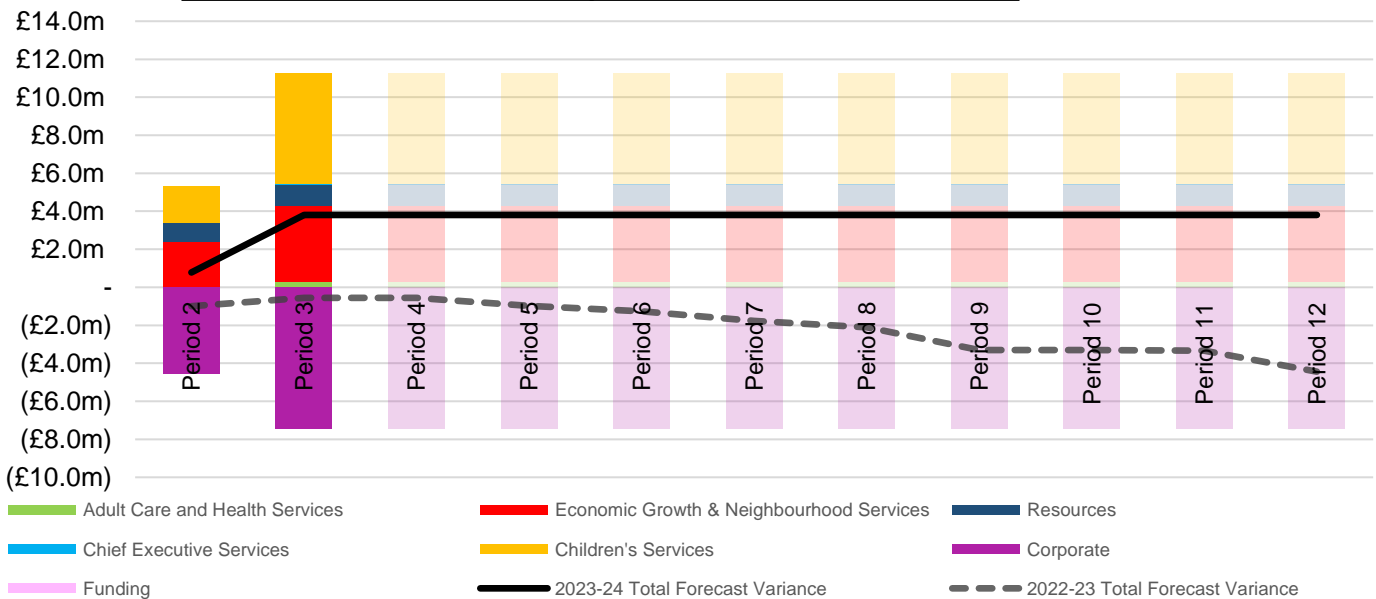


Appendix 1 - Financial Monitoring and Performance

General Fund Revenue

| | Budget | Forecast Outturn | Variance |
|--|------------------|---------------------|----------------|
| | £m | £m | £m |
| Adult Care and Health Services | 48.315 | 48.603 | 0.288 |
| Economic Growth and Neighbourhood Services | 19.580 | 23.561 | 3.981 |
| Resources | 18.306 | 19.448 | 1.142 |
| Chief Executive Services | 1.544 | 1.559 | 0.015 |
| Children's Services delivered by BFfC | 52.268 | 58.097 | 5.829 |
| Total Service Expenditure | 140.013 | 151.268 | 11.255 |
| Capital Financing | 17.601 | 15.129 | (2.472) |
| Contingencies | 4.108 | 0.000 | (4.108) |
| Other Corporate Budgets | (3.439) | (3.065) | 0.374 |
| Movement in Reserves | 6.128 | 4.885 | (1.243) |
| Total Corporate Budgets | 24.398 | 16.949 | (7.449) |
| Net Budget Requirement | 164.411 | 168.217 | 3.806 |
| Financed by: | | | |
| Council Tax Income | (111.086) | (111.086) | 0.000 |
| NNDR Local Share | (28.489) | (28.489) | 0.000 |
| New Homes Bonus | (1.453) | (1.453) | 0.000 |
| Section 31 Grant | (15.183) | (15.183) | 0.000 |
| Revenue Support Grant | (2.487) | (2.487) | 0.000 |
| Other Government Grants | (1.498) | (1.498) | 0.000 |
| One-off Collection Fund Surplus | (4.215) | (4.215) | 0.000 |
| Total Funding | (164.411) | (164.411) | 0.000 |
| (Positive)/Adverse Variance | 0.000 | 3.806 | 3.806 |

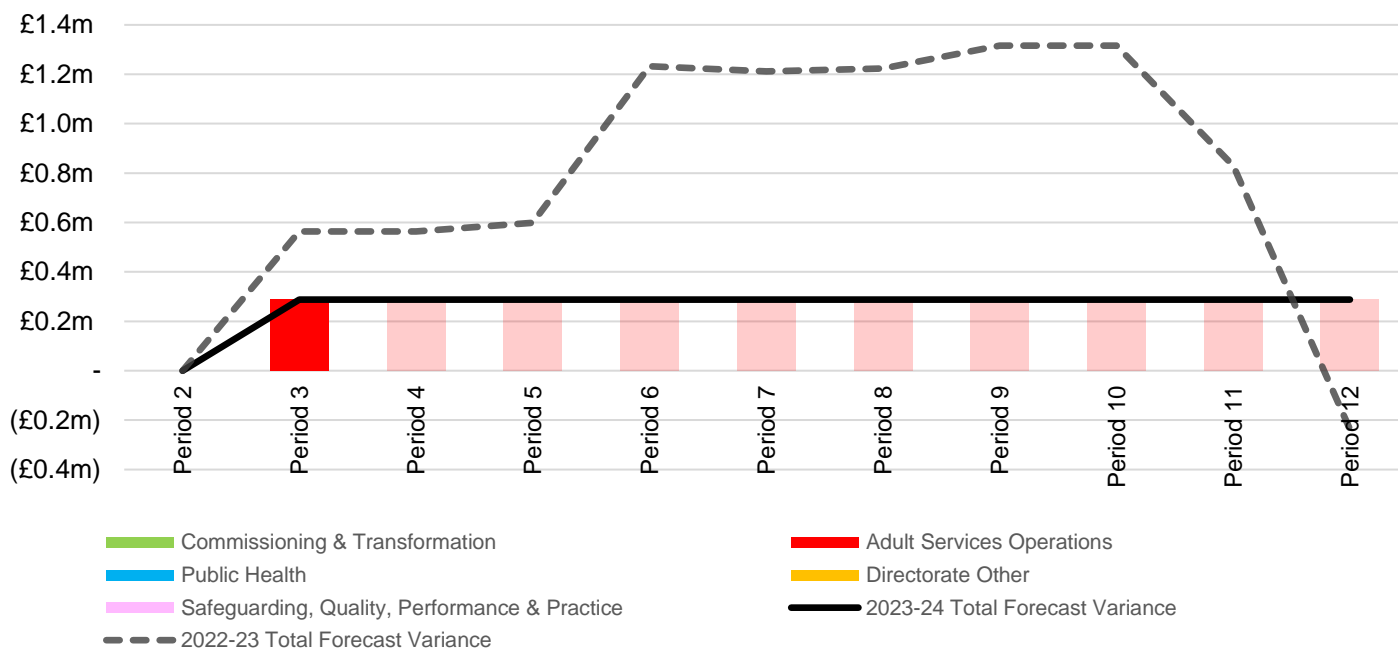
Forecast Variance Period Comparison - General Fund Revenue



Directorate of Adult Care and Health Services

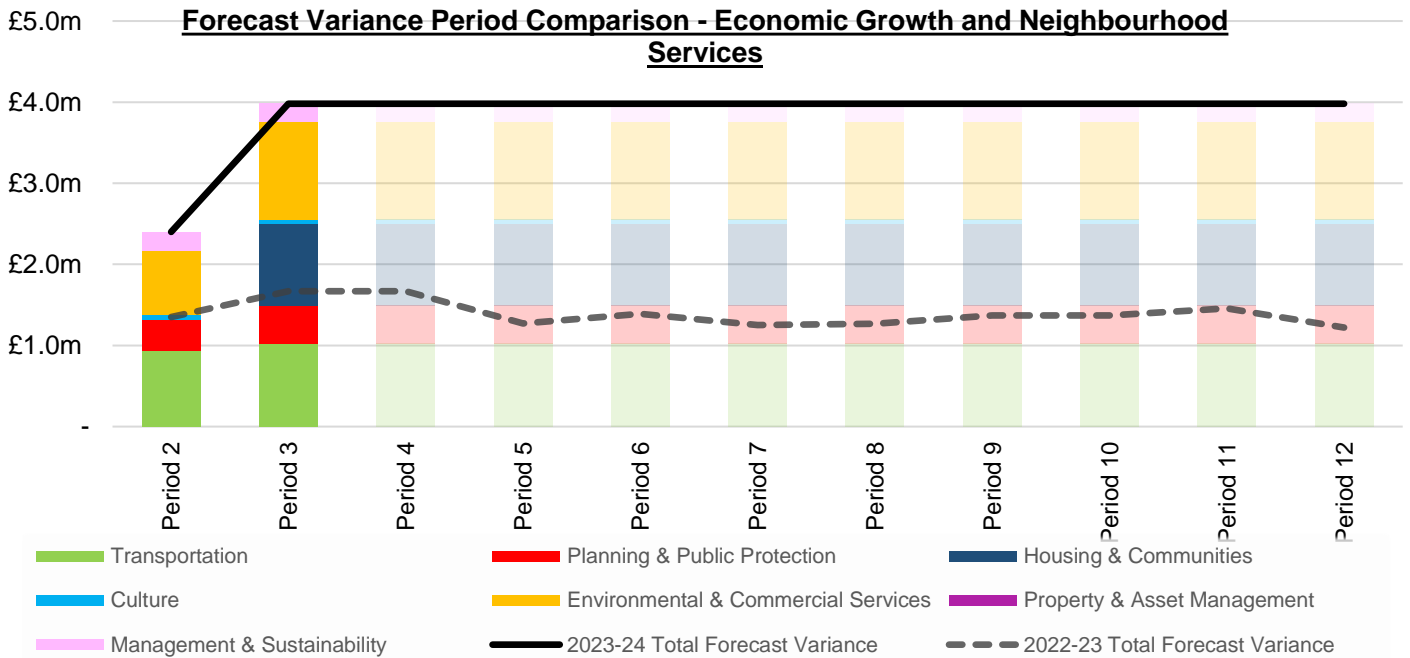
| | Budget | Forecast Outturn | Variance |
|---|---------------|---------------------|--------------|
| | £m | £m | £m |
| Commissioning & Transformation | 2.148 | 2.148 | 0.000 |
| Adult Services Operations | 44.246 | 44.534 | 0.288 |
| Public Health | 0.000 | 0.000 | 0.000 |
| Directorate Other | 0.523 | 0.523 | 0.000 |
| Safeguarding, Quality, Performance & Practice | 1.399 | 1.399 | 0.000 |
| Net Total Cost | 48.315 | 48.603 | 0.288 |
| Total Expenditure | 79.012 | 79.300 | 0.288 |
| Total Income | (30.697) | (30.697) | 0.000 |
| Net Total Cost | 48.315 | 48.603 | 0.288 |

Forecast Variance Period Comparison - Adult Care and Health Services



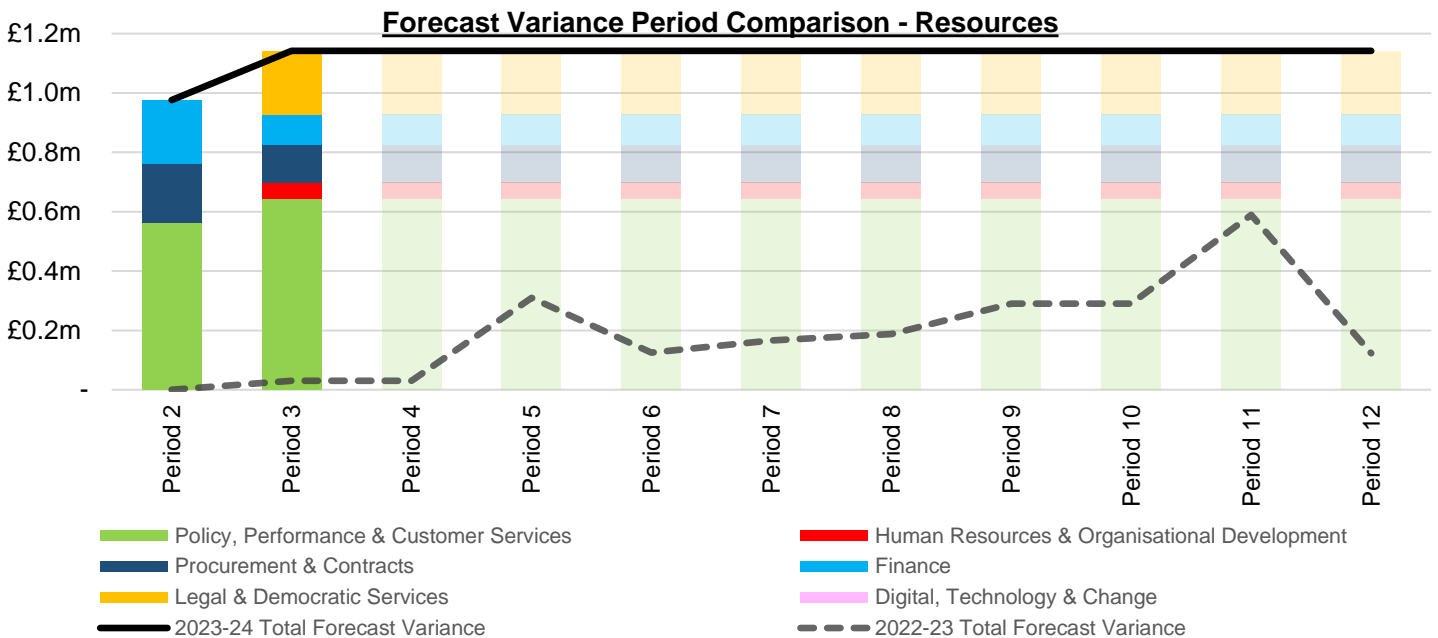
Directorate of Economic Growth and Neighbourhood Services

| | Budget | Forecast Outturn | Variance |
|-------------------------------------|---------------|------------------|--------------|
| | £m | £m | £m |
| Transportation | (2.715) | (1.690) | 1.025 |
| Planning & Public Protection | 3.137 | 3.607 | 0.471 |
| Housing & Communities | 1.900 | 2.900 | 1.000 |
| Culture | 3.050 | 3.110 | 0.060 |
| Environmental & Commercial Services | 16.775 | 17.975 | 1.200 |
| Property & Asset Management | (3.152) | (3.152) | 0.000 |
| Management & Sustainability | 0.585 | 0.810 | 0.225 |
| Net Total Cost | 19.580 | 23.561 | 3.981 |
| Total Expenditure | 101.873 | 104.688 | 2.815 |
| Total Income | (82.293) | (81.127) | 1.166 |
| Net Total Cost | 19.580 | 23.561 | 3.981 |



Directorate of Resources

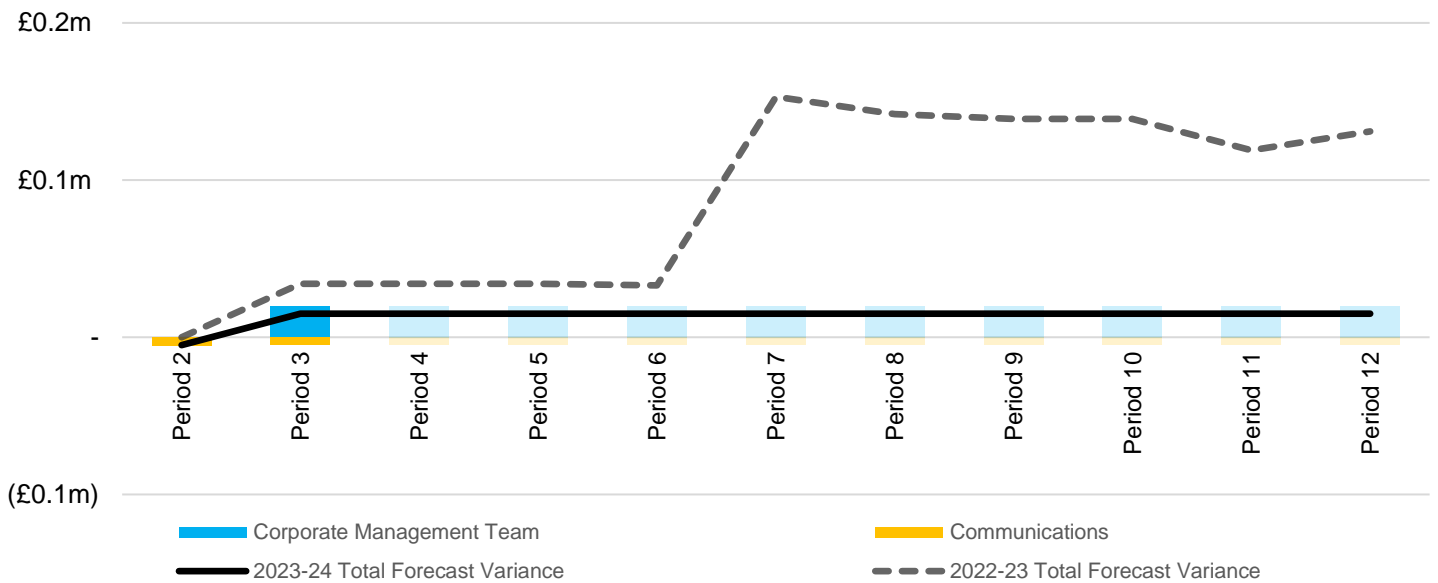
| | Budget | Forecast Outturn | Variance |
|--|---------------|---------------------|--------------|
| | £m | £m | £m |
| Policy, Performance & Customer Services | 2.484 | 3.127 | 0.643 |
| Human Resources & Organisational Development | 1.879 | 1.935 | 0.056 |
| Procurement & Contracts | 0.383 | 0.508 | 0.125 |
| Finance | 4.352 | 4.455 | 0.103 |
| Legal & Democratic Services | 2.770 | 2.985 | 0.215 |
| Digital, Technology & Change | 6.438 | 6.438 | 0.000 |
| Net Total Cost | 18.306 | 19.448 | 1.142 |
| Total Expenditure | 38.345 | 39.707 | 1.362 |
| Total Income | (20.039) | (20.259) | (0.220) |
| Net Total Cost | 18.306 | 19.448 | 1.142 |



Chief Executive Services

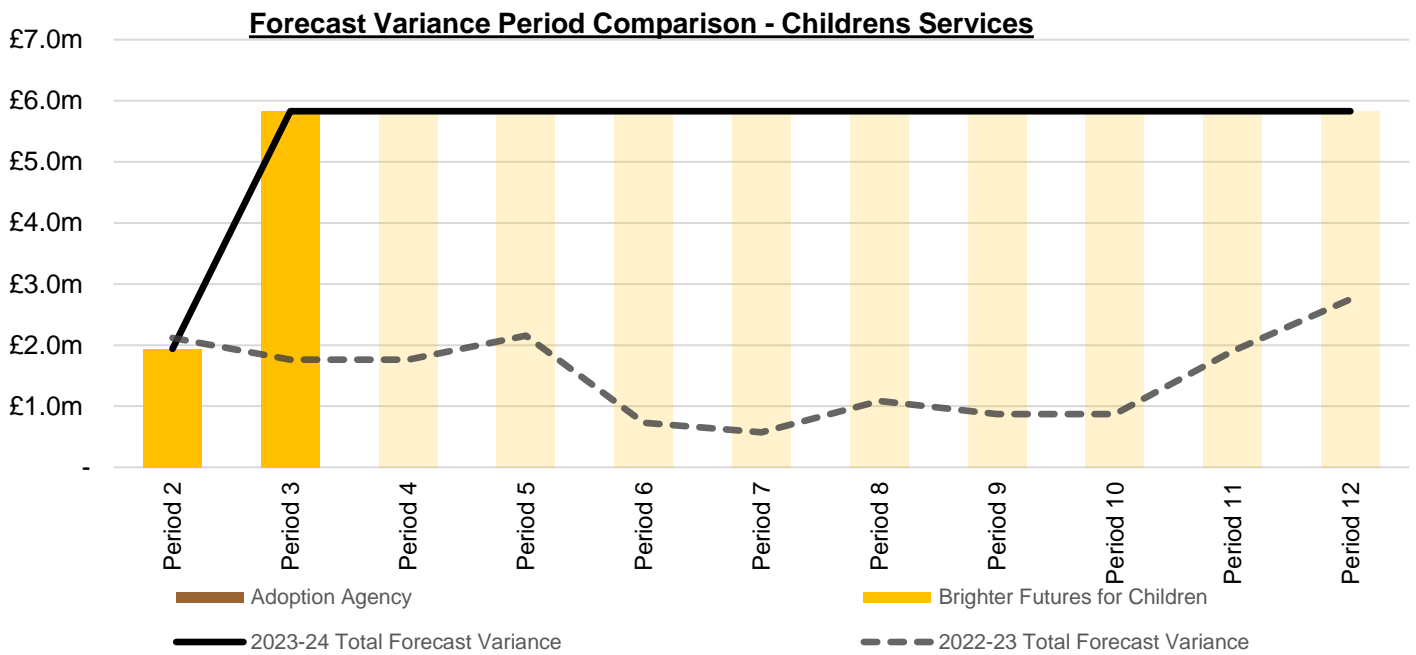
| | Budget | Forecast Outturn | Variance |
|---------------------------|--------------|---------------------|--------------|
| | £m | £m | £m |
| Corporate Management Team | 0.876 | 0.896 | 0.020 |
| Communications | 0.668 | 0.663 | (0.005) |
| Net Total Cost | 1.544 | 1.559 | 0.015 |
| Total Expenditure | 7.887 | 7.907 | 0.020 |
| Total Income | (6.344) | (6.349) | (0.005) |
| Net Total Cost | 1.544 | 1.559 | 0.015 |

Forecast Variance Period Comparison - Chief Executive Services



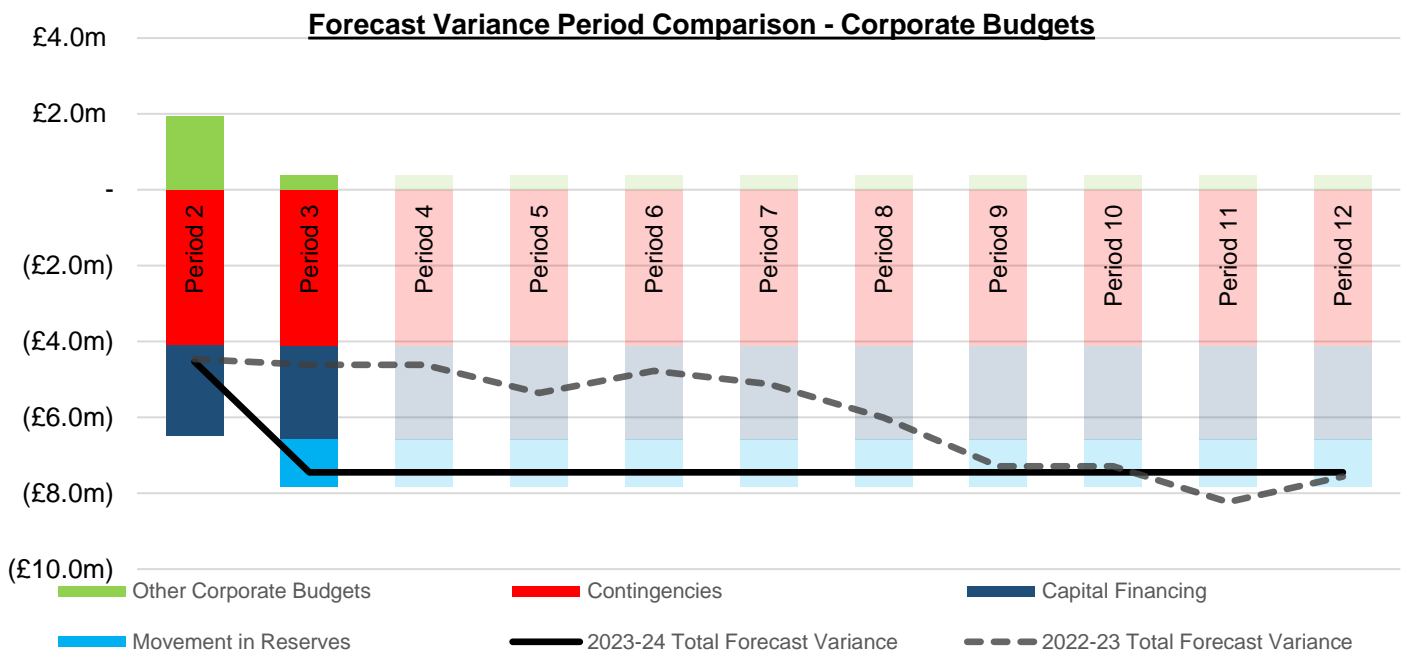
Childrens Services

| | Budget | Forecast Outturn | Variance |
|-------------------------------|---------------|---------------------|--------------|
| | £m | £m | £m |
| Adoption Agency | 0.838 | 0.838 | 0.000 |
| Brighter Futures for Children | 51.430 | 57.259 | 5.829 |
| Net Total Cost | 52.268 | 58.097 | 5.829 |
| Total Expenditure | 125.640 | 131.680 | 6.040 |
| Total Income | (73.372) | (73.583) | (0.211) |
| Net Total Cost | 52.268 | 58.097 | 5.829 |



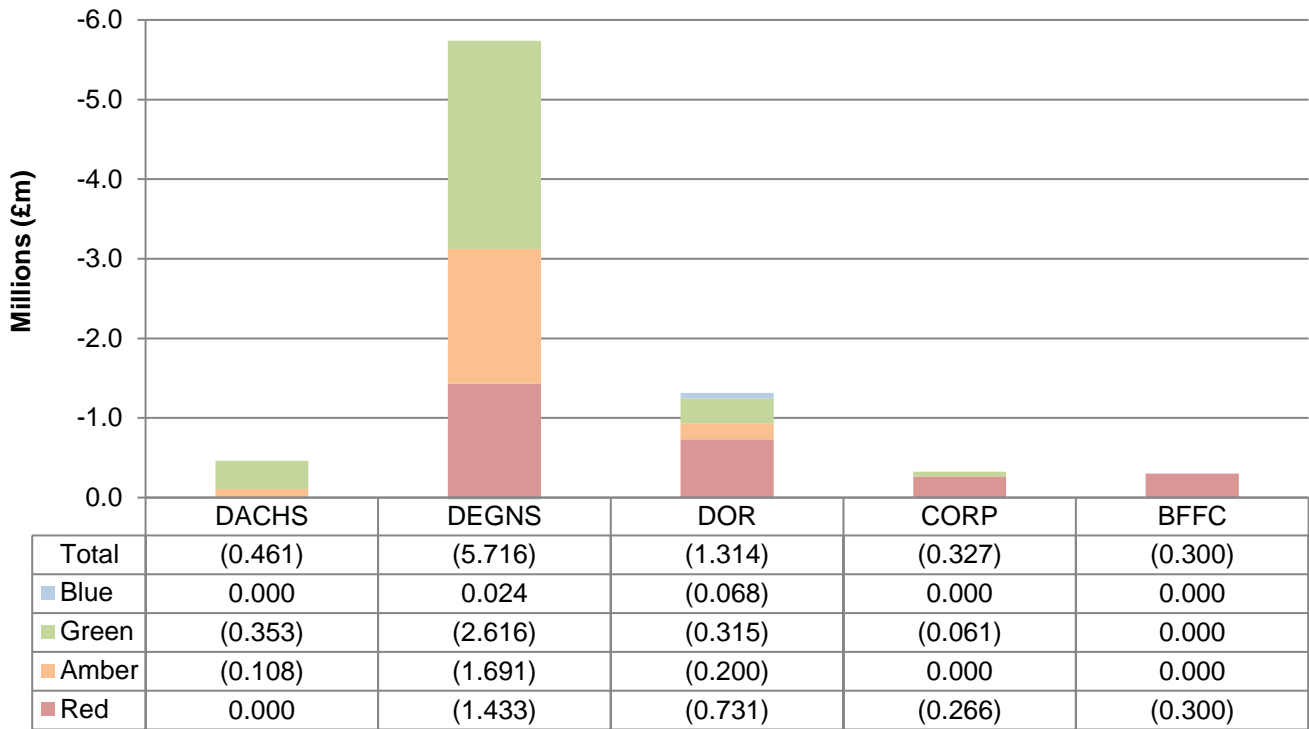
Corporate Budgets

| | Budget | Forecast Outturn | Variance |
|-------------------------|---------------|---------------------|----------------|
| | £m | £m | £m |
| Capital Financing | 17.601 | 15.129 | (2.472) |
| Contingencies | 4.108 | (0.000) | (4.108) |
| Other Corporate Budgets | (3.439) | (3.065) | 0.374 |
| Movement in Reserves | 6.128 | 4.885 | (1.243) |
| Net Total Cost | 24.398 | 16.949 | (7.449) |
| Total Expenditure | 102.755 | 96.486 | (6.269) |
| Total Income | (78.357) | (79.537) | (1.180) |
| Net Total Cost | 24.398 | 16.949 | (7.449) |



Savings Delivery

Savings Forecast per Directorate



List of Individual Savings Schemes

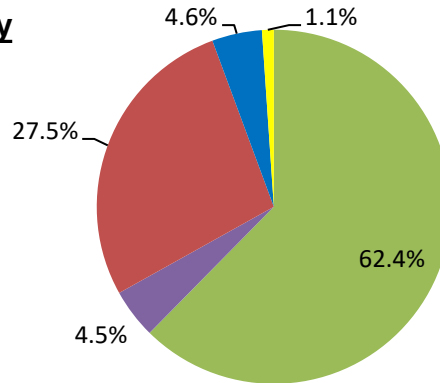
| Service Area | Description | Red £000s | Amber £000s | Green £000s | Blue £000s | Total £000s |
|--|--|----------------|----------------|----------------|---------------|----------------|
| Adult Services Operations | TEC: Promoting the use of Assistive Technology | 0 | 0 | (78) | 0 | (78) |
| Adult Services Operations | Efficiency savings secured through Public Health re-procurement | 0 | 0 | (50) | 0 | (50) |
| Adult Services Operations | Development of an Accommodation Pathway for Vulnerable Working Age Adults | 0 | 0 | (25) | 0 | (25) |
| Adult Services Operations | Continuing Healthcare / Joint Funding | 0 | 0 | (200) | 0 | (200) |
| Adult Services Operations | Increase in Extra Care Income | 0 | (108) | 0 | 0 | (108) |
| Total Directorate of Adult Care and Health Services | | 0 | (108) | (353) | 0 | (461) |
| Transportation | Fundamental Service Review - Parking | 0 | 0 | (225) | 0 | (225) |
| Transportation | Introduction of Moving Traffic Enforcement under TMA Powers | 0 | (280) | 0 | 0 | (280) |
| Transportation | Increased revenue from on-street Pay and Display | 0 | 0 | (545) | 0 | (545) |
| Transportation | Increased income from Parking Enforcement | 0 | (160) | 0 | 0 | (160) |
| Transportation | Extend Residents Parking permit areas | (10) | 0 | 0 | 0 | (10) |
| Transportation | Review Public Car Park provision borough wide | 0 | (200) | 0 | 0 | (200) |
| Transportation | Increase off street parking charges | 0 | (150) | 0 | 0 | (150) |
| Transportation | Electric Vehicle Charging | 0 | 0 | (26) | 0 | (26) |
| Transportation | Increase in fees and charges | 0 | 0 | (3) | 0 | (3) |
| Transportation | Workforce Review [Transportation] | 0 | (14) | 0 | 0 | (14) |
| Transportation | Increase parking permit charges | (86) | 0 | 0 | 0 | (86) |
| Transportation | Recovery of reduced parking income due to Covid-19* | (900) | 0 | (400) | 0 | (1,300) |
| Planning & Public Protection | Mandatory HMO Licensing | (75) | 0 | 0 | 0 | (75) |
| Planning & Public Protection | Discretionary HMO Licensing | (70) | 0 | 0 | 0 | (70) |
| Planning & Public Protection | Fundamental Service Review - Planning and Regulatory | 0 | 0 | (64) | 0 | (64) |
| Planning & Public Protection | Increase in charges for pre-planning application and planning fees | 0 | (55) | 0 | 0 | (55) |
| Planning & Public Protection | Proposed Fee Income Reading Festival | (75) | 0 | 0 | 0 | (75) |
| Planning & Public Protection | Increase in fees and charges | 0 | 0 | (20) | 0 | (20) |
| Planning & Public Protection | Workforce Review [Planning & Regulatory Services] | 0 | 0 | (38) | 0 | (38) |
| Housing & Communities | Increase in fees and charges | 0 | 0 | (4) | 0 | (4) |
| Housing & Communities | Workforce Review [Housing] | 0 | 0 | (29) | 0 | (29) |
| Culture | In-house management restructuring of Cultural Services | (25) | 0 | 0 | 0 | (25) |
| Culture | Increase in fees and charges | 0 | (33) | 0 | 0 | (33) |
| Culture | Workforce Review [Cultural Services] | (52) | 0 | 0 | 0 | (52) |
| Culture | Arts Fundraising campaign | 0 | (65) | 0 | 0 | (65) |
| Culture | Revenue impact of new contract for borough leisure facilities | 0 | 0 | (828) | 0 | (828) |
| Culture | Covid19 income pressure on the Town Hall and recovery plan* | 0 | (250) | 0 | 0 | (250) |
| Culture | Covid19 income pressure on the Hexagon and South Street Theatres and recovery plan* | 0 | (145) | 0 | 0 | (145) |
| Culture | New Directions College | 0 | 0 | (36) | 0 | (36) |
| Culture | Leisure Activity Review of Filming & Events | 0 | 0 | (40) | 0 | (40) |
| Environmental & Commercial Services | Increase in Savings - Waste Operations | (65) | 0 | 0 | 0 | (65) |
| Environmental & Commercial Services | Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3 | 0 | (75) | 0 | 0 | (75) |
| Environmental & Commercial Services | Fundamental Service Review - Parks and Street Cleansing | 0 | 0 | (150) | 0 | (150) |
| Environmental & Commercial Services | Increased income from traded waste services (previous ref to CL & IPD not relevant) | 0 | 0 | (135) | 0 | (135) |
| Environmental & Commercial Services | Increase in fees and charges | 0 | 0 | (5) | 0 | (5) |
| Environmental & Commercial Services | Additional income from advertising | (25) | 0 | 0 | 0 | (25) |
| Environmental & Commercial Services | Waste Contract - Budget realignment inline with anticipated expenditure | (50) | (50) | 0 | 0 | (100) |
| Environmental & Commercial Services | Continued commercial growth of Highways service | 0 | 0 | (2) | 0 | (2) |
| Environmental & Commercial Services | In-sourcing of Highways Structures Consultancy | 0 | 0 | (10) | 0 | (10) |
| Environmental & Commercial Services | Workforce Review [Environmental and Commercial Services] | 0 | (82) | 0 | 0 | (82) |
| Environmental & Commercial Services | Reduced fuel costs due to increase in electrical vehicles | 0 | (132) | 0 | 0 | (132) |
| Property & Asset Management | Workforce Review [Regeneration and Assets] | 0 | 0 | (32) | 0 | (32) |
| Property & Asset Management | Increase in fees and charges. | 0 | 0 | (24) | 0 | (24) |
| Management & Sustainability | Maximising income from digital advertising (roadside) | 0 | 0 | 0 | 24 | 24 |
| Total Directorate of Economic Growth and Neighbourhood Services | | (1,433) | (1,691) | (2,616) | 24 | (5,716) |
| Policy, Performance & Customer Services | New customer services model | (519) | 0 | 0 | 0 | (519) |
| Policy, Performance & Customer Services | Additional Service Proposals for Bereavement Services | 0 | 0 | 0 | (7) | (7) |
| Policy, Performance & Customer Services | Income generation opportunity - Cremation & Cemetery Service | 0 | 0 | (137) | 0 | (137) |
| Human Resources & Organisational Development | Traded Services with HR&OD | 0 | 0 | (28) | 0 | (28) |
| Procurement & Contracts | Procurement & Contracts savings - Resources Directorate | 0 | (100) | (100) | 0 | (200) |
| Finance | Efficiencies from procuring new finance system | (212) | 0 | 0 | 0 | (212) |
| Finance | General Fund-HRA Recharge Realignment | 0 | 0 | 0 | 34 | 34 |
| Legal & Democratic Services | Review of counsel use in JLT | 0 | 0 | (50) | 0 | (50) |
| Legal & Democratic Services | Legal Support for Enforcement Work | 0 | 0 | 0 | 184 | 184 |
| Digital, Technology & Change | Digital & ICT Transformation | 0 | 0 | 0 | (279) | (279) |
| Digital, Technology & Change | Efficiencies through digitisation | 0 | (100) | 0 | 0 | (100) |
| Total Directorate of Resources | | (731) | (200) | (315) | (68) | (1,314) |
| Brighter Futures For Children | BFFC Contract | (300) | 0 | 0 | 0 | (300) |
| Total Brighter Futures for Children | | (300) | 0 | 0 | 0 | (300) |
| Human Resources & Organisational Development | Corporate Contractual Savings | (250) | 0 | 0 | 0 | (250) |
| Human Resources & Organisational Development | Reducing mileage expenses through increased use of alternatives e.g. online meetings | (16) | 0 | (61) | 0 | (77) |
| Total Corporate | | (266) | 0 | (61) | 0 | (327) |
| Grand Total | | (2,730) | (1,999) | (3,345) | (44) | (8,118) |

Debt Performance

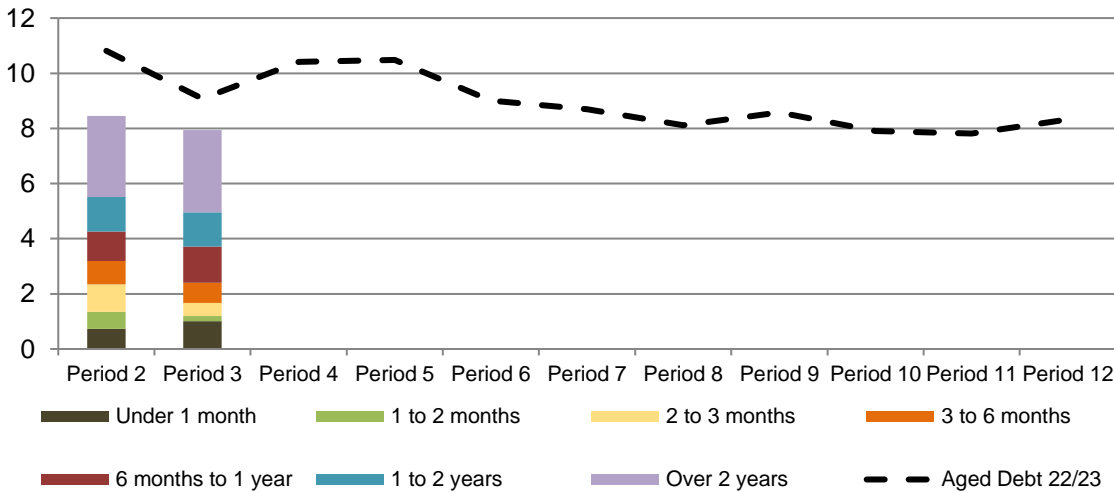
| | Under 1 month £ms | 1 to 2 months £ms | 2 to 3 months £ms | 3 to 6 months £ms | 6 months to 1 year £ms | 1 to 2 years £ms | Over 2 years £ms | Total £ms |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|---------------------------|---------------------|---------------------|--------------|
| Adult Social Care | 0.320 | 0.139 | 0.237 | 0.470 | 0.779 | 0.972 | 2.039 | 4.956 |
| Environment & Neighbourhood Services | - | - | - | - | - | 0.001 | - | 0.001 |
| Resources | 0.008 | - | - | - | 0.250 | - | 0.101 | 0.359 |
| Chief Executive | 0.606 | 0.044 | 0.197 | 0.180 | 0.206 | 0.194 | 0.755 | 2.182 |
| Former Children's Directorate | 0.072 | 0.011 | 0.040 | 0.078 | 0.075 | 0.018 | 0.069 | 0.363 |
| Corporate Codes | - | - | - | - | - | 0.061 | 0.024 | 0.085 |
| Total General Fund | 1.006 | 0.194 | 0.474 | 0.728 | 1.310 | 1.246 | 2.988 | 7.946 |
| Housing Revenue Account | - | - | 0.024 | 0.005 | 0.007 | 0.008 | 0.015 | 0.059 |
| Intercompany Debt | - | - | - | - | - | - | 1.560 | 1.560 |
| Grand Total | 1.006 | 0.194 | 0.498 | 0.733 | 1.317 | 1.254 | 4.563 | 9.565 |

Split of General Fund Debt by Category

- Adult Care and Health Services
- Chief Executive
- Corporate Budgets
- Economic Growth & Neighbourhood Services
- Resources
- Children's Services

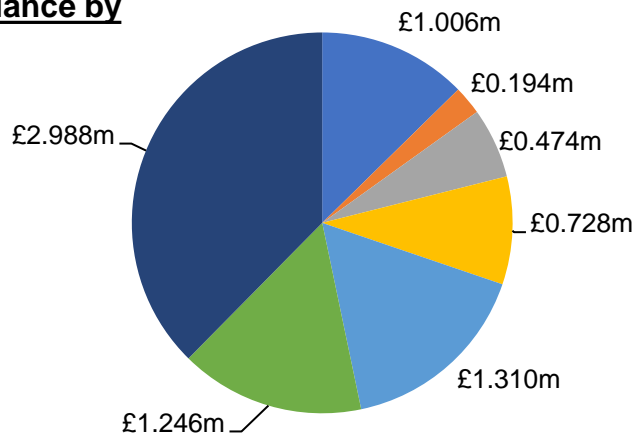


Overdue General Fund Debt Monthly Comparison

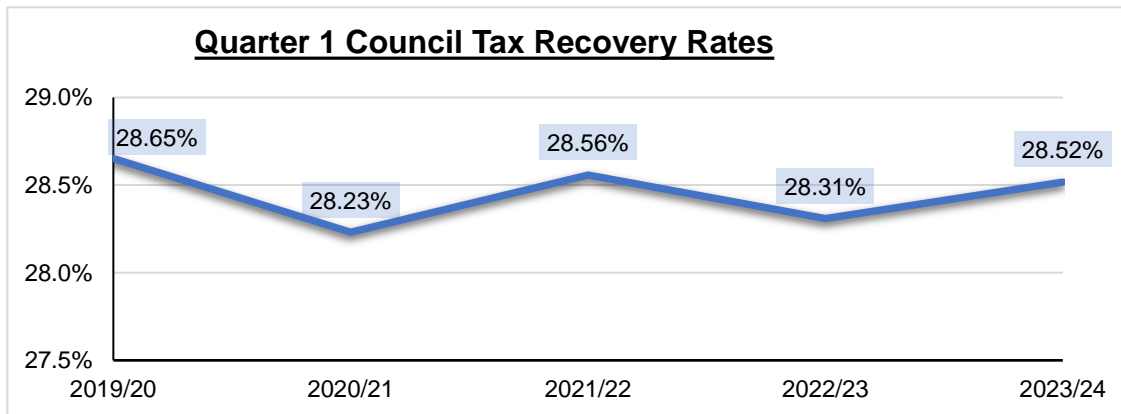
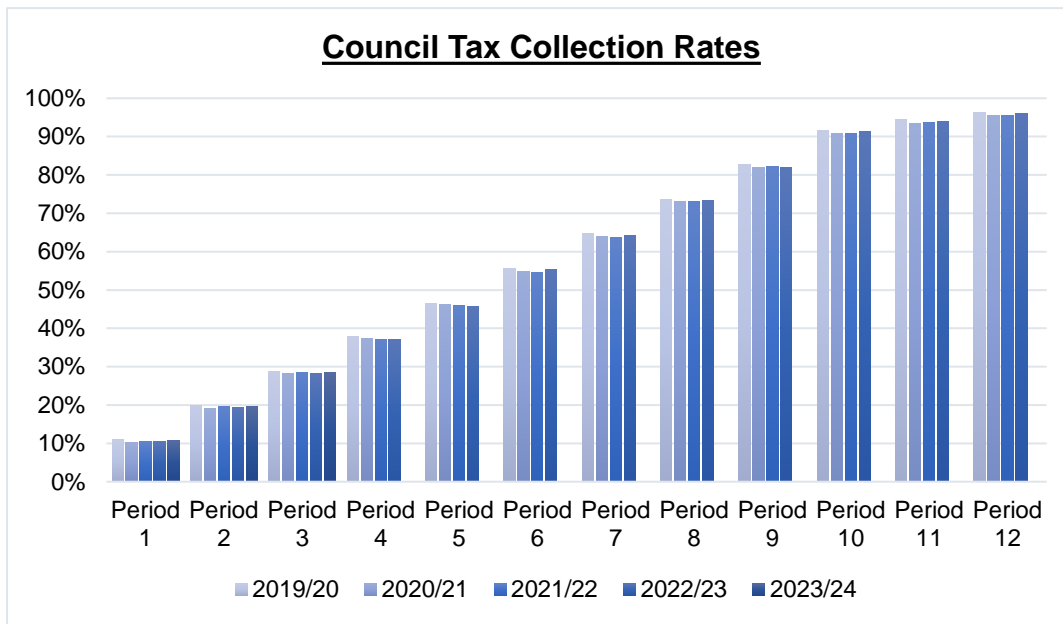


Split of General Fund Debt Balance by Days Outstanding

- Under 1 month
- 1 to 2 months
- 2 to 3 months
- 3 to 6 months
- 6 months to 1 year
- 1 to 2 years
- Over 2 years

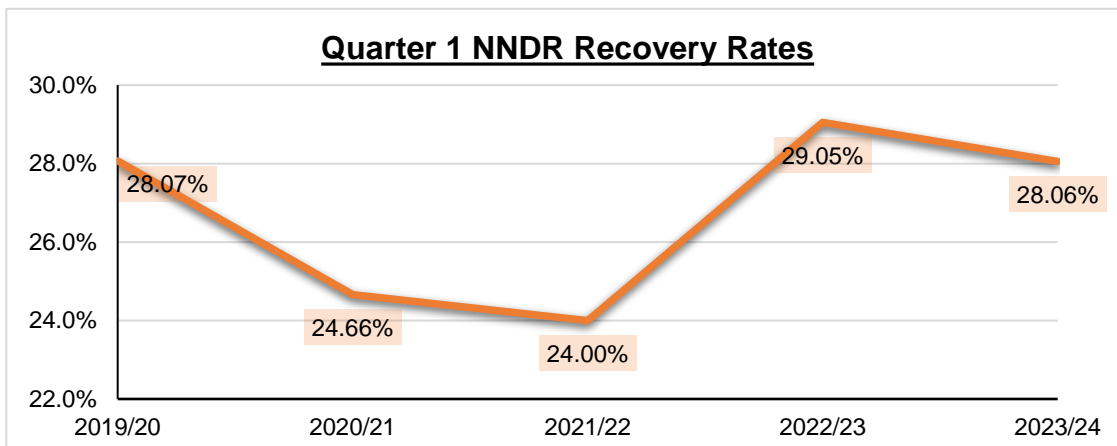
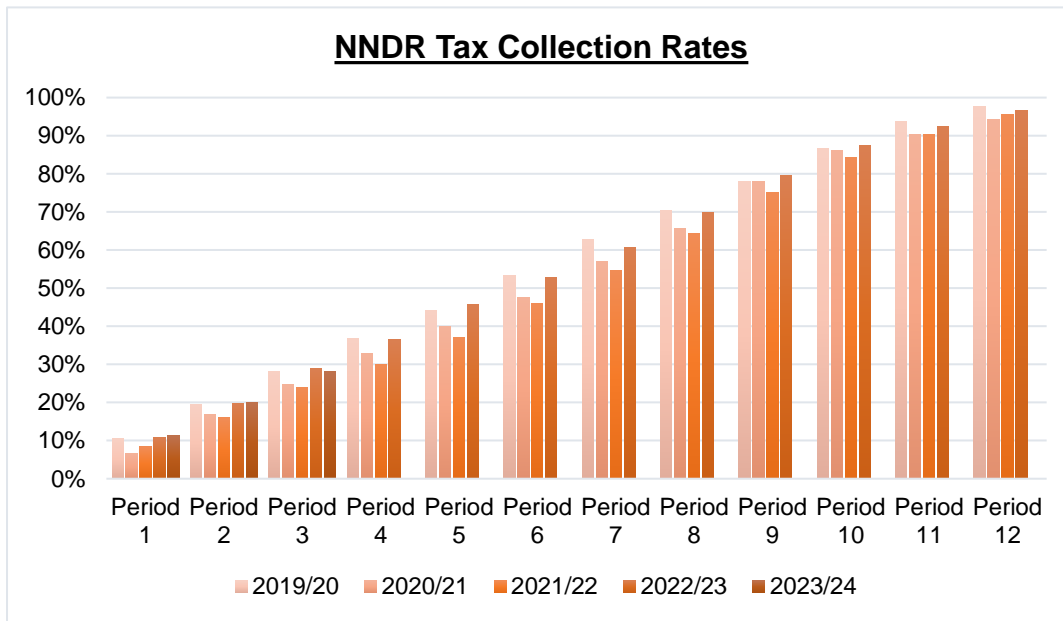


Collection Fund - Council Tax



| Q1 Council Tax | % |
|-----------------------|--------|
| Comparison to 2022/23 | 0.21% |
| Comparison to 2021/22 | -0.04% |
| Comparison to 2020/21 | 0.29% |
| Comparison to 2019/20 | -0.13% |

Collection Fund - NNDR



| Q1 Council Tax | % |
|-----------------------|--------|
| Comparison to 2022/23 | -0.99% |
| Comparison to 2021/22 | 4.06% |
| Comparison to 2020/21 | 3.39% |
| Comparison to 2019/20 | -0.01% |

Delivery Fund

