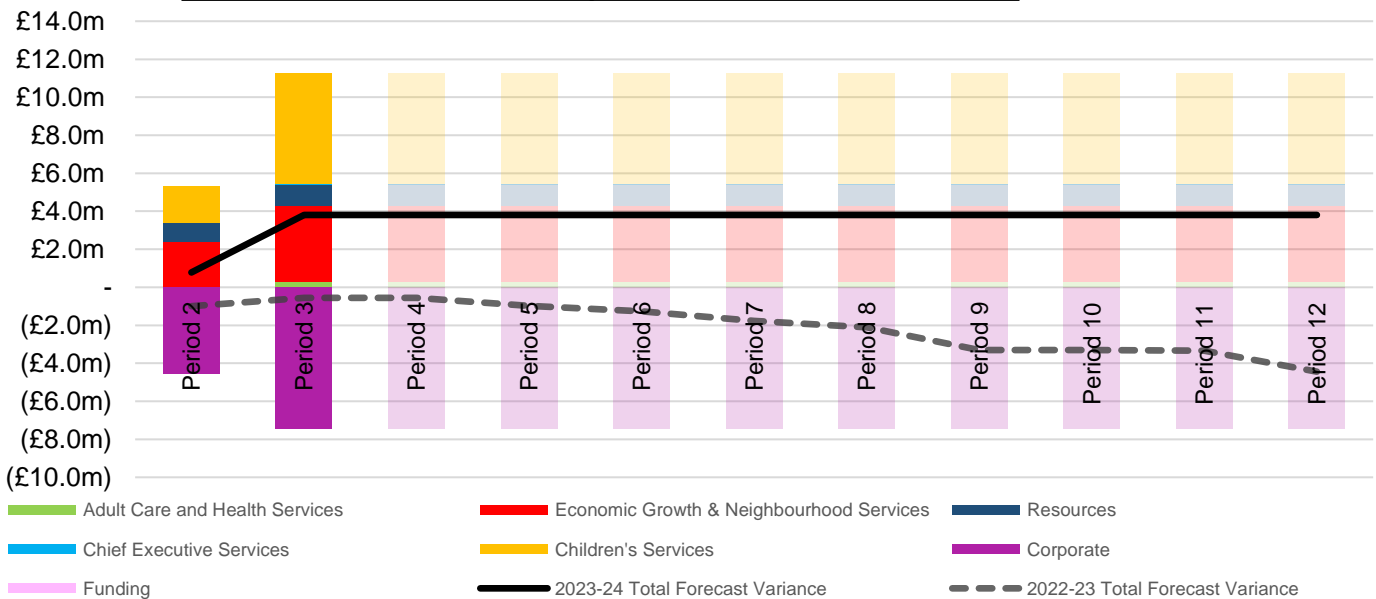


Appendix 1 - Financial Monitoring and Performance

General Fund Revenue

	Budget	Forecast Outturn	Variance
	£m	£m	£m
Adult Care and Health Services	48.315	48.603	0.288
Economic Growth and Neighbourhood Services	19.580	23.561	3.981
Resources	18.306	19.448	1.142
Chief Executive Services	1.544	1.559	0.015
Children's Services delivered by BfC	52.268	58.097	5.829
Total Service Expenditure	140.013	151.268	11.255
Capital Financing	17.601	15.129	(2.472)
Contingencies	4.108	0.000	(4.108)
Other Corporate Budgets	(3.439)	(3.065)	0.374
Movement in Reserves	6.128	4.885	(1.243)
Total Corporate Budgets	24.398	16.949	(7.449)
Net Budget Requirement	164.411	168.217	3.806
Financed by:			
Council Tax Income	(111.086)	(111.086)	0.000
NNDR Local Share	(28.489)	(28.489)	0.000
New Homes Bonus	(1.453)	(1.453)	0.000
Section 31 Grant	(15.183)	(15.183)	0.000
Revenue Support Grant	(2.487)	(2.487)	0.000
Other Government Grants	(1.498)	(1.498)	0.000
One-off Collection Fund Surplus	(4.215)	(4.215)	0.000
Total Funding	(164.411)	(164.411)	0.000
(Positive)/Adverse Variance	0.000	3.806	3.806

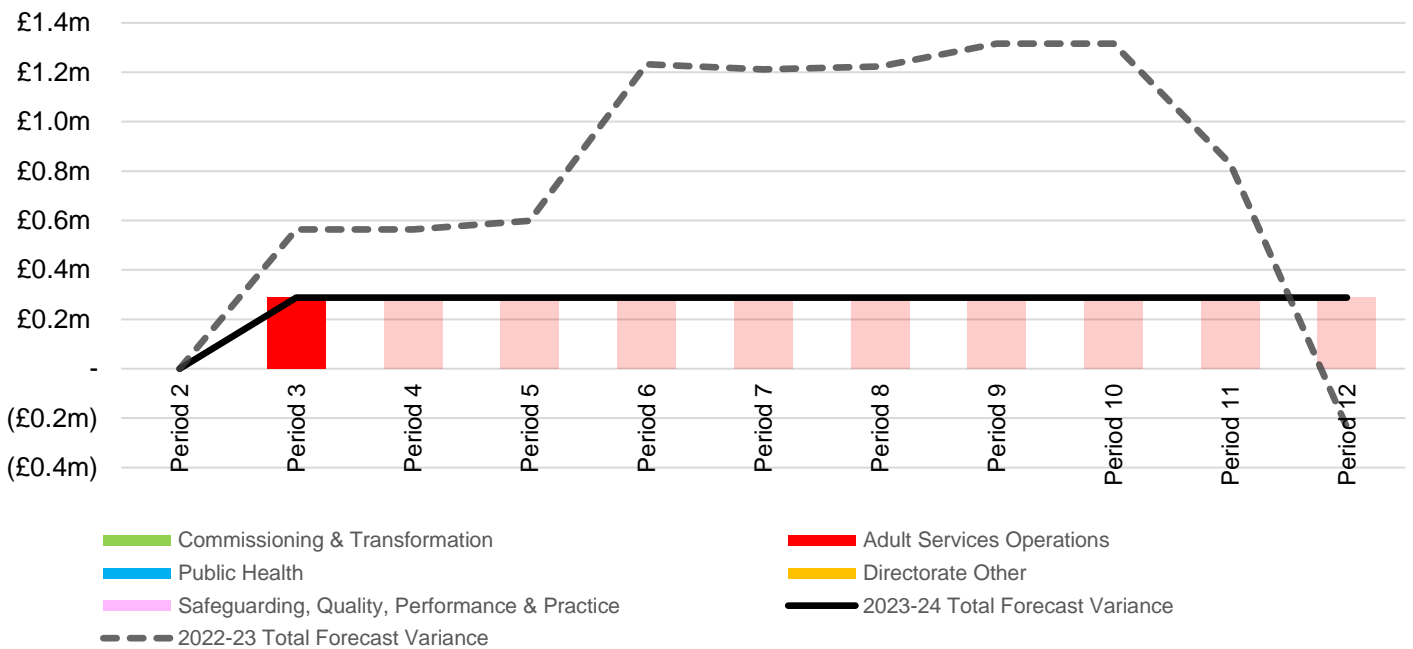
Forecast Variance Period Comparison - General Fund Revenue



Directorate of Adult Care and Health Services

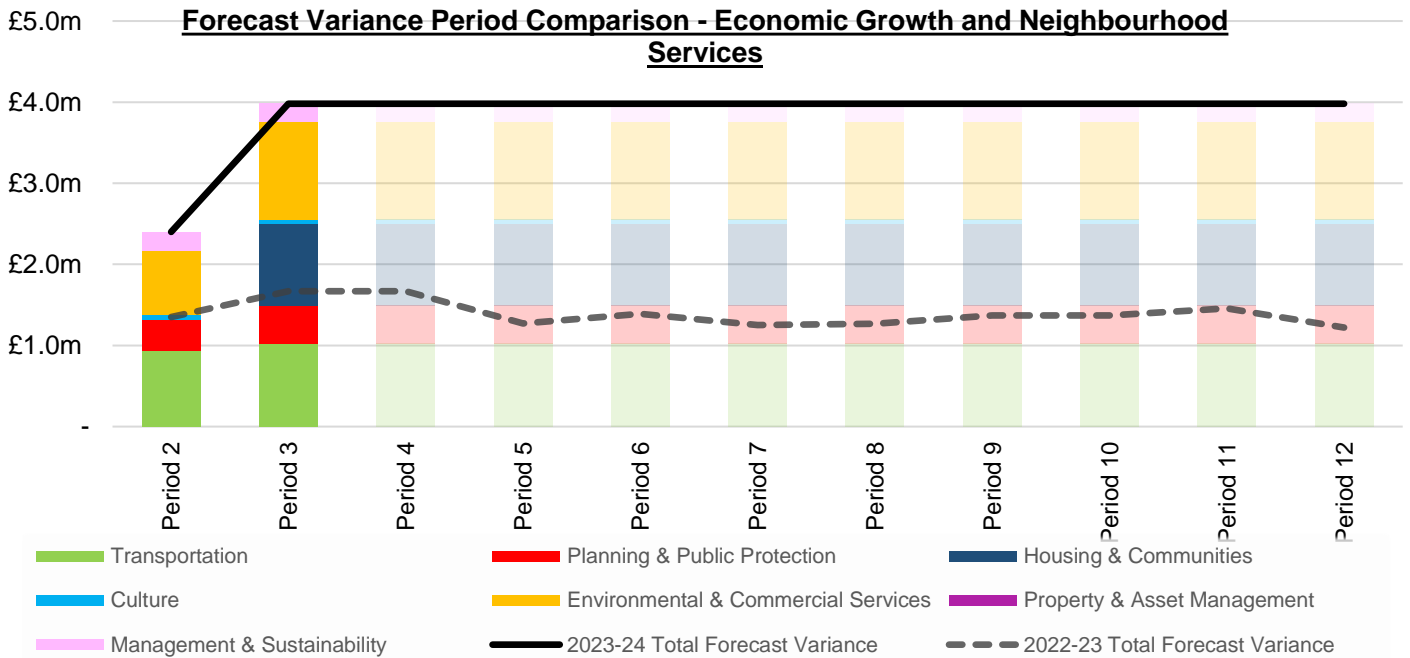
	Budget	Forecast Outturn	Variance
	£m	£m	£m
Commissioning & Transformation	2.148	2.148	0.000
Adult Services Operations	44.246	44.534	0.288
Public Health	0.000	0.000	0.000
Directorate Other	0.523	0.523	0.000
Safeguarding, Quality, Performance & Practice	1.399	1.399	0.000
Net Total Cost	48.315	48.603	0.288
Total Expenditure	79.012	79.300	0.288
Total Income	(30.697)	(30.697)	0.000
Net Total Cost	48.315	48.603	0.288

Forecast Variance Period Comparison - Adult Care and Health Services



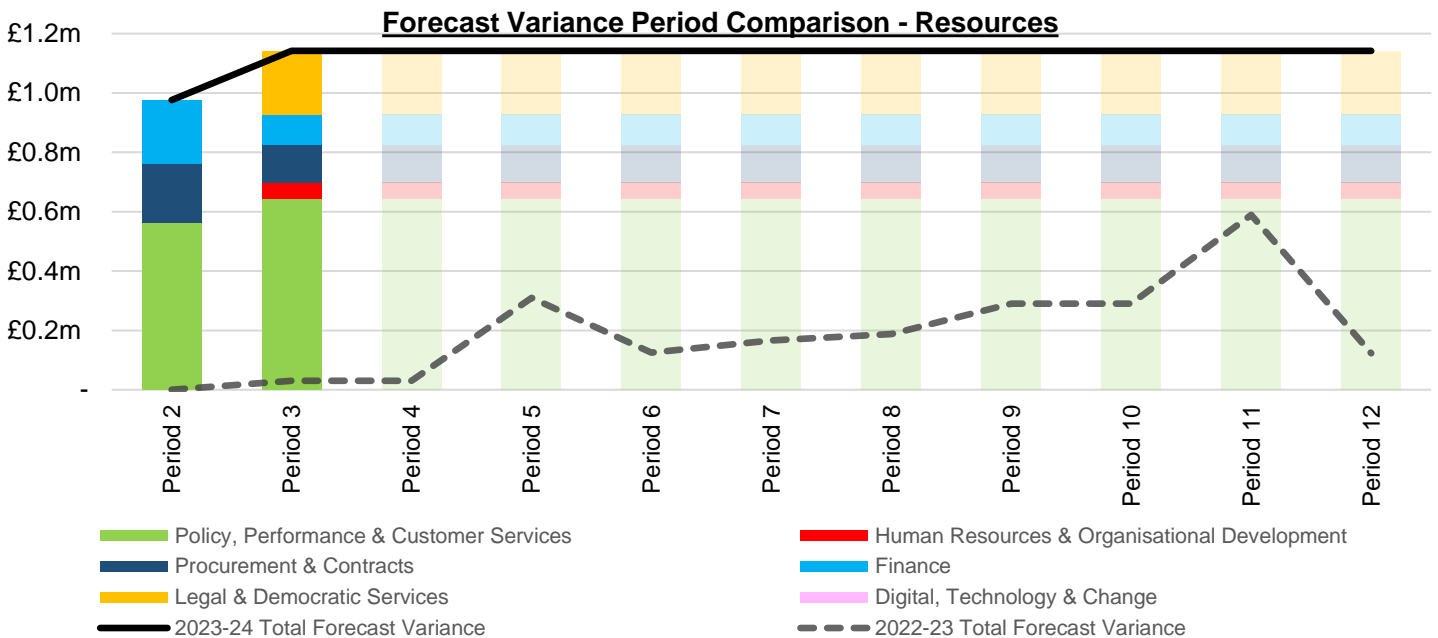
Directorate of Economic Growth and Neighbourhood Services

	Budget	Forecast Outturn	Variance
	£m	£m	£m
Transportation	(2.715)	(1.690)	1.025
Planning & Public Protection	3.137	3.607	0.471
Housing & Communities	1.900	2.900	1.000
Culture	3.050	3.110	0.060
Environmental & Commercial Services	16.775	17.975	1.200
Property & Asset Management	(3.152)	(3.152)	0.000
Management & Sustainability	0.585	0.810	0.225
Net Total Cost	19.580	23.561	3.981
Total Expenditure	101.873	104.688	2.815
Total Income	(82.293)	(81.127)	1.166
Net Total Cost	19.580	23.561	3.981



Directorate of Resources

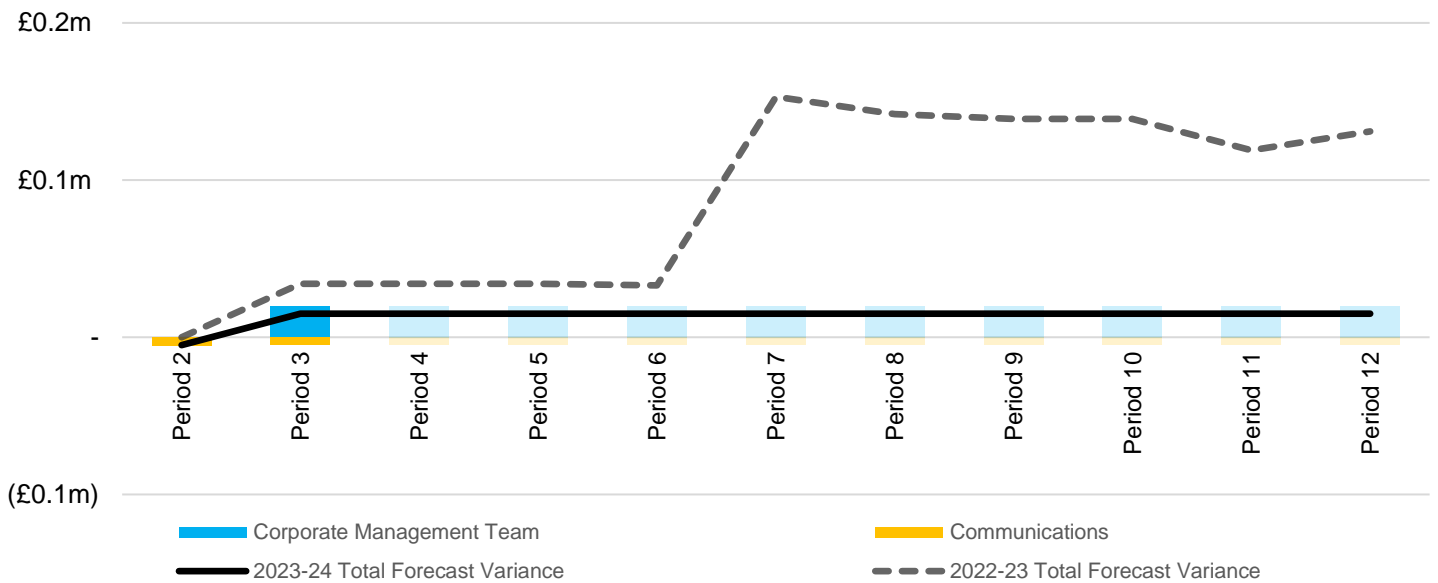
	Budget	Forecast Outturn	Variance
	£m	£m	£m
Policy, Performance & Customer Services	2.484	3.127	0.643
Human Resources & Organisational Development	1.879	1.935	0.056
Procurement & Contracts	0.383	0.508	0.125
Finance	4.352	4.455	0.103
Legal & Democratic Services	2.770	2.985	0.215
Digital, Technology & Change	6.438	6.438	0.000
Net Total Cost	18.306	19.448	1.142
Total Expenditure	38.345	39.707	1.362
Total Income	(20.039)	(20.259)	(0.220)
Net Total Cost	18.306	19.448	1.142



Chief Executive Services

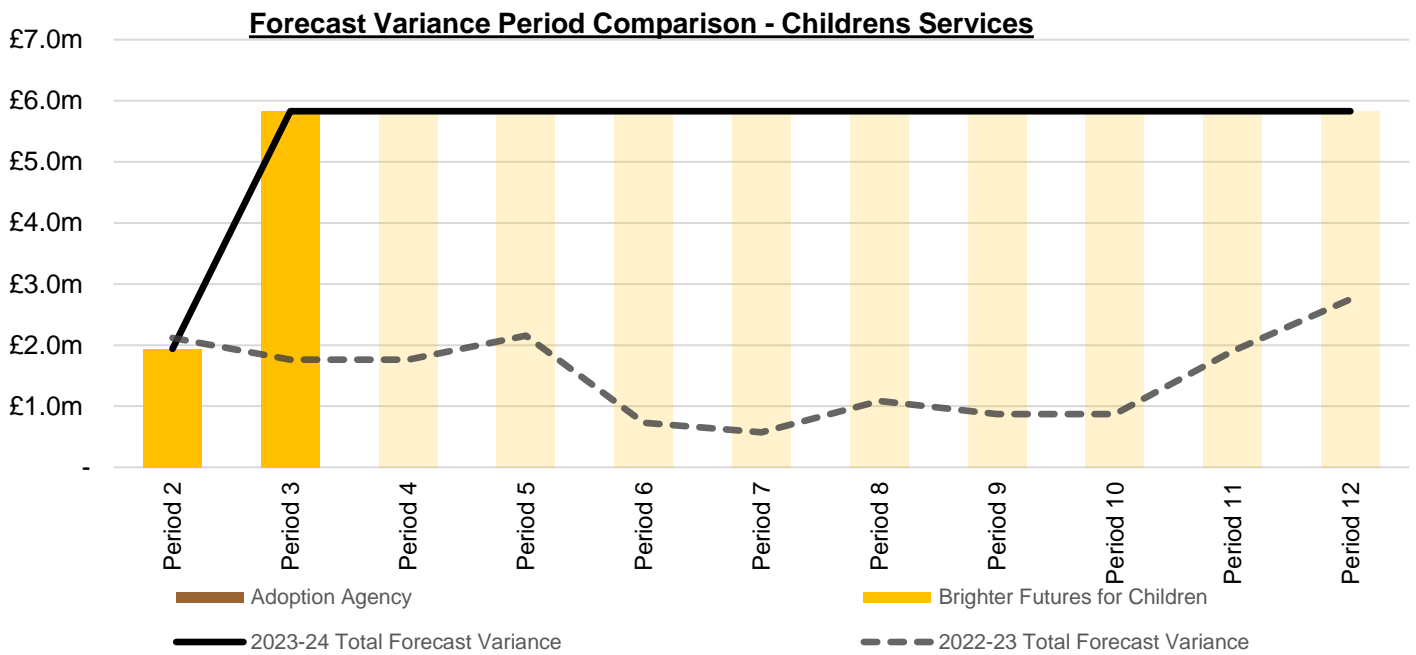
	Budget	Forecast Outturn	Variance
	£m	£m	£m
Corporate Management Team	0.876	0.896	0.020
Communications	0.668	0.663	(0.005)
Net Total Cost	1.544	1.559	0.015
Total Expenditure	7.887	7.907	0.020
Total Income	(6.344)	(6.349)	(0.005)
Net Total Cost	1.544	1.559	0.015

Forecast Variance Period Comparison - Chief Executive Services



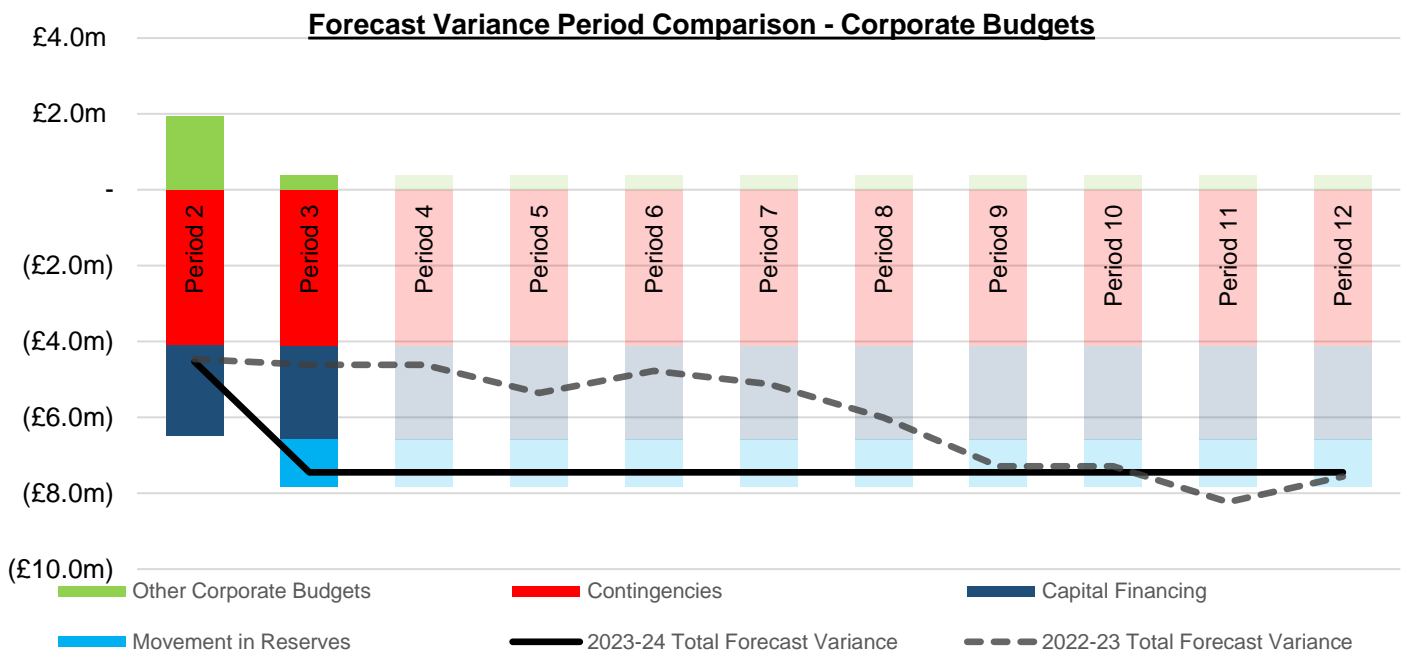
Childrens Services

	Budget	Forecast Outturn	Variance
	£m	£m	£m
Adoption Agency	0.838	0.838	0.000
Brighter Futures for Children	51.430	57.259	5.829
Net Total Cost	52.268	58.097	5.829
Total Expenditure	125.640	131.680	6.040
Total Income	(73.372)	(73.583)	(0.211)
Net Total Cost	52.268	58.097	5.829



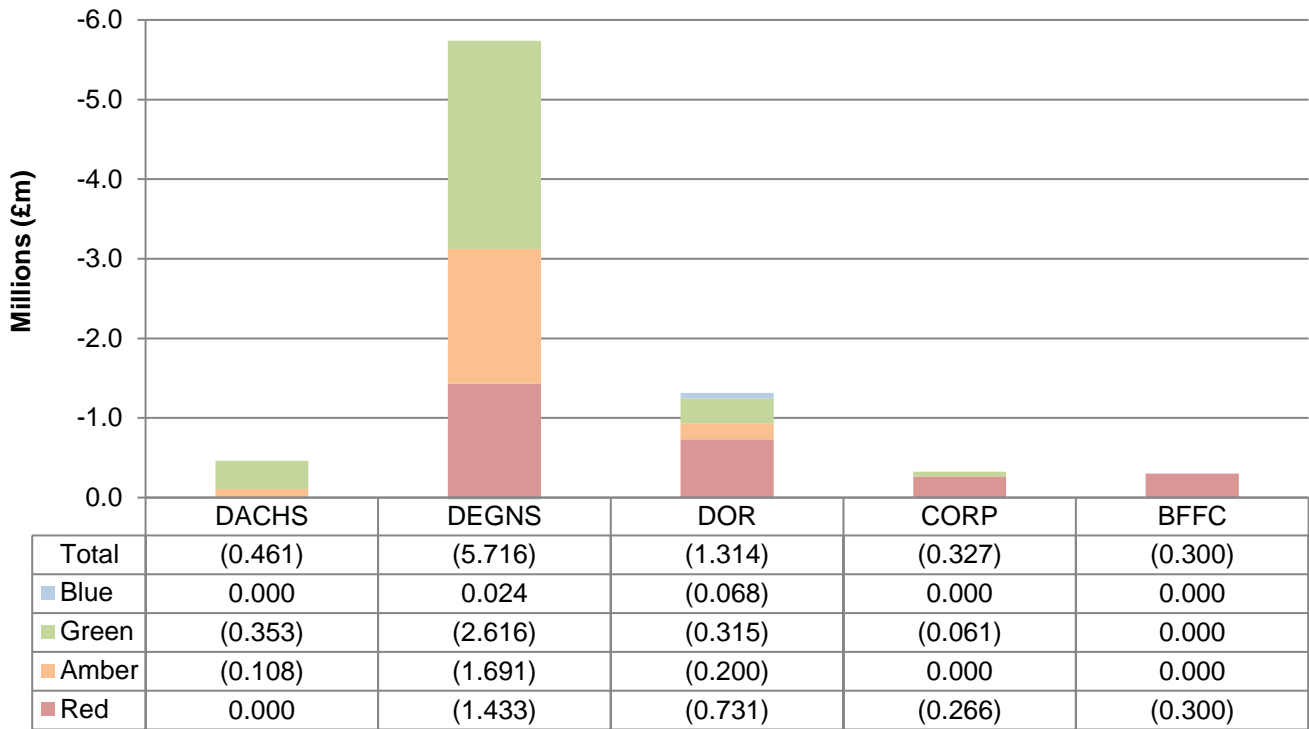
Corporate Budgets

	Budget	Forecast Outturn	Variance
	£m	£m	£m
Capital Financing	17.601	15.129	(2.472)
Contingencies	4.108	(0.000)	(4.108)
Other Corporate Budgets	(3.439)	(3.065)	0.374
Movement in Reserves	6.128	4.885	(1.243)
Net Total Cost	24.398	16.949	(7.449)
Total Expenditure	102.755	96.486	(6.269)
Total Income	(78.357)	(79.537)	(1.180)
Net Total Cost	24.398	16.949	(7.449)



Savings Delivery

Savings Forecast per Directorate



List of Individual Savings Schemes

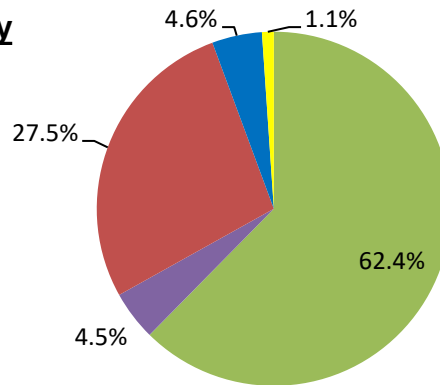
Service Area	Description	Red £000s	Amber £000s	Green £000s	Blue £000s	Total £000s
Adult Services Operations	TEC: Promoting the use of Assistive Technology	0	0	(78)	0	(78)
Adult Services Operations	Efficiency savings secured through Public Health re-procurement	0	0	(50)	0	(50)
Adult Services Operations	Development of an Accommodation Pathway for Vulnerable Working Age Adults	0	0	(25)	0	(25)
Adult Services Operations	Continuing Healthcare / Joint Funding	0	0	(200)	0	(200)
Adult Services Operations	Increase in Extra Care Income	0	(108)	0	0	(108)
Total Directorate of Adult Care and Health Services		0	(108)	(353)	0	(461)
Transportation	Fundamental Service Review - Parking	0	0	(225)	0	(225)
Transportation	Introduction of Moving Traffic Enforcement under TMA Powers	0	(280)	0	0	(280)
Transportation	Increased revenue from on-street Pay and Display	0	0	(545)	0	(545)
Transportation	Increased income from Parking Enforcement	0	(160)	0	0	(160)
Transportation	Extend Residents Parking permit areas	(10)	0	0	0	(10)
Transportation	Review Public Car Park provision borough wide	0	(200)	0	0	(200)
Transportation	Increase off street parking charges	0	(150)	0	0	(150)
Transportation	Electric Vehicle Charging	0	0	(26)	0	(26)
Transportation	Increase in fees and charges	0	0	(3)	0	(3)
Transportation	Workforce Review [Transportation]	0	(14)	0	0	(14)
Transportation	Increase parking permit charges	(86)	0	0	0	(86)
Transportation	Recovery of reduced parking income due to Covid-19*	(900)	0	(400)	0	(1,300)
Planning & Public Protection	Mandatory HMO Licensing	(75)	0	0	0	(75)
Planning & Public Protection	Discretionary HMO Licensing	(70)	0	0	0	(70)
Planning & Public Protection	Fundamental Service Review - Planning and Regulatory	0	0	(64)	0	(64)
Planning & Public Protection	Increase in charges for pre-planning application and planning fees	0	(55)	0	0	(55)
Planning & Public Protection	Proposed Fee Income Reading Festival	(75)	0	0	0	(75)
Planning & Public Protection	Increase in fees and charges	0	0	(20)	0	(20)
Planning & Public Protection	Workforce Review [Planning & Regulatory Services]	0	0	(38)	0	(38)
Housing & Communities	Increase in fees and charges	0	0	(4)	0	(4)
Housing & Communities	Workforce Review [Housing]	0	0	(29)	0	(29)
Culture	In-house management restructuring of Cultural Services	(25)	0	0	0	(25)
Culture	Increase in fees and charges	0	(33)	0	0	(33)
Culture	Workforce Review [Cultural Services]	(52)	0	0	0	(52)
Culture	Arts Fundraising campaign	0	(65)	0	0	(65)
Culture	Revenue impact of new contract for borough leisure facilities	0	0	(828)	0	(828)
Culture	Covid19 income pressure on the Town Hall and recovery plan*	0	(250)	0	0	(250)
Culture	Covid19 income pressure on the Hexagon and South Street Theatres and recovery plan*	0	(145)	0	0	(145)
Culture	New Directions College	0	0	(36)	0	(36)
Culture	Leisure Activity Review of Filming & Events	0	0	(40)	0	(40)
Environmental & Commercial Services	Increase in Savings - Waste Operations	(65)	0	0	0	(65)
Environmental & Commercial Services	Increase income on green waste due to additional uptake in years 1-3 and fee increase in years 2-3	0	(75)	0	0	(75)
Environmental & Commercial Services	Fundamental Service Review - Parks and Street Cleansing	0	0	(150)	0	(150)
Environmental & Commercial Services	Increased income from traded waste services (previous ref to CL & IPD not relevant)	0	0	(135)	0	(135)
Environmental & Commercial Services	Increase in fees and charges	0	0	(5)	0	(5)
Environmental & Commercial Services	Additional income from advertising	(25)	0	0	0	(25)
Environmental & Commercial Services	Waste Contract - Budget realignment inline with anticipated expenditure	(50)	(50)	0	0	(100)
Environmental & Commercial Services	Continued commercial growth of Highways service	0	0	(2)	0	(2)
Environmental & Commercial Services	In-sourcing of Highways Structures Consultancy	0	0	(10)	0	(10)
Environmental & Commercial Services	Workforce Review [Environmental and Commercial Services]	0	(82)	0	0	(82)
Environmental & Commercial Services	Reduced fuel costs due to increase in electrical vehicles	0	(132)	0	0	(132)
Property & Asset Management	Workforce Review [Regeneration and Assets]	0	0	(32)	0	(32)
Property & Asset Management	Increase in fees and charges.	0	0	(24)	0	(24)
Management & Sustainability	Maximising income from digital advertising (roadside)	0	0	0	24	24
Total Directorate of Economic Growth and Neighbourhood Services		(1,433)	(1,691)	(2,616)	24	(5,716)
Policy, Performance & Customer Services	New customer services model	(519)	0	0	0	(519)
Policy, Performance & Customer Services	Additional Service Proposals for Bereavement Services	0	0	0	(7)	(7)
Policy, Performance & Customer Services	Income generation opportunity - Cremation & Cemetery Service	0	0	(137)	0	(137)
Human Resources & Organisational Development	Traded Services with HR&OD	0	0	(28)	0	(28)
Procurement & Contracts	Procurement & Contracts savings - Resources Directorate	0	(100)	(100)	0	(200)
Finance	Efficiencies from procuring new finance system	(212)	0	0	0	(212)
Finance	General Fund-HRA Recharge Realignment	0	0	0	34	34
Legal & Democratic Services	Review of counsel use in JLT	0	0	(50)	0	(50)
Legal & Democratic Services	Legal Support for Enforcement Work	0	0	0	184	184
Digital, Technology & Change	Digital & ICT Transformation	0	0	0	(279)	(279)
Digital, Technology & Change	Efficiencies through digitisation	0	(100)	0	0	(100)
Total Directorate of Resources		(731)	(200)	(315)	(68)	(1,314)
Brighter Futures For Children	BFFC Contract	(300)	0	0	0	(300)
Total Brighter Futures for Children		(300)	0	0	0	(300)
Human Resources & Organisational Development	Corporate Contractual Savings	(250)	0	0	0	(250)
Human Resources & Organisational Development	Reducing mileage expenses through increased use of alternatives e.g. online meetings	(16)	0	(61)	0	(77)
Total Corporate		(266)	0	(61)	0	(327)
Grand Total		(2,730)	(1,999)	(3,345)	(44)	(8,118)

Debt Performance

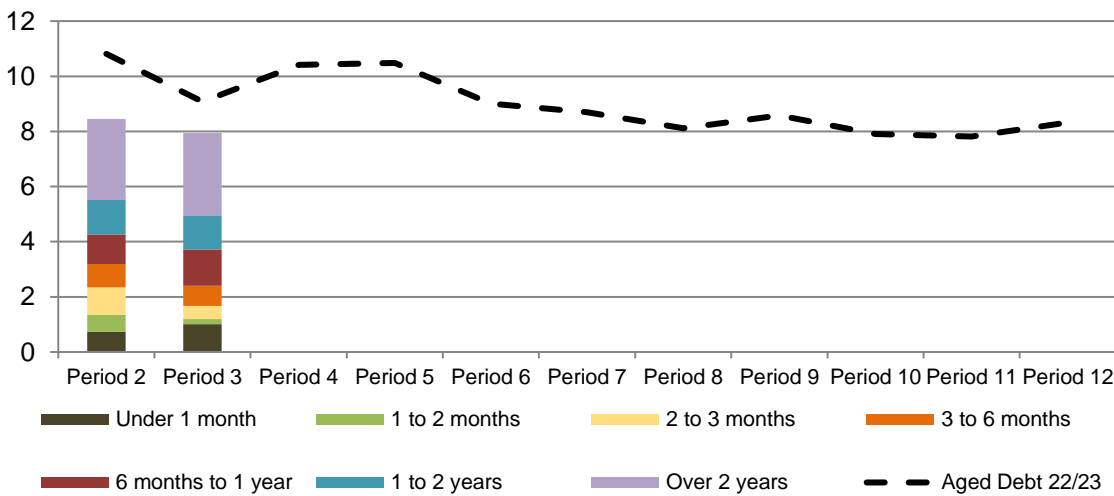
	Under 1 month £ms	1 to 2 months £ms	2 to 3 months £ms	3 to 6 months £ms	6 months to 1 year £ms	1 to 2 years £ms	Over 2 years £ms	Total £ms
Adult Social Care	0.320	0.139	0.237	0.470	0.779	0.972	2.039	4.956
Environment & Neighbourhood Services	-	-	-	-	-	0.001	-	0.001
Resources	0.008	-	-	-	0.250	-	0.101	0.359
Chief Executive	0.606	0.044	0.197	0.180	0.206	0.194	0.755	2.182
Former Children's Directorate	0.072	0.011	0.040	0.078	0.075	0.018	0.069	0.363
Corporate Codes	-	-	-	-	-	0.061	0.024	0.085
Total General Fund	1.006	0.194	0.474	0.728	1.310	1.246	2.988	7.946
Housing Revenue Account	-	-	0.024	0.005	0.007	0.008	0.015	0.059
Intercompany Debt	-	-	-	-	-	-	1.560	1.560
Grand Total	1.006	0.194	0.498	0.733	1.317	1.254	4.563	9.565

Split of General Fund Debt by Category

- Adult Care and Health Services
- Chief Executive
- Corporate Budgets
- Economic Growth & Neighbourhood Services
- Resources
- Children's Services

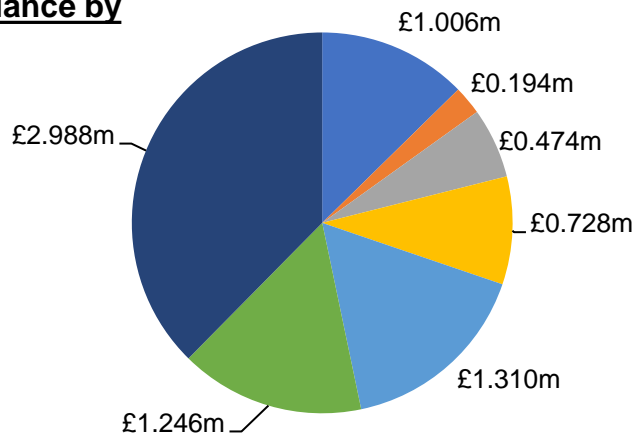


Overdue General Fund Debt Monthly Comparison

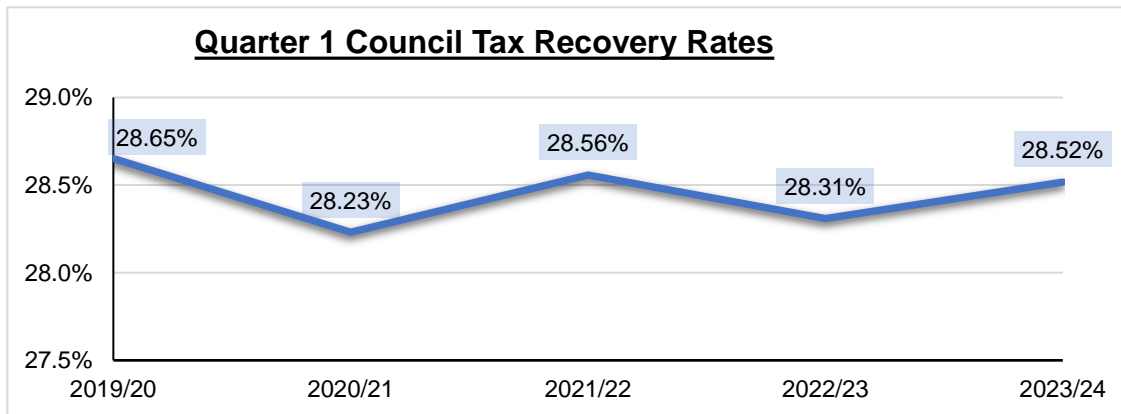
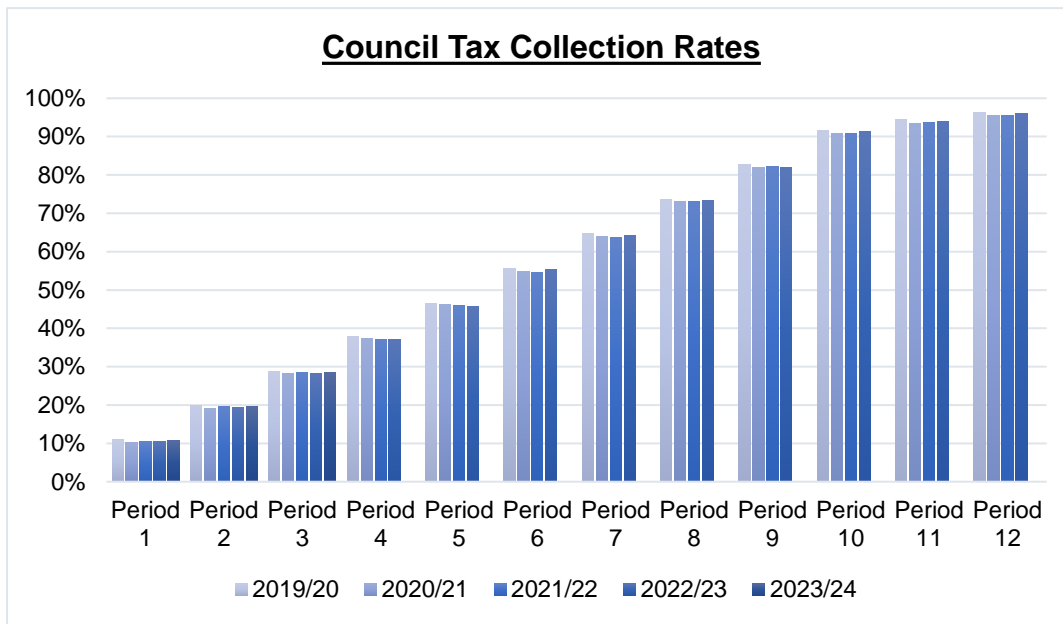


Split of General Fund Debt Balance by Days Outstanding

- Under 1 month
- 1 to 2 months
- 2 to 3 months
- 3 to 6 months
- 6 months to 1 year
- 1 to 2 years
- Over 2 years

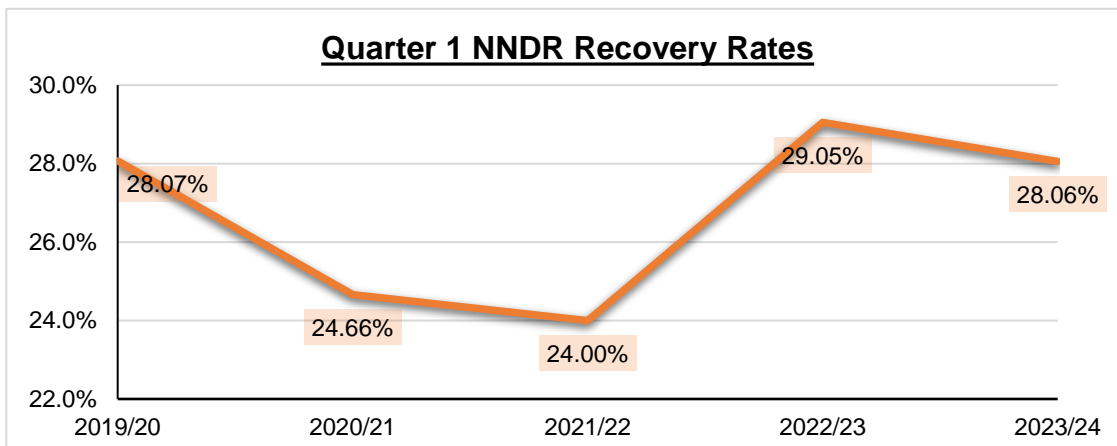
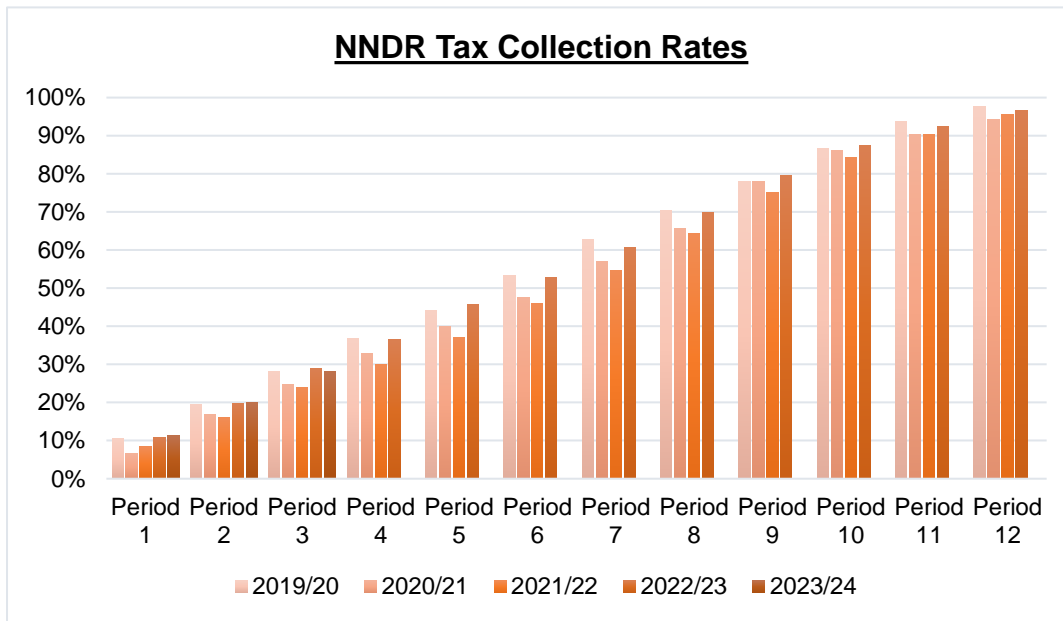


Collection Fund - Council Tax



Q1 Council Tax	%
Comparison to 2022/23	0.21%
Comparison to 2021/22	-0.04%
Comparison to 2020/21	0.29%
Comparison to 2019/20	-0.13%

Collection Fund - NNDR



Q1 Council Tax	%
Comparison to 2022/23	-0.99%
Comparison to 2021/22	4.06%
Comparison to 2020/21	3.39%
Comparison to 2019/20	-0.01%

Delivery Fund

