

## Appendix 1 - Summary of the Proposed General Fund Budget 2025/26 to 2027/28

Directorate/Service	Approved Budget 2024/25 £'000	Proposed Budget 2025/26 £'000	Proposed Budget 2026/27 £'000	Proposed Budget 2027/28 £'000
<b>Communities &amp; Adult Social Care</b>				
Commissioning, Transformation & Performance	3,344	3,326	3,376	3,433
Adult Social Care Operations	46,366	53,471	58,495	63,030
Safeguarding, Quality & Practice	4,655	4,653	4,650	4,650
Community & Adult Social Care Management	1,420	1,420	1,420	1,420
Housing & Communities	2,725	4,681	3,896	3,896
Public Health	0	0	0	0
<b>Communities &amp; Adult Social Care</b>	<b>58,510</b>	<b>67,551</b>	<b>71,837</b>	<b>76,429</b>
<b>Economic Growth &amp; Neighbourhood Services</b>				
Planning, Transport & Public Protection	231	338	314	316
Culture	3,594	3,128	2,816	2,469
Environmental & Commercial Services	20,754	20,961	21,511	22,061
Property & Asset Management	(2,648)	(1,993)	(2,595)	(2,080)
Management & Sustainability	749	221	328	509
<b>Economic Growth &amp; Neighbourhood Services</b>	<b>22,680</b>	<b>22,655</b>	<b>22,374</b>	<b>23,275</b>
<b>Resources</b>				
Policy, Change & Customer Services	3,965	3,743	3,619	3,619
Human Resources & Organisational Development	2,196	2,055	2,053	2,033
Procurement & Contracts	459	459	458	458
Finance	5,279	4,851	4,849	4,849
Legal & Democratic Services	3,387	3,306	3,304	3,304
Digital & IT	6,142	6,166	6,458	6,371
<b>Resources</b>	<b>21,428</b>	<b>20,580</b>	<b>20,741</b>	<b>20,634</b>
<b>Chief Executive Services</b>				
Executive Management Team	911	911	911	911
Communications	637	609	608	608
<b>Chief Executive Services</b>	<b>1,548</b>	<b>1,520</b>	<b>1,519</b>	<b>1,519</b>
<b>Children's Services</b>				
Retained by Council	843	855	855	855
Brighter Futures for Children	58,839	65,254	64,786	65,823
<b>Children's Services</b>	<b>59,682</b>	<b>66,109</b>	<b>65,641</b>	<b>66,678</b>
<b>Total Service Expenditure</b>	<b>163,848</b>	<b>178,415</b>	<b>182,112</b>	<b>188,535</b>
<b>Corporate Budgets</b>				
Capital Financing Costs	18,355	18,347	19,618	20,961
Movement to/(from) Reserves	(3,084)	(1,179)	(401)	(340)
Other Corporate Budgets	(11,233)	(10,997)	(6,002)	(4,480)
<b>Corporate Budgets</b>	<b>4,038</b>	<b>6,171</b>	<b>13,215</b>	<b>16,141</b>
<b>Net Budget Requirement</b>	<b>167,886</b>	<b>184,586</b>	<b>195,327</b>	<b>204,676</b>
<b>Financed By:</b>				
Council Tax Income	(118,884)	(126,065)	(133,679)	(141,753)
Business Rates Local Share	(32,045)	(32,319)	(43,203)	(43,938)
Section 31 Grant (Business Rates Retention Scheme)	(16,031)	(16,278)	0	0
New Homes Bonus	(1,255)	(812)	(637)	(637)
Revenue Support Grant	(2,652)	(2,698)	(2,741)	(2,788)
Other Government Grants	(1,193)	0	0	0
One-off Collection Fund (Surplus)/Deficit - Council Tax	1,701	0	0	0
One-off Collection Fund (Surplus)/Deficit - Business Rates	2,473	0	0	0
<b>Total Funding</b>	<b>(167,886)</b>	<b>(178,172)</b>	<b>(180,260)</b>	<b>(189,116)</b>
<b>Over/(Under) Budget</b>	<b>0</b>	<b>6,414</b>	<b>15,067</b>	<b>15,560</b>