-	-
Period 6	-	-	-	-	-	-	-	-
Period 7	-	-	-	-	-	-	-	-
Period 8	-	-	-	-	-	-	-	-
Period 9	-	-	-	-	-	-	-	-
Period 10								
Period 11								
Per 9 Change	-	-	-	-	-	-	-	-

A Chart Showing the Monthly Forecast Trends with the Minimum and Maximum Potential Outturn Positions



GENERAL FUND REVENUE FORECASTS AND SAVINGS TRENDS

GENERAL FUND SAVINGS TRACKER

DACHS	DEGNS	DOR	CORPORATE	BFFC	TOTAL
(£000's)	(£000's)	(£000's)	(£000's)	(£000's)	(£000's)

Period 8

Red	2,971	565	191	326	-	4,053
Amber	1,595	1,515	-	-	-	3,110
Green	971	3,972	874	77	2,879	8,773
Blue	-	1,571	-	462	2,239	4,272
Total	5,537	7,623	1,065	865	5,118	20,208

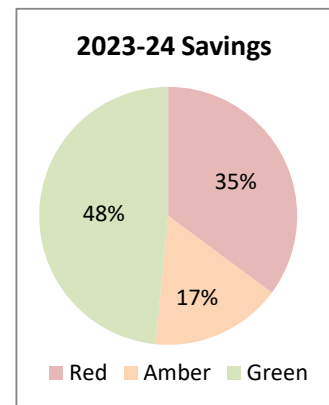
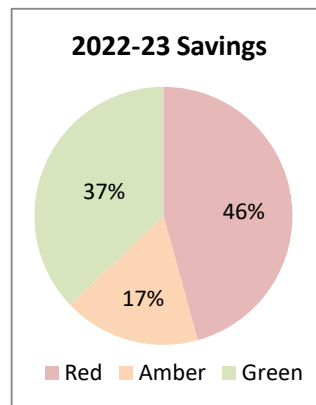
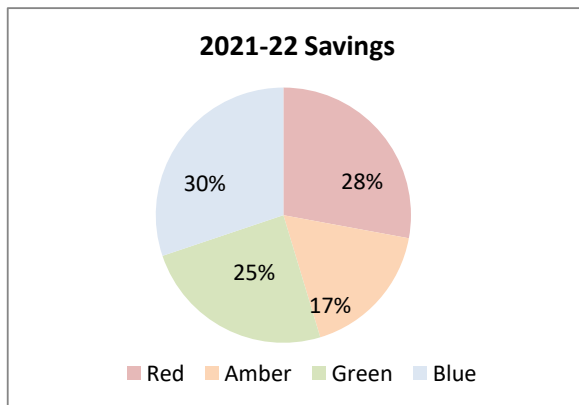
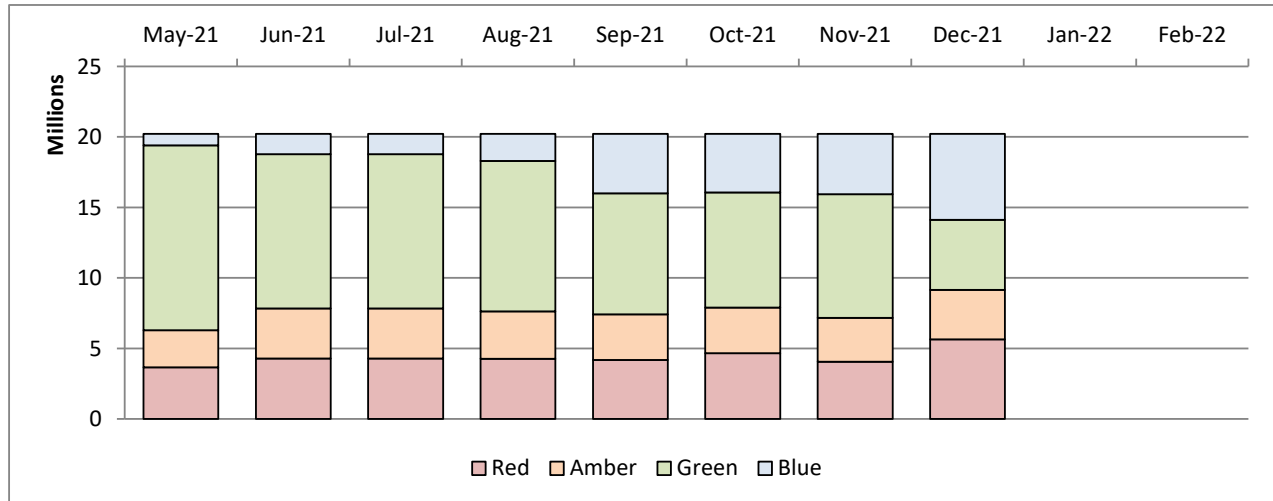
Period 9

Red	4,460	573	279	326	-	5,638
Amber	500	1,390	-	-	1,632	3,522
Green	-	4,089	786	77	-	4,952
Blue	577	1,571	-	462	3,486	6,096
Total	5,537	7,623	1,065	865	5,118	20,208

Period 9 Change

Red	1,489	8	88	-	-	1,585
Amber	(1,095)	(125)	-	-	1,632	412
Green	(971)	117	(88)	-	(2,879)	(3,821)
Blue	577	-	-	-	1,247	1,824
Total	-	-	-	-	-	-

The below bar chart shows the rated 21-22 Savings target by "RAGB".



Housing Revenue Account [HRA] - Period 9

Revenue Forecast

	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Approved Budget £'000	Forecast Outturn £'000	Full Year Variance £'000
<u>Objective Analysis</u>						
Dwelling Rents	(27,245)	(26,875)	370	(36,327)	(36,457)	(130)
Service Charges	(716)	(621)	95	(955)	(850)	105
PFI Credit	(2,998)	(1,999)	999	(3,997)	(3,997)	-
Other Income	(260)	(235)	24	(346)	(322)	24
Interest on Balances	(100)	-	100	(133)	(965)	(832)
TOTAL INCOME	(31,319)	(29,730)	1,588	(41,758)	(42,591)	(833)
Management & Supervision	6,488	2,495	(3,992)	8,650	8,275	(375)
Special Services	2,318	1,994	(323)	3,090	3,043	(47)
Provision for Bad Debts	697	-	(697)	929	929	-
Responsive Repairs	1,810	1,300	(510)	2,413	2,261	(152)
Planned Maintenance	2,287	3,512	1,225	3,049	2,629	(420)
Major Repairs/Depreciation	8,033	3,906	(4,126)	10,710	11,759	1,049
Debt Costs	5,616	-	(5,616)	7,488	6,413	(1,075)
PFI Costs	5,489	4,650	(838)	7,318	6,861	(457)
TOTAL EXPENDITURE	32,735	17,858	(14,877)	43,647	42,170	(1,477)
Movement to/(from) Reserve	(1,417)	-	1,417	(1,889)	421	2,310
NET TOTAL COST	-	(11,872)	(11,872)	-	-	-

Subjective Analysis

Employee Costs	3,153	2,737	(416)	4,204	3,782	(422)
Premises Costs	13,369	10,048	(3,321)	17,825	18,302	477
Transport-Related Costs	25	5	(20)	34	34	1
Supplies and Services	1,077	424	(653)	1,436	1,436	-
Contracted Costs	5,528	4,650	(878)	7,371	6,914	(457)
Transfer Payments	9,583	239	(9,344)	12,777	11,702	(1,075)
TOTAL EXPENDITURE	32,735	18,103	(14,632)	43,647	42,170	(1,477)
Fees & Charges	-	-	-	-	-	-
Traded Services Income	(28,321)	(27,977)	344	(37,761)	(38,594)	(833)
Grants & Contributions	(2,998)	(1,999)	999	(3,997)	(3,997)	-
TOTAL INCOME	(31,319)	(29,975)	1,344	(41,758)	(42,591)	(833)
Movement to/(from) Reserve	(1,417)	-	1,417	(1,889)	421	2,310
NET TOTAL COST	-	(11,872)	(11,872)	-	-	-

	2021/22	2021/22	2021/22
Scheme Name	Budget	Forecast Spend	Forecast Variance
General Fund Capital Programme			
Delivery Fund (Pump priming for Transformation projects)	2,608	1,634	(974)
Loan To RTL (Bus replacement programme)	5,000	-	(5,000)
Oracle Shopping Centre capital works	100	109	9
Minster Quarter - Brownfield Land Grant Element	2,000	2,000	-
Minster Quarter	3,000	-	(3,000)
Corp Total	12,708	3,743	(8,965)
e-Marketplace & Equipment Renewal Portal Software	170	30	(140)
Mobile Working and Smart Device	150	-	(150)
Replacement of Community Re-ablement Software	85	85	-
Co-located profound and multiple learning disabilities day opportunities and respite facility and sheltered housing flats	867	867	-
DACHS Total	1,272	982	(290)
Additional School Places - Contingency	1,428	210	(1,218)
SEN Provision - Avenue Centre	1,617	487	(1,130)
Asset Management	566	279	(287)
Children in care Emergency Provision	35	35	-
Civitas- Synthetic Sports Pitch	28	9	(19)
Crescent Road Playing Field Improvements	316	316	-
Critical Reactive Contingency: Health and safety (Schools)	954	500	(454)
Fabric Condition Programme	2,000	2,300	300
Green Park Primary School	459	-	(459)
Heating and Electrical Programme - Manor Pry Power	146	141	(5)
Heating and Electrical Renewal Programme	1,671	1,300	(371)
Initial Viability work for the Free School at Richfield Avenue	141	40	(101)
Low Carbon Skills Fund - Bid Development	5	5	-
Low Carbon Skills Fund - Schools Estate Project Delivery	24	24	-
Katesgrove Primary Trooper Potts Building	119	119	-
Meadway Early Years Building Renovation	756	200	(556)
Modular Buildings Review	500	-	(500)
New ESFA funded schools - Phoenix College	5,943	5,800	(143)
New ESFA funded schools - St Michaels	274	2	(272)
Pincroft-Children who have complex health, physical,sensory,disabilities & challenging behaviour	150	150	-
Dee Park Regeneration - Housing Infrastructure Fund (school)	3,852	300	(3,552)
Public Sector Decarbonisation Funds - School Estate Double Glazing Programme	1,293	1,293	-
SCD Units	473	73	(400)
School Estate Solar PV Programme	560	560	-
Schools - Fire Risk Assessed remedial Works	482	385	(97)
SEN early years at 1 Dunsfold	600	-	(600)
SEN Norcot	100	50	(50)
Thameside SEN Expansion	110	110	-
The Heights Temporary School	367	367	-
DCEEHS Total	24,969	15,055	(9,914)

	2021/22	2021/22	2021/22
Scheme Name	Budget	Forecast Spend	Forecast Variance
Abbey Quarter restoration works	351	50	(301)
Accommodation Review - Phase 2A & B	133	133	-
Accommodation Review - Phase 2C (19 Bennet Road)	1,701	1,052	(649)
Active Travel Tranche 2	1,135	100	(1,035)
Additional Storage Capacity at Mortuary	15	-	(15)
Air Quality Monitoring	16	-	(16)
BFFC Accommodation Review	150	150	-
Annual Bridges and Carriage Way Works programme & Highway Infrastructure Works	5,854	5,854	-
Essential Bridge Works	200	200	-
Car Park Investment Programme (inc P&D, Red Routes & Equipment)	477	477	-
Cattle Market Car Park	523	-	(523)
CCTV	11	-	(11)
Central Library - Reconfiguration/Refurbishment Feasibility	970	-	(970)
Central Pool Regeneration	373	-	(373)
Chestnut Walk Improvements	35	35	-
Christchurch Meadows Paddling Pool	35	2	(33)
CIL Local Funds - Community	504	52	(452)
CIL Local Funds - Heritage and Culture	315	315	-
CIL Local Funds - Leisure and Play	1,103	1,103	-
CIL Local Funds - Transport	392	227	(165)
CIL Local Funds -Neighbourhood Allocation	477	477	-
Corporate Office Essential Works	350	350	-
Defra Air Quality Grant - Bus Retrofit	388	71	(317)
Defra Air Quality Grant - Go Electric Reading	30	12	(18)
Transport Demand Management Scheme - Feasibility Work	50	-	(50)
Development of facilities at Prospect Park/Play	546	710	164
Digitised TRO's	300	-	(300)
Disabled Facilities Grants (Private Sector)	1,285	1,285	-
Eastern Area Access Works	199	199	-
Electric Vehicle Charging Points	250	250	-
Purchase of food waste and smaller residual waste bins	1	-	(1)
Foster Carer Extensions	200	-	(200)
Green Homes Scheme - GF element	495	-	(495)
Construction of Green Park Station	8,197	9,300	1,103
Grounds Maintenance Workshop Equipment	3	4	1
High Street Heritage Action Zone	178	165	(13)
Invest in Corporate buildings/Health & safety works	1,185	835	(350)
Invest to save energy savings - Street lighting	1,371	775	(596)
Leisure Centre Procurement	21,539	13,895	(7,644)
Local Traffic Management and Road Safety Schemes	458	458	-
Local Transport Plan Development	796	100	(696)
National Cycle Network Route 422	157	100	(57)
New Kit/Vehicles for Commercial Services Dvlpt	84	84	-
New Vehicle for Highways & Drainage Commercial Service	71	-	(71)
Open Space Improvements	153	153	-
Oxford Rd Community Centre	147	-	(147)
Oxford Road Corridor Works	298	298	-
Playground equipment and Refreshment: Boroughwide	619	240	(379)
Private Sector Renewals	412	412	-
Provision of Gypsy & Traveller Accommodation	6	150	144
Pumping Station Upgrade Scheme (new)	250	225	(25)
re3 extending range of recyclables	94	94	-
Reading Football Club Social Inclusion Unit to SRLC	1,534	-	(1,534)
Reading Town Centre Design Framework	86	128	42
Reading West Station	3,493	1,000	(2,493)
Regeneration Projects	250	250	-
Renewable Energy	2,073	406	(1,667)
Replacement Vehicles	2,931	955	(1,976)

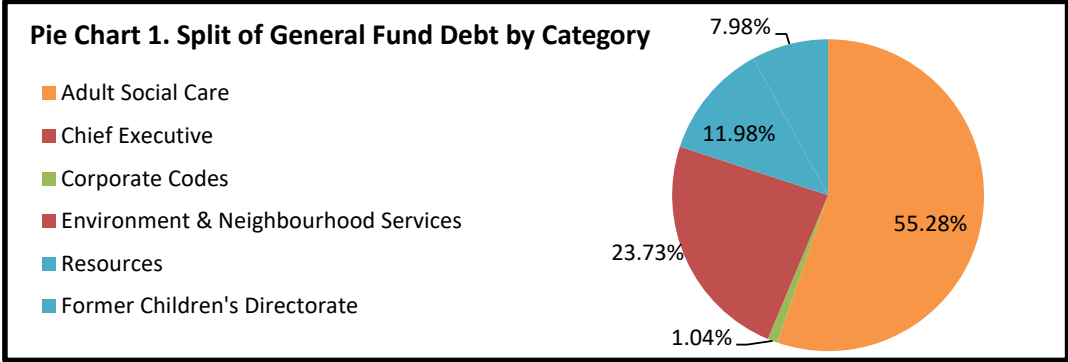
	2021/22	2021/22	2021/22
Scheme Name	Budget	Forecast Spend	Forecast Variance
Rogue Landlord Enforcement	75	75	-
S106 individual schemes list	334	-	(334)
Salix Decarbonisation Fund	800	261	(539)
Small Leisure Schemes	349	349	-
South Reading MRT (Phases 1 & 2)	400	400	-
South Reading MRT (Phases 3 & 4)	3,477	3,077	(400)
South Reading MRT (Phases 5 & 6)	2,000	-	(2,000)
The Heights Permanent Site Mitigation	615	130	(485)
Town Centre Improvements	450	350	(100)
Town Centre Street Trading Infrastructure	28	28	-
Town Hall Equipment	205	-	(205)
Traffic Management Schools	432	432	-
Tree Planting	30	50	20
Western Area Access Works	128	128	-
Harden Public Open Spaces to Prevent Incursion	40	40	-
Salix Re-Circulation Fund	497	363	(134)
Sun Street - Final Phase	76	10	(66)
Re-wilding highways, parks and open space verges	76	76	-
DEGNS Total	75,261	48,900	(26,361)
Customer Digital Experience	1,731	1,731	(0)
Universal Digital Systems	2,303	2,303	0
IT Future Operating Model	2,387	2,387	0
Re-Procurement / Reimplementation of Finance System	600	673	73
Cemeteries and Crematorium	85	85	0
Cremator Procurement	200	200	-
Cremator	103	103	(0)
DoR Total	7,409	7,482	73
Grand Total	121,619	76,162	(45,457)

HRA Capital Programme

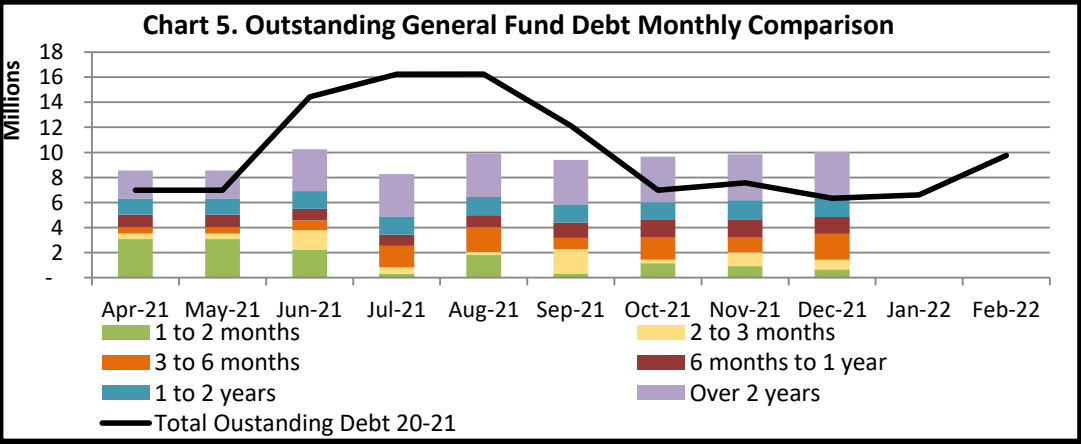
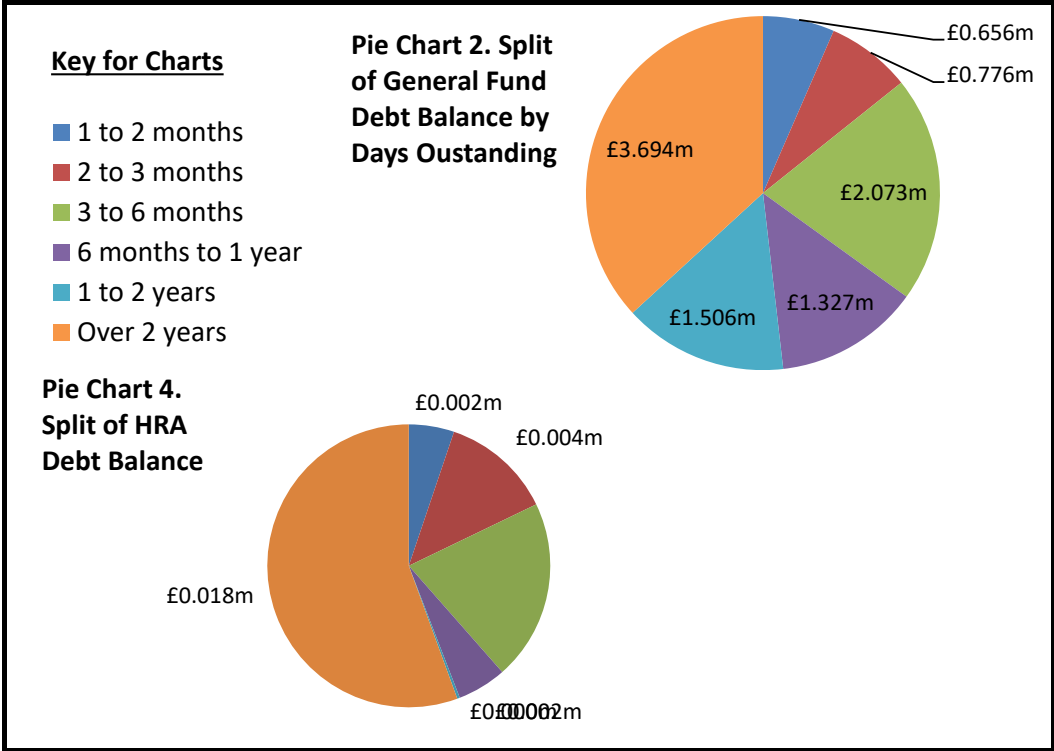
Major Repairs	10,188	8,419	(1,769)
Disabled Facilities Grants	512	572	60
Fire Safety Works	1,210	792	(418)
Green Homes Project - HRA element	831	787	(44)
New Build & Acquisitions - Phase 1	211	-	(211)
New Build & Acquisitions - Phase 2	12,619	5,678	(6,941)
New Build & Acquisitions - Phase 3	15,917	10,250	(5,667)
New Build & Acquisitions - Phase 4	1,400	1,357	(43)
Local authority new build programme for Older people and vulnerable adults	2,251	1,150	(1,101)
Housing Mngt System	355	286	(69)
Grand Total	45,494	29,291	(16,203)

Debt Performance - End of December 2021

The pie chart below shows the sundry debt as at the end of Period 9 (in excess of 30 days old) to total £10.032m.



Note: Adult Social Care includes Adult Client debt and invoices relating to NHS/CCG. As of Period 9, debt totalling £514k has been secured against properties, however there is no guarantee that 100% of this is recovered upon sale of the property. Education Services includes the majority of Schools service level agreement invoices.



Agency and Staffing - End of December

Agency contracts with the council as at the end of Period 9.

Number of agency workers by directorate

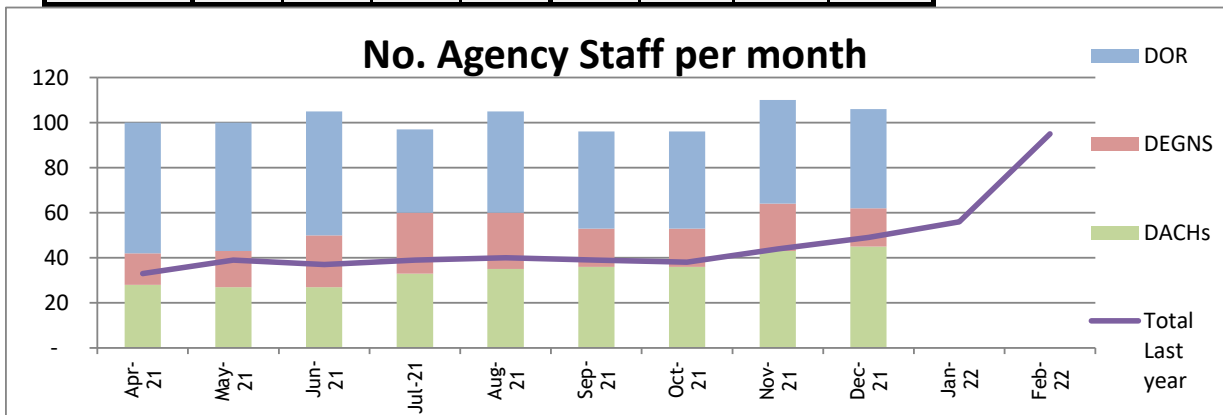
Directorate	Number of Agency Staff Period 9	Number of Agency Staff Period 8
DACHs	45	43
DEGNS	17	21
DOR	44	46
Total	106	110

Agency staff by post name (top 5)

Post name	No.
Social Worker	18
Occupational Therapist	13
Childcare Solicitor	6
Driver/Sweeper	5
Testing Operative	5

Agency spend by directorate per quarter (£000s)

Directorate	2020-21 (£000s)				2021-22 (£000s)			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
DACHs	356	344	323	395	524	572	709	
DEGNS	271	300	279	326	288	256	190	
DOR	230	315	232	409	649	533	634	
Total	857	959	834	1,130	1,461	1,361	1,533	0



Redundancies within 2021-2022

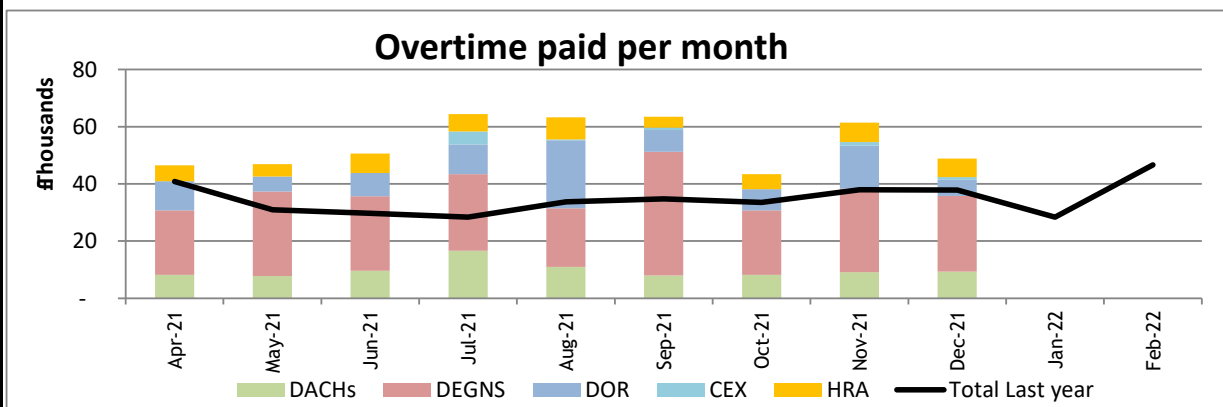
Directorate	Redundancies Costs
DACHS	£ 25,000
DEGNS	£ 94,475
DOR	£ -
CEX	£ 9,723
HRA	£ -
Total	£ 129,198

Overtime paid by directorate 2021-22

Directorate	December 2021 Only
DACHs	£ 9,319
DEGNS	£ 26,458
DOR	£ 5,713
CEX	£ 878
HRA	£ 6,457
Total	£ 48,824

Actual to Date 2021-22
£ 87,886
£ 246,778
£ 93,563
£ 7,895
£ 52,599
£ 488,721

Redundancy expenditure will either be funded through the capitalisation directive if the redundancy relates to transformation or through use of the redundancy revenue reserve. Currently no redundancy charges have been reflected in the Period 9 monitoring.



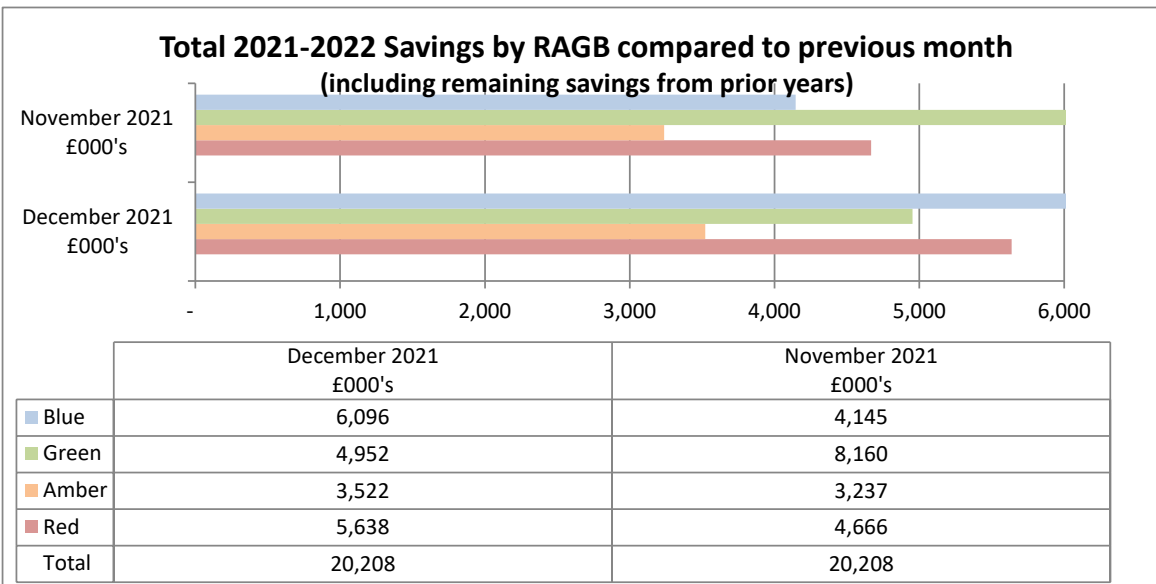
Savings and Delivery Fund 2021-2022 - End of December 2021

Savings

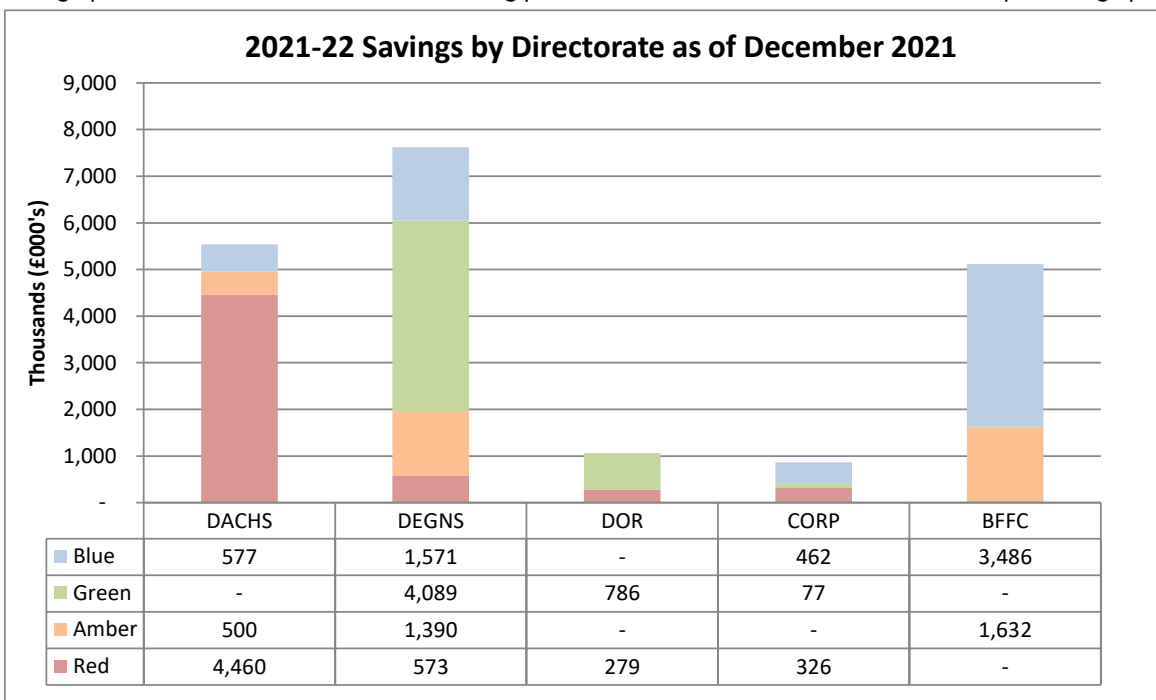
	Project delayed or unachievable and needs reviewing as part of MTFs
	Project has some issues or is at risk
	Project is progressing on track
	Project has been delivered and saving/income generation has been achieved

The below graphs shows the outstanding 2021-22 and prior year savings programme.

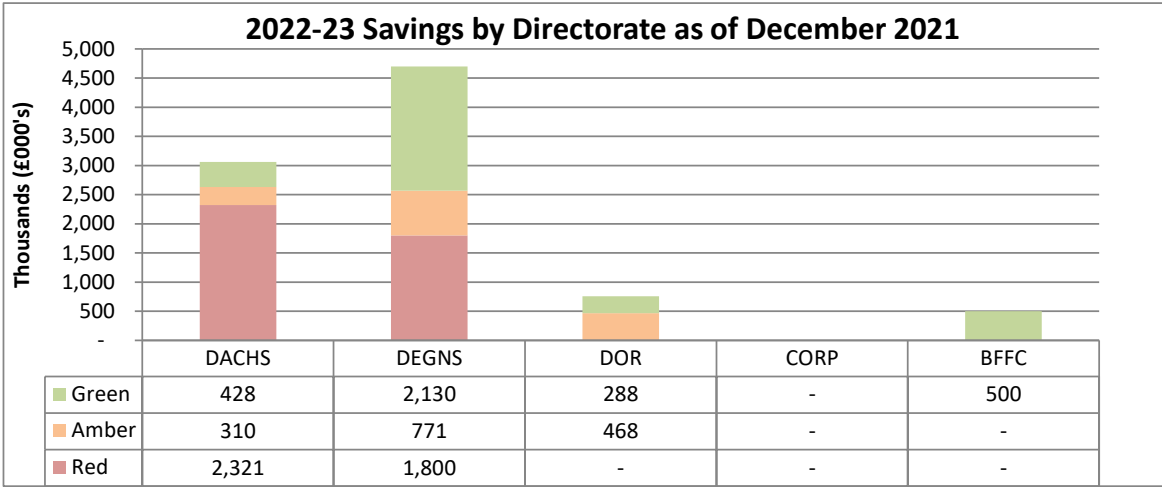
This totals £15.344m for the overall council.



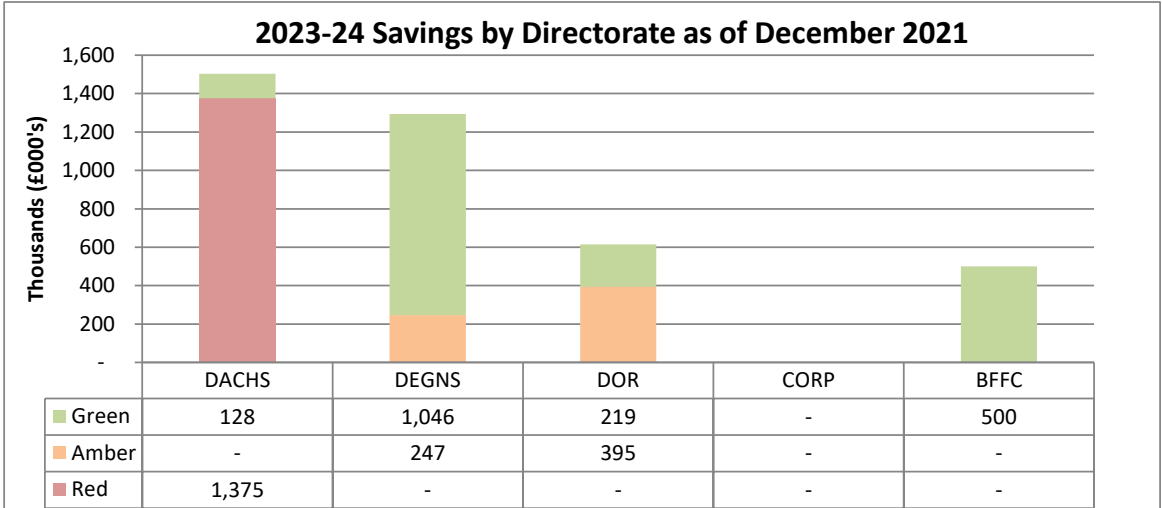
The graph below shows the 2021-22 RAGB rating per directorate as at December 2021 and the percentage per area.



The graph below shows the 2022-23 RAGB rating per directorate as at December 2021 and the percentage per area.



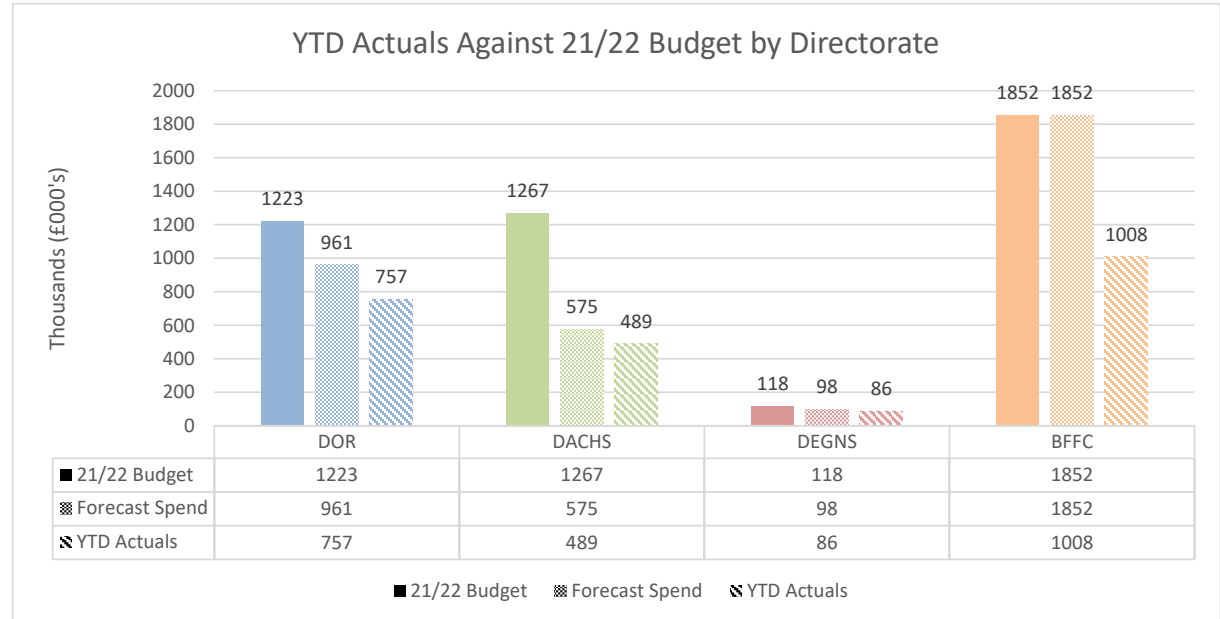
The graph below shows the 2023-24 RAGB rating per directorate as at December 2021 and the percentage per area.



Delivery Fund

There are currently 43 approved Delivery Fund schemes being monitored across DACHS, DEGNS, DOR and BFFC.

The graph below shows the actual spend on Delivery Fund schemes, by directorate, compared to the 21/22 budget for these schemes.



List of Savings within 2021-22

Savings

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Directorate of Adults Care and Health Services					
Extension of Front Door Project; Stretch for Front Door Project	50	0	0	0	50
Reducing Adult Social Care contracts spend (Commissioning Delivery Model)	161	0	0	0	161
Mental Health and Locality Team Restructure	145	0	0	0	145
Extension of Provider Services	100	0	0	0	100
Additional Contract Reductions	179	0	0	0	179
DACHS Asset Review (incl. research on Dementia Outreach models)	200	0	0	0	200
Young people Transitions - Supporting young people into adulthood	285	0	0	215	500
Adult Social Care Day Service Review	134	0	0	16	150
Additional DACHS Staffing Efficiencies	550	0	0	0	550
TEC: Promoting the use of Assistive Technology	266	0	0	79	345
Increased usage of Direct Payments	250	0	0	0	250
Development of the Personal Assistant Market	109	0	0	0	109
Promoting Independence (Outcome Based Service Delivery)	403	0	0	24	427
Community Reablement (best practice and expansion)	250	0	0	0	250
Development of the Dementia Carers Offer	75	0	0	0	75
Income Maximisation - debt recovery	371	0	0	0	371
Increased usage of Assistive Technology and Equipment	200	0	0	0	200
Public Health Grant Reduction and Alternate Delivery Model	93	0	0	0	93
Alternative to Residential and Nursing Care for 18 to 64 Year Olds	84	0	0	10	94
Strengthening DACHS Decision Making & Supporting Practice Change	378	0	0	0	378
Review and Rightsizing of Care Packages (2021/2022)	177	500	0	233	910
Total Directorate of Adults Care and Health Services	4,460	500	0	577	5,537

SAVINGS PROPOSAL	Current Year Savings (£000s)				
	RED	AMBER	GREEN	BLUE	TOTAL
Directorate of Economic Growth & Neighbourhood Services					
School Crossing Patrollers	0	14	0	0	14
Fundamental Service Review - Parking	0	0	75	0	75
Smart Cities - communications saving	0	0	70	0	70
Review of Enforcement Contracts	50	0	0	0	50
Increased revenue from on-street Pay and Display	0	540	0	0	540
Increased income from Parking Enforcement	0	220	0	0	220
Increased provision of Red Routes	0	50	0	0	50
Extend Residents Parking permit areas	0	0	40	0	40
Increase to park permit charges	0	0	53	0	53
Review Public Car Park provision borough wide	200	0	0	0	200
Increase off street parking charges	150	0	0	0	150
Electric Vehicle Charging	0	26	0	0	26
Increase in fees and charges	0	0	3	0	3
Mandatory HMO Licensing	0	0	0	120	120
Discretionary HMO Licensing	20	0	0	0	20
Increase in charges for pre-planning application and planning fees	0	0	0	25	25
Reforecast income Licensing income budget	0	0	0	64	64
Increase in fees and charges	0	0	0	34	34
Reduction in professional specialist, management, enforcement and administrative resources; an increase to pre-planning application fees by 10%.	120	0	0	0	120
Town Centre Street Trading - New Pitches	8	0	22	0	30
Charge for pre-application for planning	0	0	0	25	25
Housing Property Services - income generation to General Fund	0	0	60	0	60
Housing Building Maintenance Income	0	0	31	0	31

Savings	SAVINGS PROPOSAL	Current Year Savings (£000s)				
		RED	AMBER	GREEN	BLUE	TOTAL
	Directorate of Economic Growth & Neighbourhood Services					
	Increase in fees and charges	0	0	4	0	4
	Contribution from Public Health Grant	0	0	200	0	200
	Additional Fees & Charges from Schools	0	0	0	110	110
	Theatre Fees and Charges	0	0	0	50	50
	In-house management restructuring of Cultural Services	0	52	0	48	100
	Increase in fees and charges	0	0	0	56	56
	Town Hall and Museum Additional income	0	0	0	100	100
	Increase in Savings - Waste Operations	0	0	138	0	138
	Food Waste and Smaller Bins	0	0	367	0	367
	Fundamental Service review of Highways	0	0	100	0	100
	Increase in trading through Reading Commercial Services	0	0	50	0	50
	Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3	0	0	68	0	68
	Fundamental Service Review - Parks and Street Cleansing	0	62	38	0	100
	Increased income from traded waste services	0	0	369	0	369
	Gross up budget for capital cost on recycling bins	0	0	19	0	19
	Increase in fees and charges	0	0	5	0	5
	Explore creation of coordinated enforcement operation across Regulatory & Transportation services	0	0	21	0	21
	Review of Neighbourhood and Streetcare Services fees and charges and enforcement activity.	0	0	69	0	69
	Additional income from advertising	25	0	0	0	25
	Introduce a 24 hours a day, 7 days a week charge for all Town Centre Pay & Display (P&D)	0	0	25	0	25
	Savings arising from the closure of Darwin Close, Hamilton Centre and more efficient use of Bennet Road	0	150	80	0	230
	Increase income From Commercial Property Acquisitions	0	0	0	469	469
	Review of Rents on Garages and Shops	0	0	30	0	30
	Increase in fees and charges	0	0	22	0	22
	Review and Restructure of Cleaning Services	0	0	125	0	125
	Reductions on Training Budget	0	0	13	0	13
	Digitisation Saving	0	0	69	0	69
	Workforce Review [Transportation]	0	127	0	0	127
	Increase parking permit charges	0	0	40	0	40
	Concessionary Fares	0	0	400	0	400
	Reduced expenditure/Review of expenditure budgets	0	0	0	67	67
	Proposed Contract Savings - Young Persons Accommodation	0	0	70	0	70
	Reduced operations at the Town Hall	0	0	0	368	368
	Arts Fundraising campaign	0	20	0	0	20
	Visa Verification increased income	0	0	100	0	100
	Rewilding highway verges	0	0	15	0	15
	Waste Contract - Budget realignment inline with anticipated expenditure	0	0	500	0	500
	Continued commercial growth of Highways service	0	0	31	0	31
	In-sourcing of Highways Structures Consultancy	0	0	45	0	45
	Review of office and workspace requirements	0	0	133	0	133
	Energy savings in office space due to reduced occupation under Covid-19	0	0	100	0	100
	Printing, Scanning & Post Efficiencies	0	80	0	0	80
	Workforce Review [Planning & Regulatory Services]	0	49	0	0	49
	Workforce Review [Housing]	0	0	70	0	70
	Workforce Review [Cultural Services]	0	0	0	35	35
	Workforce Review [Environmental and Commercial Services]	0	0	325	0	325
	Workforce Review [Regeneration and Assets]	0	0	94	0	94
	Directorate of Economic Growth & Neighbourhood Services	573	1,390	4,089	1,571	7,623

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Directorate of Resources	RED	AMBER	GREEN	BLUE	TOTAL
Customer Services savings (Call Centre/Hub)	0	0	24	0	24
New customer services model	257	0	0	0	257
Exec Recruitment	22	0	34	0	56
Review of SLA with Schools	0	0	24	0	24
Re-procurement of agency contract	0	0	100	0	100
Realignment of Revenues and Benefits Transformation Target	0	0	25	0	25
Income generation from charging for services	0	0	2	0	2
Digitisation Saving	0	0	46	0	46
Redesign of Reception Centre to reflect greater self service options	0	0	42	0	42
Additional Service Proposals for Registrar Services	0	0	30	0	30
Reduction in staffing levels for HR and OD	0	0	58	0	58
Reduction in employer contributions arising from new Agency Contract	0	0	90	0	90
Increase in Fees and Charges (Kennet Day Nursery)	0	0	10	0	10
Reduction in annual contribution to self insurance fund	0	0	235	0	235
Flexible Retirement	0	0	21	0	21
Procurement of Case Management system	0	0	45	0	45
Directorate of Resources	279	0	786	0	1,065

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Corporate	RED	AMBER	GREEN	BLUE	TOTAL
Appropriation of Land & Buildings to the HRA	0	0	0	462	462
Corporate Contractual Savings	326	0	0	0	326
Reducing mileage expenses through increased use of alternatives e.g. online meetings	0	0	77	0	77
Corporate	326	0	77	462	865

SAVINGS PROPOSAL	Current Year Savings (£000s)				
Brighter Futures For Children	RED	AMBER	GREEN	BLUE	TOTAL
BFFC Savings	0	1,632	0	3,486	5,118
Brighter Futures For Children	0	1,632	0	3,486	5,118

	RED	AMBER	GREEN	BLUE	TOTAL
TOTAL of Savings with Red rated elements within 2020-2021	5,638	3,522	4,952	6,096	20,208